

Quarterly statement as at 30 September 2020

5 November 2020

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Quarterly statement as at 30 September 2020











Munich Re posts a decent Q3 result considering high major losses



Munich Re

Net result

€199m (€999m)

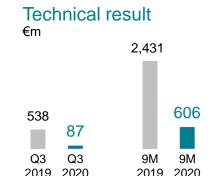
Reinsurance result of €63m impacted by COVID-19 related claims and other major losses – strong ERGO result of €136m

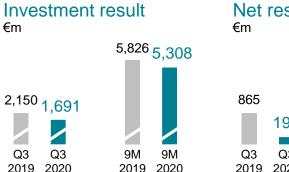
Return on investment¹

2.7% (2.8%) Reinsurance: 3.7% – benefited from disposal gains ERGO: 2.1% – impacted by equity impairments and derivative losses

Shareholders' equity

€29.6bn (-3.1% vs. 31.12.) Return on equity¹: 3.6% (5.9%) Solvency II ratio: 216%





Q3 2020 (9M 2020)



Reinsurance

Life and Health: Technical result incl. fee income: €56m (€160m) – Negative COVID-19 impact of ~€100m in Q3 – net result of €86m (€153m)

Property-casualty: 112.2% (106.1%) – Major-loss ratio: 26.7% (21.0%); Reserve releases²: –4.0% (–4.0%) – net result of –€23m (€446m)

ERGO

L&H Germany: Rol: 2.2% (2.6%) – net result of €31m (€99m)

Property-casualty Germany: C/R: 90.9% (92.2%) – net result of €48m (€120m)

International: C/R: 92.5% (92.6%) – net result of €57m (€162m)

L&H reinsurance – Increase in COVID-19-related claims consistent with pandemic development in different regions





COVID-19 related losses in L&H reinsurance

- Losses dominated by far by the US
- Q3: ~€100m / 9M: ~€200m
- 9M includes COVID-19 related claims expected to be incurred by 30 September – no specific provisions for COVID-19-related deaths after 30 September established
- Limited loss activity on disability lines so far



- Claims development depends on further mortality experience, esp. in North America
- As expected, portfolio mortality rates are well below that of the general population
- Each 5% of extra mortality claims in our book leads to excess annual claims cost of ~€200m¹
- Still far away from 200-year event scenario² of ~€1.4bn
- Risk of disability claims depends on economic development
- UK longevity is expected to offset UK mortality claims

P-C reinsurance – Continuous worsening of the pandemic leaving its mark in Q3



COVID-19 related losses in P-C Reinsurance

- Losses across various lines of business, contingency losses making up the largest share
- Q3: ~€700m / 9M: ~€2.1bn
- Material reserve increase in Q3 due to the continuous worsening of the pandemic and recent reintroduction of restrictions in many countries
- 9M figures include COVID-19-related claims incurred through 30 September, reserved cautiously across affected lines of business
- 9M: ~€300m in paid claims and client-reported case reserves in reinsurance, ~€1.8bn IBNR¹



- Risk of further contingency claims continues, depending on development of the pandemic
- Claims in other lines of business are also expected to increase
 - BI: focus on non-damage BI policies contract wording is crucial (e.g. FCA ruling provides a differentiated view)
 - Less exposure to further deterioration expected in credit given government interventions and exposure management of our cedants
 - Less exposed in workers' comp. and D&O



Capital position



Equity		€m
Equity 31.12.2019	30,576	Change in Q3
Consolidated result	999	199
Changes		
Dividend	-1,373	0
Unrealised gains/losses	1,158	372
Exchange rates	-931	-651
Share buy-backs	-359	0
Other	-429	-45
Equity 30.9.2020	29,641	-125

Unrealised gains/losses

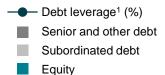
Fixed-interest securities 9M: €1,885m Q3: €306m

