



# Half-year financial report as at 30 June 2020

6 August 2020

Joachim Wenning  
Christoph Jurecka



# Half-year financial report as at 30 June 2020



Munich Re



Group finance



ERGO



Reinsurance

# Munich Re showing resilience against COVID-19 impact

## Business activities running smoothly

Strong IT facilitating work from home for tens of thousands of employees without any friction

## Solid investment result

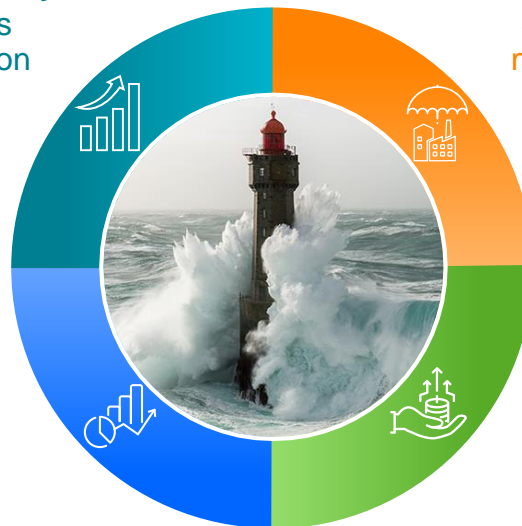
Navigating capital market volatility with well-diversified investment portfolio and effective hedging

## Insurance risk well manageable

Significant short-term claims impact, but good medium- and long-term business opportunities

## Reliable shareholder return

Proven stress resilience allows for dividend payment



» Financial impact of COVID-19 on Munich Re well bearable

# In times of COVID-19, Munich Re fulfils the economic and social role of (re)insurance

## Economy

- Gradual relaxation of lockdowns, partially reversed again
- Fiscal and monetary stimuli
- V-, U-, W- or L-shaped development?

## Capital markets

- Quick and strong rebound of equity and credit markets after severe losses
- Increasing decoupling from economic fundamentals
- Risk of setbacks remains

## Population

- Social and economic life strongly limited
- Still rising infections and fatalities
- Increasing unemployment
- Risk of a second wave

## Munich Re

- Fulfilling our mission as an insurer by covering claims of €1.5bn in H1 2020 – immediately supporting our business partners
- Engaging in public-private-partnership discussions to tackle future pandemic challenge
- Protecting our employees as a socially responsible employer – strict measures ensuring infection risk is kept as low as possible
- Extending into voluntary activities – engaged in supporting communities in need

» Fully committed to protecting stakeholder value

# Despite COVID-19, business operations well on track – Strong capitalisation safeguards financial flexibility ...

## COVID-19 ...

... increases uncertainty,  
driving reinsurance  
demand

... accelerates  
digitalisation

... requires risk-  
bearing capacity and  
high capital flexibility

## Our strong capitalisation enables us to ...

... seize  
profitable  
business  
opportunities

... substantially  
invest in digital  
transformation

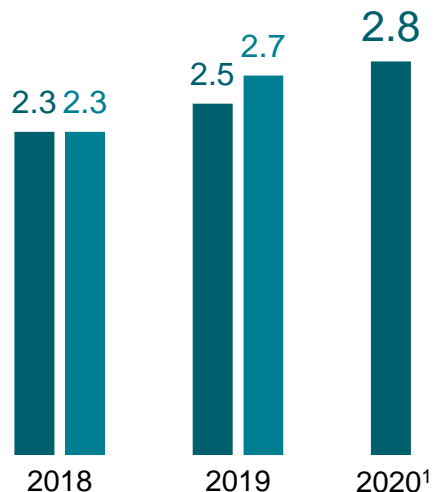
... grow GWP and  
deliver on capital  
repatriation