Non-fixed-interest securities 9M: —€743m Q3: €62m

Exchange rates

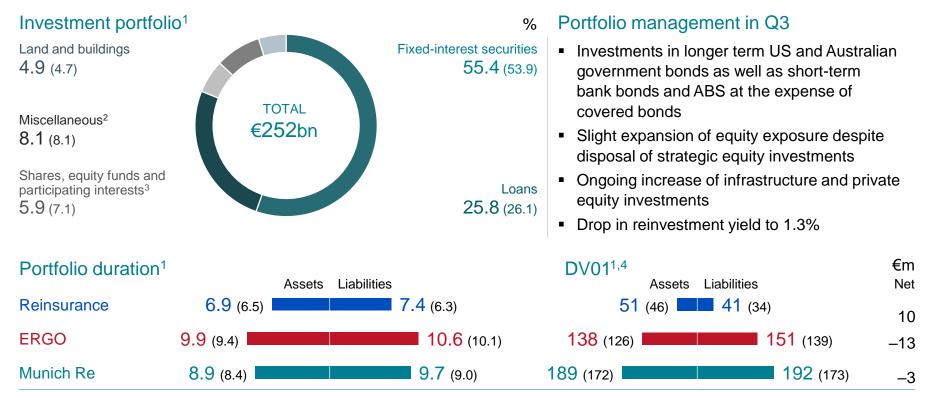
Devaluation of various currencies, mainly USD





Investment portfolio





1 Fair values as at 30.9.2020 (31.12.2019). 2 Deposits retained on assumed reinsurance, deposits with banks, investment funds (excl. equities), derivatives and investments in renewable energies and gold. 3 Net of hedges: 4.8% (6.4%). 4 Market value change due to a parallel downward shift in yield curve by one basis point, considering the portfolio size of assets and liabilities (pre-tax). Negative net DVOI means rising interest rates are beneficial.

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Investment result



€m	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	1,536	2.4%	4,801	2.6%	5,133	2.8%
Write-ups/write-downs	-265	-0.4%	-1,832	-1.0%	-285	-0.2%
Disposal gains/losses	644	1.0%	2,210	1.2%	1,671	0.9%
Derivatives ²	-65	-0.1%	629	0.3%	-208	-0.1%
Other income/expenses	-159	-0.3%	-500	-0.3%	-485	-0.3%
Investment result	1,691	2.7%	5,308	2.8%	5,826	3.2%
Total return		3.8%		4.4%		12.1%

3-month reinvestment	t yield	Q3 2020	Write-ups/ write-downs	Disposal gains/losses	Derivatives	9M 2020	Write-ups/ write-downs	Disposal gains/losses	Derivatives
Q3 2020 1	.3%	Fixed income	-7	321	26	Fixed income	-22	1,358	605
Q2 2020	1.6%	Equities	-207	318	-103	Equities	-1,671	551	78
QZ 2020	1.070	Commodities/Inflation	-2	0	22	Commodities/Inflation	39	0	38
Q1 2020	1.9%	Other	-50	5	-10	Other	-178	301	-91

1 Annualised return on quarterly weighted investments (market values) in %. 2 Result from derivatives without regular income and other income/expenses.







ERGO Life and Health Germany



€m

Gross premiums written€m9M 20196,912Foreign exchange-1Divestments/investments0Organic change-1939M 20206,718

- Life (–€80m): Growth through new products only partially compensating for ordinary attrition of back book
- Health (-€141m): Increase in comprehensive and supplementary insurance, negative COVID-19 effect in Travel
- Digital Ventures (+€27m): Growth in health insurance (esp. dental products)

Major result drivers

	9M 2020	9M 2019		Q3 2020	Q3 2019	
Technical result	331	234	96	306	81	225
Non-technical result	-56	-28	-28	-166	-128	-38
thereof investment result	2,454	2,985	-531	697	985	-288
Other	-175	-63	-112	-110	54	-164
Net result	99	143	-43	31	8	23

Technical result

- Q3: Interdependency between investment and technical result – COVID-19 leading to high intra-year volatility with positive impact in Q3
- 9M: Decrease in Travel due to COVID-19; improved result in Health

Investment result

- 9M: Higher impairments of equities during volatile capital market environment due to COVID-19, partly offset by disposal gains and hedging
- Q3: Decrease driven by higher impairments and lower derivatives result; Return on investment of 2.2%

Other

 FX result of –€91m in 9M (9M 2019: €54m), thereof –€65m in Q3 (Q3 2019: €94m)

ERGO Property-casualty Germany



€m

Gross premiums written€m9M 20192,804Foreign exchange5Divestments/investments0Organic change1349M 20202,943

 Organic growth in almost all lines of business; mainly driven by fire/property (+€43m), liability (+€29m), motor (+€24m) and other insurance (+€35m)

Major result drivers

	9M 2020	9M 2019		Q3 2020	Q3 2019	
Technical result	237	231	6	92	81	11
Non-technical result	-34	-80	47	-14	-20	6
thereof investment result	122	105	17	29	34	-5
Other	-84	-46	-38	-30	-26	-4
Net result	120	105	15	48	36	13

Technical result

Combined ratio of 92.2% in 9M at guidance level, 90.9% in Q3 due to

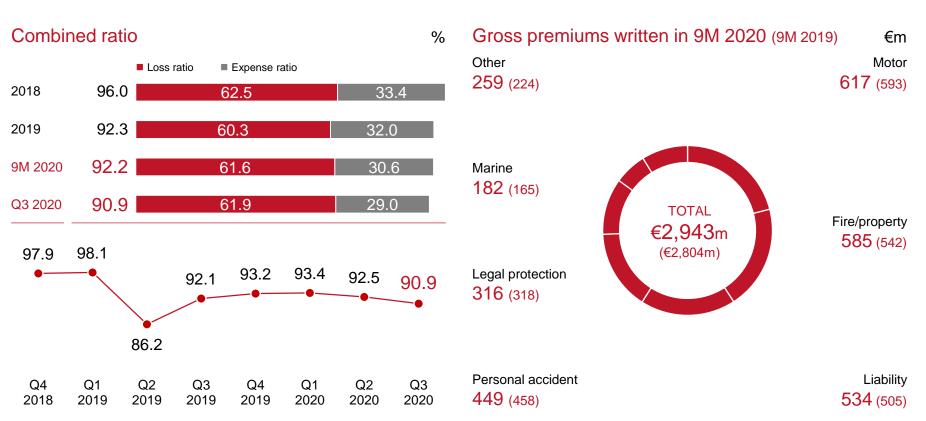
- Strong premium development
- Nat-cat losses significantly below expectations
- Minor COVID-19 effects from business closure and event cancellation; lower costs

Investment result

- 9M: Disposal gains and hedging more than offset impairments on equities
- Q3: Disposal gains partly offset impairments on equities and lower derivatives result
- Q3: Return on investment of 1.5%

ERGO Property-casualty Germany





ERGO International



€m

Gross premiums written	€m
9M 2019	3,657
Foreign exchange	-32
Divestments/investments	-103
Organic change	63
9M 2020	3,584

- Life (-€37m): Lower level due to run-down in Belgium and reduced new business in Austria related to COVID-19
- Health (+€66m): Positive business development in Spain and Belgium
- P-C (-€102m): Decrease mainly driven by portfolio streamlining in 2019, lower growth in Poland due to COVID-19

Major result drivers

	9M 2020	9M 2019		Q3 2020	Q3 2019	
Technical result	189	191	-2	78	96	-18
Non-technical result	20	1	19	1	44	-42
thereof investment result	260	298	-38	81	138	-57
Other	-47	-100	53	-22	-64	42
Net result	162	92	70	57	76	-19

Technical result

Highlights in Q3:

- Life: Decrease driven by Belgium
- Health: Good quarter due to seasonal effects, tariff increases and favourable claims development
- P-C: Ongoing good operational performance (esp. Poland, Baltics), reduced attritional claims and lower large losses