- Reinsurance market hardening – 7.6% premium growth (July: 8.3%) and 1.8% price increase (July: 2.8%) in 2020 renewals
- Flight to quality – we remain reliable and provide ample capacity
- COVID-19 crisis to further crystallise the value proposition of (re)insurance
- Employees: Digital infrastructure facilitated instant mobile working
- Customers: Digital sales channels safeguarded premium service levels during lockdown
- Operations: New business models gaining momentum
- Increase in dividend per share from 2017 to 2019: 14% – ambition for further growing dividends
- Total volume of share buy-back between 2017 and 2019: €3bn
- Expansion in attractive lines of business and geographies

# ... to pave the way for continued earnings growth – the basis for attractive total shareholder return

Ambition 2020 no longer achievable due to COVID-19 –  
underlying performance remains strong

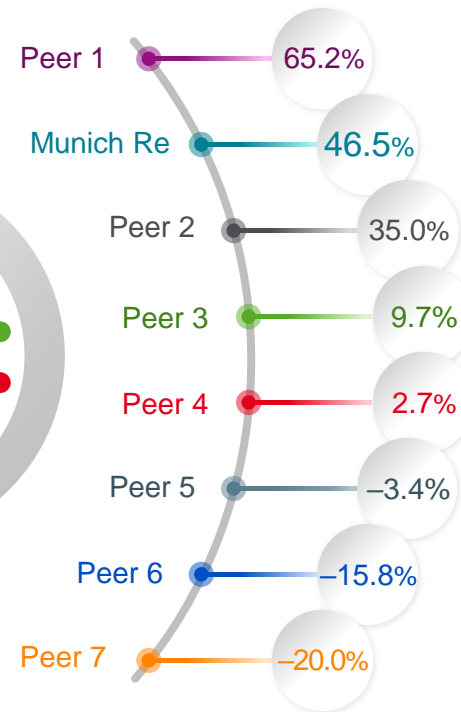
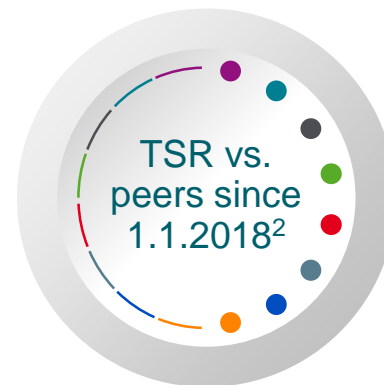
■ Guidance ■ Actual



## H1 2020

Net income normalised for

- 12% large losses in P-C Reinsurance
- COVID-19 claims in L&H Reinsurance supporting former FY target



<sup>1</sup> Guidance withdrawn due to uncertain development of the COVID-19 pandemic.

<sup>2</sup> Source: Datastream. Period from 1.1.2018 to 30.6.2020. Peers: Allianz, Axa, Generali, Hannover Re, Scor, Swiss Re, Zurich.

## Group

Gross premiums written  
**~€54bn**  
(before: ~€52bn)

Net result  
withdrawn

Return on investment<sup>1</sup>  
**~3%**

## ERGO

Gross premiums written<sup>1</sup>  
**~17.5bn**

Net result<sup>1</sup>  
**~€530m**

Combined ratio  
P-C Germany<sup>1</sup>  
**~92%**

International<sup>1</sup>  
**~94%**

## Reinsurance

Gross premiums written  
**~€36bn**  
(before: ~€34bn)

Net result  
withdrawn

Combined ratio  
Property-casualty  
withdrawn

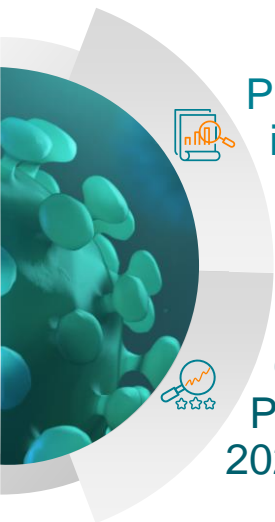
Technical result, incl. fee income  
Life and Health  
withdrawn  
(before: ~€550m)