Investment result

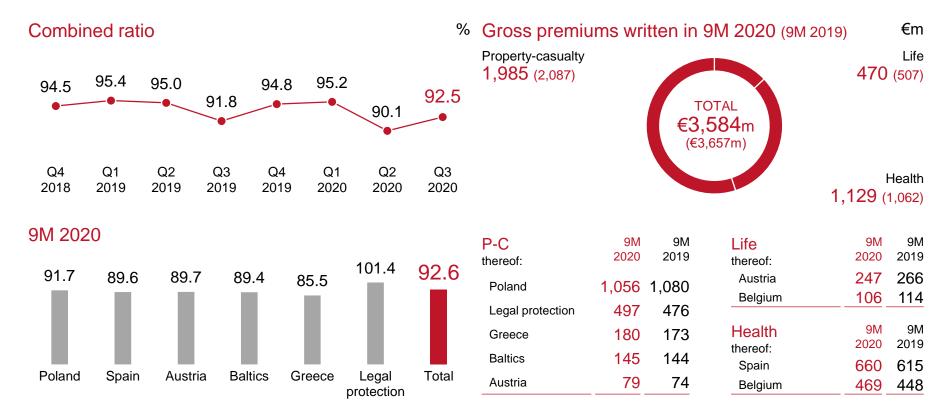
- 9M/Q3: Previous year impacted by disposal gains due to portfolio streamlining
- Q3: Return on investment of 1.6%

Other

 FX result of €0m in 9M (9M 2019: -€57m), thereof €1m in Q3 (Q3 2019: -€38m)

ERGO International





Reinsurance





Image: John Lund Getty Images

Reinsurance – Life and Health

€m



€m

Gross premiums written

9M 2019		8,625
Foreign exchange		-33
Divestments/invest	ments	0
Organic change		946
9M 2020		9,538

- Organic growth mainly in Asia and Europe, but also some growth across North America
- Asia: Several new transactions and increases of shares/volumes under existing treaties
- Europe: Positive impact from longevity transactions concluded in Q2

Major result drivers

	9M 2020	9M 2019		Q3 2020	Q3 2019	
Technical result	31	322	-291	10	194	-184
Non-technical result	207	369	-162	110	103	7
thereof investment result	639	866	-227	239	279	-40
Other	-85	-75	-10	-34	-15	-19
Net result	153	617	-464	86	282	-196

Technical result incl. fee income of €56m (€160m)

- COVID-19-related claims of ~€100m in Q2 and again inQ3, dominated by US mortality
- In North America: non-COVID-19-related claims higher than expected and some impact from lower interest rates on claims reserves ...
- ... largely offset by strong results in Europe and Asia as well as better-thanexpected performance in Australia
- Ongoing pleasing fee income

Investment result

- 9M/Q3: Disposal gains on fixed income investments from ordinary portfolio turnover clearly exceed write-downs on equities from H1
- Q3: Positive one-off effect from disposal of strategic equity investments
- Q3: Return on investment: 3.2%

Other

 FX result of –€5m in 9M (9M 2019: €83m), thereof –€19m in Q3 (Q3 2019: €41m)

Reinsurance – Property-casualty



€m

Gross premiums written€m9M 201916,920Foreign exchange-17Divestments/investments0Organic change1,5769M 202018,479

- Organic growth across almost all lines driven by business expansion and rate increases in traditional reinsurance ...
- ... as well as in our Risk Solutions portfolio

Major result drivers

	9M 2020	9M 2019		Q3 2020	Q3 2019	
Technical result	-182	1,453	-1,635	-399	87	-486
Non-technical result	762	341	421	334	306	28
thereof investment result	1,834	1,572	261	646	715	-69
Other	-115	-259	144	42	71	-29
Net result	466	1,535	-1,069	-23	464	-486

Technical result

- COVID-19-related claims of ~€2.1bn in 9M (thereof ~€0.7bn in Q3), contingency business accounts for the largest share
- Expense ratio improved due to cost reductions and premium growth
- Underlying performance remains very strong – normalised combined ratio at ~97% in Q3 and 9M

Investment result

- 9M: Gains on fixed-income/ real estate disposals and derivatives clearly exceed write-downs on equities
- Q3: Disposal gains on fixed income and strategic equity investments
- Q3: Return on investment: 3.9%