2



# Financial impact of COVID-19 on Munich Re well manageable



## P&L impact in H1 2020

## Outlook/Projection 2020



### Life and Health

- ~€100m in COVID-19-related losses, dominated by far by the US
- Claims reported in Q2 consistent with pandemic development

- Claims development depends on further mortality experience, esp. in North America
- Portfolio mortality expected to be below that of the general population
- 5% of extra mortality claims in our book would lead to excess annual claims cost of ~€200m<sup>2</sup>
- Still far away from 200-year event scenario<sup>3</sup> of ~€1.4bn



### Property-casualty

- ~€1.4bn in COVID-19- related losses across various lines of business, whereas contingency losses account for the largest share by far
- ~€80m paid claims and client reported case reserves in reinsurance, ~€1.3bn IBNR<sup>1</sup>

- Contingency claims to remain the biggest risk
- Claims in other lines of business are expected to increase, while not reaching the level of contingency losses
  - BI: Most policies are not affected, having physical damage triggers – contract wording is crucial
  - Credit: Risk manageable given government interventions and exposure management of our cedants
  - Workers' comp./D&O: Risk limited as lines of business/exposures considered less exposed

<sup>1</sup> incl. ~€500m claims (direct business) for which we gave confirmation of coverage in H1 2020. <sup>2</sup> Estimate based on a stress test with simplistic assumptions, e.g. no differentiation between markets, no specific age distributions of our exposure and lethality of the pandemic. Estimate does not consider any difference between population mortality and our portfolio; refers only refers to mortality business. <sup>3</sup> Scenario based on the assumption of 10m incremental global deaths. Image: CROCOTHERY / stock.adobe.com

# Good Q2 result given the challenging environment – Sound business development and balance sheet resilience

## Munich Re

### Net result

€579m (€800m)

Good underlying performance:  
Reinsurance result of €407m  
impacted by COVID-19 – strong  
ERGO result of €173m

### Return on investment<sup>1</sup>

2.7% (2.9%)

Solid return in volatile capital  
markets – reinvestment yield: 1.6%

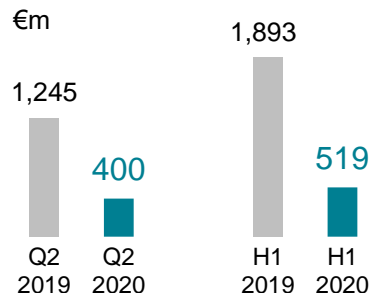
### Shareholders' equity

€29.8bn (–2.6% vs. 31.12.)

Return on equity<sup>1</sup>: 10.4% (7.1%)  
Solvency II ratio<sup>2</sup>: 211%

Q2 2020 (H1 2020)

### Technical result



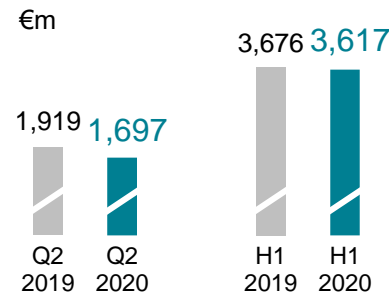
### Reinsurance

**Life and Health:** Technical result, incl. fee income: €48m (€104m) – COVID-19 negative impact in Q2 mainly in the US – net result €59m (€67m)

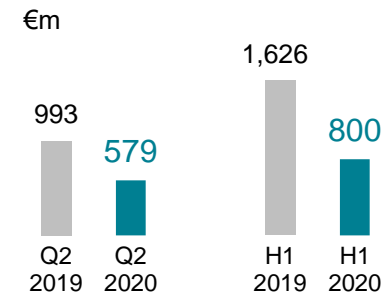
**Property-casualty:** 99.9% (103.0%) – Major-loss ratio: 14.8% (18.0%); reserve releases<sup>3</sup>: –4.0% (–4.0%) – net result €348m (€488m)

**July renewals:** Risk-adjusted price change: ~ +2.8%, premium change: +8.3%

### Investment result



### Net result



### ERGO

**L&H Germany:** RoI: 2.9% (2.8%) – net result €63m (€69m)

**Property-casualty Germany:** C/R: 92.5% (92.9%) – net result €50m (€71m)

**International:** C/R: 90.1% (92.7%) – net result €59m (€105m)

# Capital position

## Equity

			€m
Equity 31.12.2019	30,576		
Consolidated result	800		579
Changes			
Dividend	–1,373		–1,373
Unrealised gains/losses	787		1,907
Exchange rates	–280		–175
Share buy-backs	–359		0
Other	–385		–289
Equity 30.6.2020	29,766		649

## Unrealised gains/losses

Fixed-interest securities

H1: €1,579m Q2: €1,738m

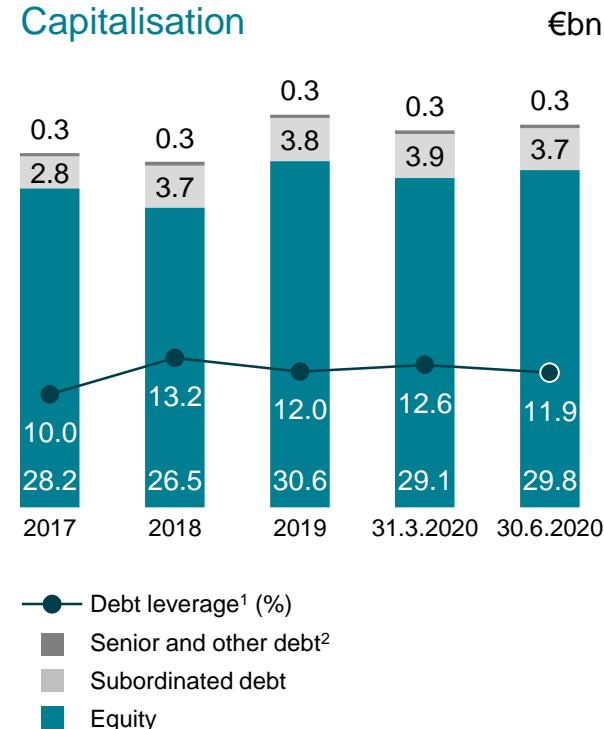
Non-fixed-interest securities

H1: –€805m Q2: €160m

## Exchange rates

Devaluation of various currencies

## Capitalisation



<sup>1</sup> Strategic debt (senior, subordinated and other debt) divided by total capital (strategic debt + equity).

<sup>2</sup> Other debt includes Munich Re bank borrowings and other strategic debt.

# Investment portfolio

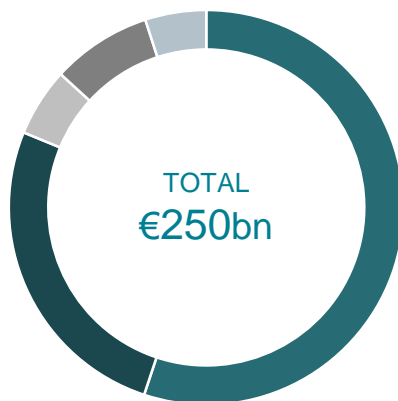
## Investment portfolio<sup>1</sup>

Land and buildings  
4.9 (4.7)

Miscellaneous<sup>2</sup>  
8.2 (8.1)

Shares, equity funds and  
participating interests<sup>3</sup>  
5.6 (7.1)

Loans  
26.1 (26.1)



## % Portfolio management in Q2

- Stable equity exposure – we remain cautious given ongoing disconnect with economic fundamentals
- Expansion of international investment-grade corporate bonds at the expense of covered bonds
- Reinvestment yield 1.6% in Q2 – higher corporate bond yields mitigate decline in interest rates, particularly in the US