Other

 FX result of €170m in 9M (9M 2019: €251m), thereof –€20m in Q3 (Q3 2019: €137m) Reinsurance

105.1

97.3

86.9

Reinsurance – Property-casualty Combined ratio

111.6

103.9

106.0



		00.0							Major losses	Nat cat	Man-made	Reserve releases ¹	Normalised combined ratio ²
								9M 2020	21.0	5.1	15.9	-4.0	97.0
								Q3 2020	26.7	8.3	18.4	-4.0	97.0
Q4 2018	Q1 2019	Q2 2019	Q3 2019	Q4 2019	Q1 2020	Q2 2020	Q3 2020	Ø Annual expectation	~12.0	~8.0	~4.0	~-4.0	

1 Basic losses prior years, already adjusted for directly corresponding sliding-scale and profit-commission effects.

2 Based on reserve releases of 4%-pts. Normalised combined ratio reflects a one-off shift between commissions and non-technical result of €29m in Q3 2020 (corresponding to -0.5%-pts. in Q3 and -0.2%-pts. in 9M).

99.9

112.2



Munich RE 差

Outlook





1 Substantial risk of falling short of this guidance, subject to the further development of the COVID-19 pandemic.

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Reinsurance

Gross premiums written¹

Gross premiums written ~€36bn Net result withdrawn Combined ratio Property-casualty withdrawn Technical result, incl. fee income Life and Health withdrawn

International¹

~94%



Net result withdrawn

Net result¹

~€530m

Return on investment¹

~3%

Combined ratio

P-C Germany¹

~92%

~€5

ERGO

~17.5bn

Outlook 2020

Munich RE 🚔







Segment income statement Q3 2020



€m	Reinsurance L/H ¹	Reinsurance P-C	ERGO L/H Germany	ERGO P-C Germany	ERGO International	Total Q3 2020
Gross premiums written	3,127	6,798	2,254	808	1,162	14,150
Net earned premiums	2,844	5,680	2,254	917	1,133	12,827
Income from technical interest	169	286	904	17	94	1,470
Net expenses for claims and benefits	-2,504	-4,666	-2,482	-576	-844	-11,072
Net operating expenses	-499	-1,698	-369	-266	-305	-3,137
Technical result	10	-399	306	92	78	87
Investment result	239	646	697	29	81	1,691
Insurance-related investment result	24	-10	116	0	46	175
Other operating result	17	-16	-75	-26	-31	-131
Deduction of income from technical interest	-169	-286	-904	-17	-94	-1,470
Non-technical result	110	334	-166	-14	1	265
Operating result	120	-65	140	78	79	353
Other non-operating result	1	-2	-29	-7	5	-31
Currency result	-19	-20	-65	4	1	-100
Net finance costs	-10	-31	-6	-2	-7	-54
Taxes on income	-6	96	-10	-25	-22	32
Net result	86	-23	31	48	57	199
Tax rate	7.0%	80.8%	24.8%	33.9%	27.7%	-19.4%

Segment income statement 9M 2020



€m	Reinsurance L/H ¹	Reinsurance P-C	ERGO L/H Germany	ERGO P-C Germany	ERGO International	Total 9M 2020
Gross premiums written	9,538	18,479	6,718	2,943	3,584	41,261
Net earned premiums	8,575	16,668	6,743	2,635	3,367	37,988
Income from technical interest	501	837	2,010	51	55	3,455
Net expenses for claims and benefits	-7,491	-12,634	-7,379	-1,642	-2,306	-31,453
Net operating expenses	-1,554	-5,053	-1,043	-806	-927	-9,383
Technical result	31	-182	331	237	189	606
Investment result	639	1,834	2,454	122	260	5,308
Insurance-related investment result	34	-43	-276	0	-89	-374
Other operating result	35	-192	-223	-105	-96	-580
Deduction of income from technical interest	-501	-837	-2,010	-51	-55	-3,455
Non-technical result	207	762	-56	-34	20	899
Operating result	238	580	275	203	209	1,505
Other non-operating result	1	-10	-32	-12	5	-48
Currency result	-5	170	-91	-7	0	67
Net finance costs	-29	-93	-16	-5	-20	-164
Taxes on income	-51	-181	-36	-60	-32	-360
Net result	153	466	99	120	162	999
Tax rate	25.0%	28.0%	26.4%	33.5%	16.7%	26.5%