# Investment result

€m	Q2 2020	Return <sup>1</sup>	H1 2020	Return <sup>1</sup>	H1 2019	Return <sup>1</sup>
Regular income	1,721	2.8%	3,265	2.6%	3,459	2.9%
Write-ups/write-downs	–108	–0.2%	–1,567	–1.3%	–181	–0.2%
Disposal gains/losses	1,189	1.9%	1,566	1.3%	1,038	0.9%
Derivatives <sup>2</sup>	–906	–1.5%	694	0.6%	–329	–0.3%
Other income/expenses	–200	–0.3%	–342	–0.3%	–311	–0.3%
<b>Investment result</b>	<b>1,697</b>	<b>2.7%</b>	<b>3,617</b>	<b>2.9%</b>	<b>3,676</b>	<b>3.1%</b>
<b>Total return</b>		<b>9.5%</b>		<b>4.7%</b>		<b>12.1%</b>

3-month reinvestment yield	Q2 2020	Write-ups/ write-downs	Disposal gains/losses	Derivatives	H1 2020	Write-ups/ write-downs	Disposal gains/losses	Derivatives
Q2 2020 1.6%	Fixed income	1	622	26	Fixed income	–14	1,038	578
	Equities	–117	555	–891	Equities	–1,464	233	182
Q1 2020 1.9%	Commodities/Inflation	12	0	67	Commodities/Inflation	40	0	16
Q4 2019 1.9%	Other	–3	12	–107	Other	–128	296	–82



3

## Gross premiums written €m

H1 2019		9,212
Foreign exchange		–16
Divestments/investments		–90
Organic change		–86
<b>H1 2020</b>		<b>9,021</b>

- **L&H Germany<sup>1</sup>** (–€193m): Positive development in Health and growth through new products in Life overcompensated by ordinary attrition of back book and COVID-19 effects in Travel
- **P-C Germany<sup>1</sup>** (+€99m): Organic growth in almost all business lines, mainly driven by fire/property, liability, motor and other insurance
- **International** (–€98m): Stable premium development adjusting for portfolio streamlining and run-down in Belgium Life

## Major result drivers €m

	H1 2020	H1 2019	▲	Q2 2020	Q2 2019	▲
Technical result	280	398	–118	101	253	–152
Non-technical result	110	–3	113	189	4	186
thereof investment result	2,029	2,231	–202	1,038	1,116	–77
Other	–145	–174	29	–118	–122	3
<b>Net result</b>	<b>245</b>	<b>220</b>	<b>25</b>	<b>173</b>	<b>135</b>	<b>37</b>

## Technical result

Q2: Development driven by

- **L&H Germany** (–€134m): Dependency between technical and investment result leading to high intra-year volatility related to COVID-19
- **P-C Germany** (–€42m): Continuously strong operative performance, Q2 burdened by COVID-19 partly compensated by retail lines
- **International** (+€24m): Ongoing good operational performance, reduced claims frequency (esp. Motor), lower large losses

## Investment result

- H1: Effective hedging strategy and realisations mitigate impact from volatile capital markets
- Q2: Disposal gains for ZZR funding; derivative losses partly compensated by realisations; Return on investment of 2.7%