Actual vs. analysts' consensus



Operating result – Actual vs. analysts' consensus ¹ €							
		Q3 2020	Consensus	Difference			
	Reinsurance Property-casualty	-65	-57	-8			
	Reinsurance Life and Health	120	98	22			
	ERGO Life and Health Germany	140	132	8			
	ERGO Property-casualty Germany	78	87	-9			
	ERGO International	79	82	-3			
	Operating result	353	342	11			

KPIs – Actual vs. analysts' consensus¹								
Q3 2020	Consensus	Impact ²						
112.2%	109.2%	-172						
€56m								
90.9%	91.8%	8						
92.5%	94.4%	16						
	Q3 2020 112.2% €56m 90.9%	Q3 2020 Consensus 112.2% 109.2% €56m 90.9% 91.8%						

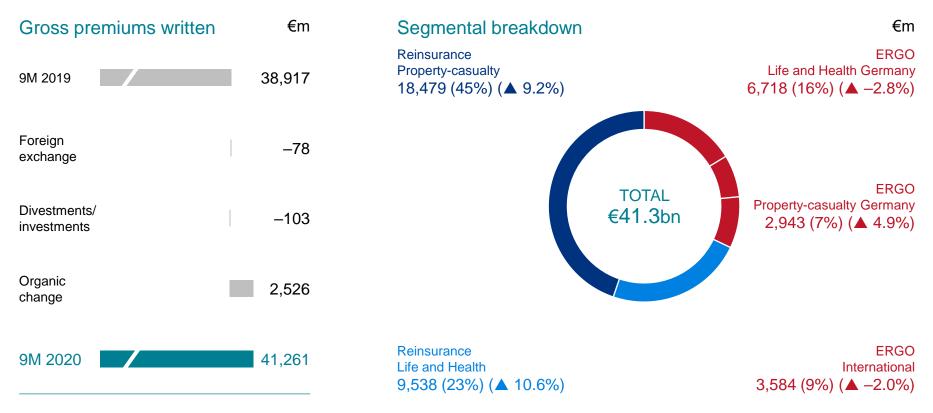
Rol by segment – Actual vs. analysts' consensus

FX	-100			Reinsurance P-C	3.9%	Presumably
Other	-86			Reinsurance L&H	3.2%	above consensus
				ERGO L&H Germany	2.2%	
Taxes	32			ERGO P-C Germany	1.5%	Presumably
Net result	199	195	4	ERGO International	1.6%	below consensus

1 Simple average of estimates the Munich Re Investor Relations team has gathered from analysts covering Munich Re, not taking into account any external data providers. 2 Difference between actual and consensus times net earned premiums.

Premium development





Development of combined ratio





Combined ratio vs. basic losses (%)



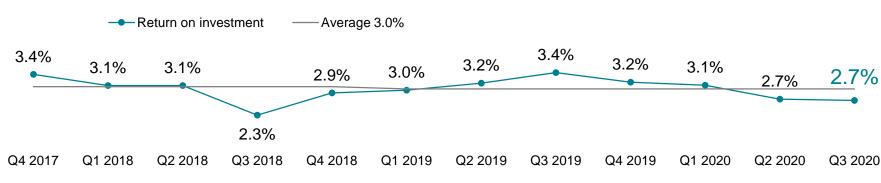
Return on investment by asset class and segment 9M 2020

Regular



%1	income	-downs	result	derivatives result	inc./exp.	Rol	value (€m)
Afs fixed-income	2.0	0.0	1.0			3.0	134,700
Afs non-fixed-income	4.8	-13.4	4.4	_	_	-4.2	16,599
Derivatives	4.0	_	_	27.5	-1.1	30.4	3,048
Loans	2.7	0.0	0.7	-	_	3.4	64,917
Real estate	4.6	-1.2	3.2	_	_	6.6	12,173
Other ²	2.6	-0.3	0.1	_	-3.6	-1.1	17,637
Total	2.6	-1.0	1.2	0.3	-0.3	2.8	249,073
Reinsurance	2.6	-0.4	1.1	0.5	-0.3	3.5	95,282
ERGO	2.6	-1.3	1.2	0.2	-0.2	2.5	153,791

Write-ups/



2.7%

Investment result – Reinsurance



Reinsurance Life and Health (€m)	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	186	2.5%	572	2.6%	600	2.9%
Write-ups/write-downs	-4	0.0%	-18	-0.1%	0	0.0%
Disposal gains/losses	80	1.1%	130	0.6%	274	1.3%
Derivatives ²	-3	0.0%	17	0.1%	4	0.0%
Other income/expenses	-21	-0.3%	-63	-0.3%	-13	-0.1%
Investment result	239	3.2%	639	2.9%	866	4.1%
Average market value		29,675		29,499		27,961

Reinsurance Property-casualty (€m)	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	414	2.5%	1,268	2.6%	1,420	3.0%
Write-ups/write-downs	-57	-0.3%	-281	-0.6%	-114	-0.2%
Disposal gains/losses	322	2.0%	682	1.4%	444	0.9%
Derivatives ²	25	0.2%	345	0.7%	10	0.0%
Other income/expenses	-58	-0.4%	-180	-0.4%	-187	-0.4%
Investment result	646	3.9%	1,834	3.7%	1,572	3.3%
Average market value		65,694		65,783		63,310

1 Return on quarterly weighted investments (market values) in % p.a. 2 Result from derivatives without regular income and other income/expenses.

Investment result – ERGO



Life and Health Germany (€m)	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	819	2.6%	2,587	2.7%	2,722	2.9%
Write-ups/write-downs	-182	-0.6%	-1,426	-1.5%	-180	-0.2%
Disposal gains/losses	217	0.7%	1,280	1.3%	827	0.9%
Derivatives ²	-78	-0.2%	244	0.3%	-137	-0.1%
Other income/expenses	-78	-0.2%	-231	-0.2%	-248	-0.3%
Investment result	697	2.2%	2,454	2.6%	2,985	3.2%
Average market value		128,327		127,160		125,888

Property-casualty Germany (€m)	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	35	1.8%	115	2.0%	119	2.1%
Write-ups/write-downs	–19	-1.0%	-82	-1.5%	-23	-0.4%
Disposal gains/losses	17	0.9%	91	1.6%	73	1.3%
Derivatives ²	-7	-0.4%	6	0.1%	-44	-0.8%
Other income/expenses	4	0.2%	-8	-0.1%	-19	-0.3%
Investment result	29	1.5%	122	2.2%	105	1.9%
Average market value		7,566		7,520		7,495

1 Return on quarterly weighted investments (market values) in % p.a. 2 Result from derivatives without regular income and other income/expenses.

Investment result – ERGO



International (€m)	Q3 2020	Return ¹	9M 2020	Return ¹	9M 2019	Return ¹
Regular income	83	1.7%	259	1.8%	273	2.0%
Write-ups/write-downs	-4	-0.1%	-25	-0.2%	32	0.2%
Disposal gains/losses	9	0.2%	28	0.2%	53	0.4%
Derivatives ²	-2	0.0%	17	0.1%	-41	-0.3%
Other income/expenses	-6	-0.1%	-18	-0.1%	-19	-0.1%
Investment result	81	1.6%	260	1.8%	298	2.2%
Average market value		19,630		19,110		18,097