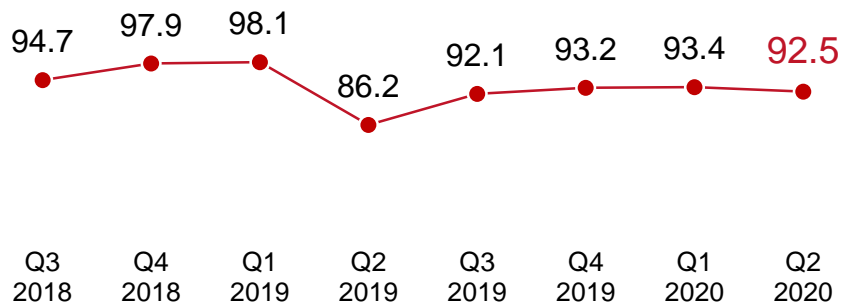
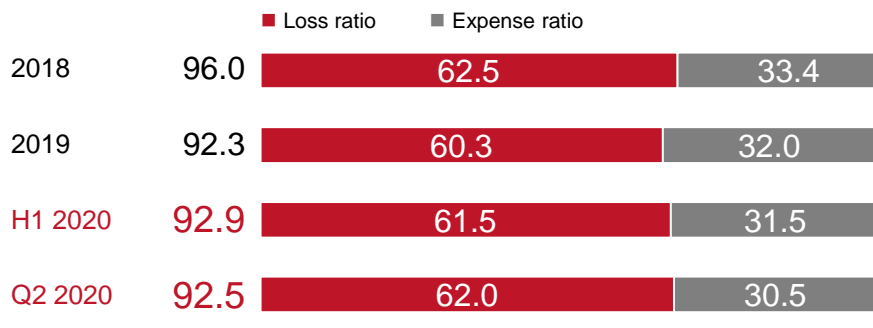
## Other

- Improved FX result in Life and Health Germany and International

# ERGO Property-casualty Germany

## Combined ratio

%



## Gross premiums written in H1 2020 (H1 2019)

€m

Other

186 (163)

Motor

470 (450)

Marine

108 (103)

Legal protection

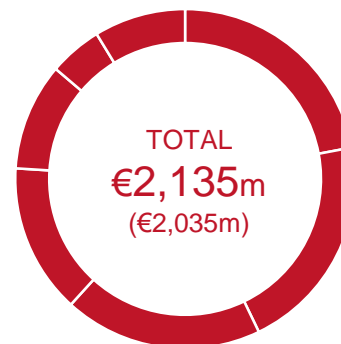
218 (219)

Personal accident

304 (309)

Liability

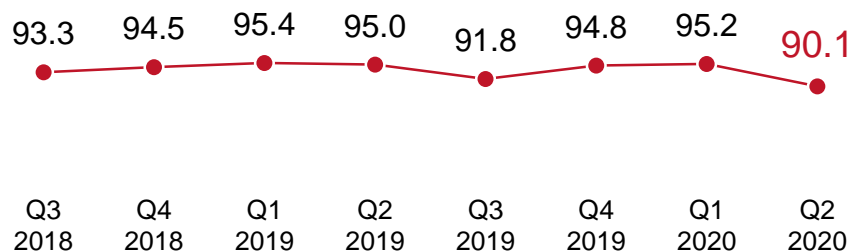
403 (382)



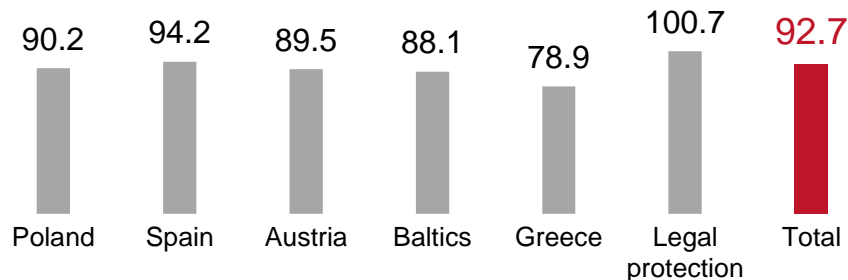
Fire/property

444 (409)

## Combined ratio



## H1 2020



## % Gross premiums written in H1 2020 (H1 2019)

Property-casualty  
1,333 (1,444)

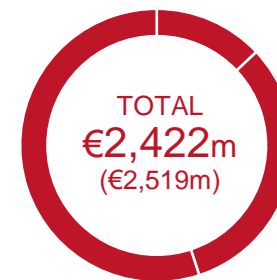
€m

Life

315 (345)

Health

774 (731)



## P-C

Thereof:

	H1 2020	H1 2019
Poland	703	743
Legal protection	338	320
Greece	122	120
Baltics	96	96
Austria	52	51

## Life

Thereof:

	H1 2020	H1 2019
Austria	164	181
Belgium	74	77

## Health

Thereof:

	H1 2020	H1 2019
Spain	455	426
Belgium	319	305



# 4



# Reinsurance Life and Health

## Gross premiums written

H1 2019		€m	5,636
Foreign exchange			60
Divestments/investments			0
Organic change			715
H1 2020			6,411

- Positive FX effects
- Premium growth mainly from Europe, Asia and North America

## Major result drivers

	H1 2020	H1 2019	▲	Q2 2020	Q2 2019	▲
Technical result	21	129	–108	7	44	–37
Non-technical result	96	266	–170	44	161	–117
thereof investment result	400	587	–187	174	344	–169
Other	–51	–60	9	8	–51	59
Net result	67	335	–268	59	154	–96

### Technical result, incl. fee income of €48m (€104m)

- COVID-19-related claims of ~€100m in Q2, particularly in the US
- Strong results in Asia and Europe largely compensate for ...
- ... higher than expected non-COVID-19-related claims in the US, attributable to a small number of clients and involving a few of larger claims, ...
- ... and higher-than-expected claims in Australia, reversing good Q1 results
- Pleasing fee income

### Investment result

- H1/Q2: Disposal gains on fixed income investments from ordinary portfolio turnover more than compensate for write-downs of equities (H1) or derivative losses (Q2)
- Q2: Return on investment: 2.4%

### Other

- H1: FX result of €14m vs €42m, thereof €20m in Q2

# Reinsurance Property-casualty

## Gross premiums written

H1 2019		€m	10,327
Foreign exchange			170
Divestments/investments			0
Organic change	■		1,183
<b>H1 2020</b>			<b>11,680</b>

- Positive FX effects mainly driven by US\$
- Organic growth esp. in fire and special lines

## Major result drivers

	H1 2020	H1 2019	▲	Q2 2020	Q2 2019	▲
Technical result	217	1,366	–1,149	291	948	–657
Non-technical result	428	35	394	122	9	114
thereof investment result	1,188	858	330	485	460	25
Other	–157	–330	173	–66	–253	187
<b>Net result</b>	<b>488</b>	<b>1,071</b>	<b>–582</b>	<b>348</b>	<b>704</b>	<b>–356</b>

### Technical result

- COVID-19-related claims of ~€1.4bn in H1 (thereof ~€0.6bn in Q2), contingency losses account for the largest share
- Expense ratio improved due to cost reductions and premium growth
- Underlying performance remains sound – normalised combined ratio at ~97% in Q2 and H1

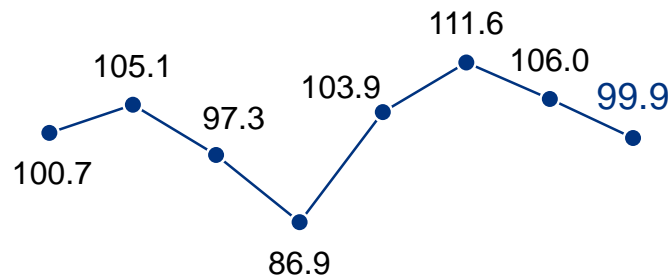
### Investment result

- H1: Gains on fixed-income/real estate disposals and derivatives clearly exceed write-downs on equities
- Q2: Disposal gains on fixed income/equities more than offset losses on derivatives (equity hedges and CDS)
- Q2: Return on investment: 3.0%

### Other

- H1: FX result of €191m (€114m), thereof €57m in Q2

# Reinsurance Property-casualty – Combined ratio



Q3 2018   Q4 2018   Q1 2019   Q2 2019   Q3 2019   Q4 2019   Q1 2020   Q2 2020

		Basic losses	Major losses	Expense ratio
2018	99.4	53.6	11.6	34.2
2019	100.2	51.4	15.2	33.6
H1 2020	103.0	54.4	18.0	30.5
Q2 2020	99.9	54.1	14.8	31.0