Sensitivities to interest rates, spreads and equities¹



Sensitivity to risk-free interest in €bn (change in basis points)	–50bps	–25bps	+50bps	+100bps
Change in market value, gross	+10.2	+5.0	-9.2	-17.4
Change in on-balance-sheet reserves, net	+2.8	+1.4	-2.6	-4.9
Change in off-balance-sheet reserves, net	+0.4	+0.2	-0.4	-0.8
P&L (Investment result), gross	+0.4	+0.2	-0.4	-0.8
P&L, net	+0.2	+0.1	0.2	0.4
Sensitivity to spreads ² in €bn (change in basis points)			+50bps	+100bps
Change in market value, gross			-6.2	-11.7
Change in on-balance-sheet reserves, net			-1.5	-2.8
Change in off-balance-sheet reserves, net			-0.3	-0.5
P&L (Investment result), gross			-0.3	-0.6
P&L, net			0.1	0.2
Sensitivity to share prices ³ in €bn (change in %)	-30%	-10%	+10%	+30%
Change in market value, gross	-1.7	-0.7	+0.6	+1.4
Change in on-balance-sheet reserves, net	-0.5	-0.2	+0.4	+1.1
P&L (Investment result), gross	-0.8	-0.4	-0.3	-1.4
P&L, net	-0.4	-0.2	-0.0	-0.2

1 Rough calculation with limited reliability assuming unchanged portfolio as at 30.9.2020. After rough estimation of policyholder participation and deferred tax; linearity of relations cannot be assumed. Approximation – not fully comparable with IFRS figures. 2 Sensitivities to changes of spreads are calculated for every category of fixed income portfolio, except government securities with AAA ratings. 3 Sensitivities to change in share prices are calculated for shares only; assumptions: equity impairments as soon as market value drops below acquisition cost and best-estimate calculation of hedging impact.

On- and off-balance-sheet reserves



€m	31.12. 2018	31.12. 2019	30.6. 2020	30.9. 2020	in Q3
Market value of investments	231,876	247,310	249,858	251,928	2,070
Total reserves	22,002	33,120	35,321	36,040	719
On-balance-sheet reserves					
Fixed-interest securities	4,953	10,738	13,058	13,867	809
Non-fixed-interest securities	1,817	3,632	2,355	2,366	11
Other on-balance-sheet reserves ¹	207	203	130	130	0
Subtotal	6,977	14,574	15,544	16,364	820
Off-balance-sheet reserves					
Real estate ²	4,769	5,600	5,631	5,668	37
Loans ³	9,453	12,147	13,292	13,079	-213
Associates	803	799	855	930	75
Subtotal	15,024	18,546	19,778	19,676	-101
Reserve ratio	9.5%	13.4%	14.1%	14.3%	0.2 pp

1 Unrealised gains/losses from unconsolidated affiliated companies, valuation at equity and cash-flow hedging. 2 Excluding reserves from owner-occupied property. 3 Excluding insurance-related loans.

On- and off-balance-sheet reserves



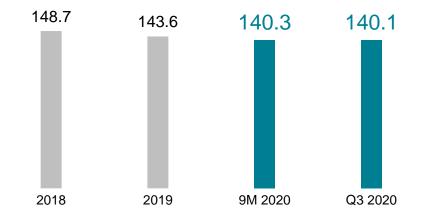
€m	On-balance-sheet reserves	Off-balance-sheet reserves ¹	
Total reserves (gross)	16,364	19,676	
Provision for deferred premium refunds	-6,501	-11,690	
Deferred tax	-2,295	-2,439	
Minority interests	-9	-	
Consolidation and currency effects	-101	_	
Shareholders' stake	7,458	5,547	

Changes to shares in circulation



Shares (millions)	31.12. 2019	Acquisition of own shares in 9M 2020	Retirement of own shares in 9M 2020	30.9. 2020
Shares in circulation	141.5	-1.4	_	140.1
Treasury shares	2.9	1.4	-4.2	-
Total	144.3	_	-4.2	140.1

Weighted average number of shares in circulation (millions)



Financial calendar



2020

8 December Investor Day

2021

- **25** FEBRUARY Balance sheet media conference for 2020 financial statements Analysts' and Investors' call
- **17** MARCH Annual report (Group), Annual report (Company)
- 28 APRIL Annual General Meeting 2021
- 6 MAY Quarterly statement as at 31 March 2021
- **10** AUGUST Half-year financial report as at 30 June 2021
- **9** NOVEMBER Quarterly statement as at 30 September 2021

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Disclaimer



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