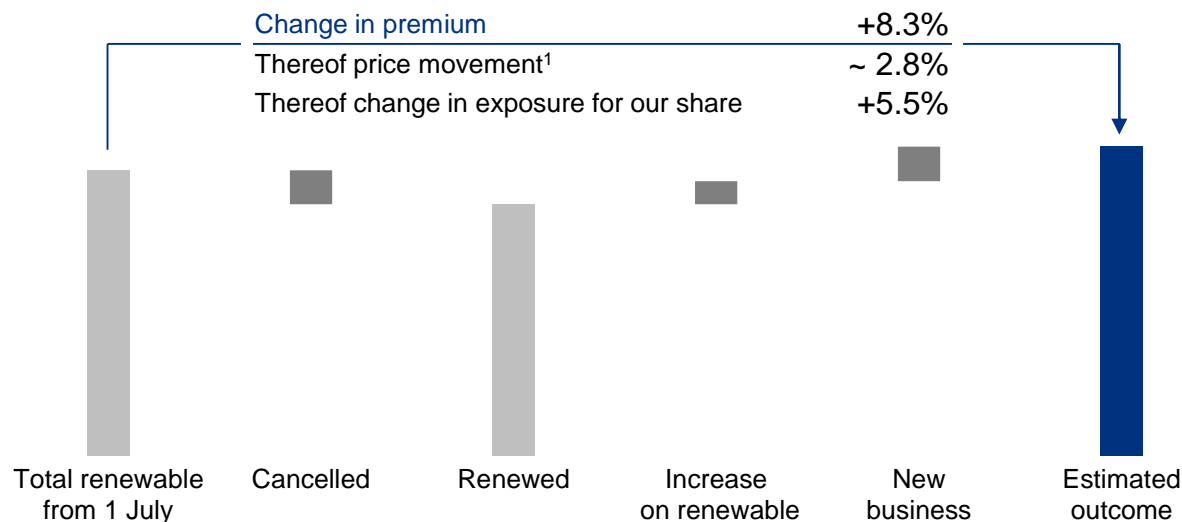
	Major losses	Nat cat	Man-made	Reserve releases <sup>1</sup>	Normalised combined ratio <sup>2</sup>
H1 2020	18.0	3.4	14.6	−4.0	97.0
Q2 2020	14.8	3.1	11.7	−4.0	97.1
Ø Annual expectation	~12.0	~8.0	~4.0	~−4.0	

<sup>1</sup> Basic losses prior years, already adjusted for directly corresponding sliding-scale and profit-commission effects.  
<sup>2</sup> Based on reserve releases of 4%-pts.

# Positive price dynamic continues and broadens

## July renewals 2020

%	100	-11,9	88.1	+8.0	+12.2	<b>108.3</b>
€m	3,475	-412	3,063	+279	+423	<b>3,765</b>



- Positive pricing dynamics continue – particularly in regions and lines of business with high loss experience
- In addition, COVID-19 supports flight to quality and market hardening
- Premium growth driven by business opportunities, especially in North America and with global clients

<sup>1</sup> Price movement is risk-adjusted, i.e. includes claims inflation/loss trend and is adjusted for portfolio mix effects. Furthermore, price movement is calculated on a wing-to-wing basis (including cancelled and new business).

This presentation contains forward-looking statements that are based on current assumptions and forecasts of the management of Munich Re. Known and unknown risks, uncertainties and other factors could lead to material differences between the forward-looking statements given here and the actual development, in particular the results, financial situation and performance of our Company. Obvious fluctuations in the incidence of major losses as well as pronounced volatility of the capital markets and exchange rates – as well as the special features of IFRS accounting make an accurate forecast of results impossible. Moreover, there is considerable uncertainty regarding the further development of the coronavirus pandemic. The Company assumes no liability to update these forward-looking statements or to make them conform to future events or developments. **Figures from Q1 2019 onwards are restated reflecting the new cost-allocation method.**