



ANNUAL REPORT 2011

Great Lakes Reinsurance (UK) PLC





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DIRECTORY

Directors

A. J. Medniuk (Chairman)
P. Göschl (Chief Executive Officer)
G. Guelfand (Chief Financial Officer)
G. Funke
A. A. Pröbstl
N. H. H. Smith

Secretary

S. G. Pendlebury

Registered Office

Munich Re Group
Plantation Place
30 Fenchurch Street
London EC3M 3AJ

Telephone: +44 (0)20 3003 7000
Facsimile: +44 (0)20 3003 7010
Email: correspondence@greatlakes.co.uk

Auditors

KPMG Audit Plc
15 Canada Square, London, E14 5GL

Bankers

Barclays Bank PLC
The Bank of New York (Europe) Ltd
HSBC Bank PLC
ANZ Banking Group Limited
Aargauische Kantonalbank
Zürcher Kantonalbank

Registered Number

02189462

REPORT OF THE DIRECTORS

The Directors present their annual report together with the audited financial statements of Great Lakes Reinsurance (UK) PLC ("the Company") for the year ended 31 December 2011 and the auditor's report thereon.

Principal Activities and Business Review

Principal Activities

The Company is authorised by the Financial Services Authority to transact all classes of non-life insurance and reinsurance in the United Kingdom and throughout the European Union via the Freedom of Services directive. The Company also conducts business via branches in Australia, New Zealand, Switzerland and Italy, and is authorised to write surplus lines business in the USA. The Company is registered in England under registration number 02189462.

The Company is a wholly owned subsidiary of Münchener Rückversicherungs-Gesellschaft AG ("Munich Re"), a limited liability company incorporated in Germany and is therefore part of the Munich Re group. The Company acts as a specialist provider of insurance services for the group by using its licenses and relationship with group members to develop insurance solutions for their customers.

High Level Strategy

The Company's principal mission is to add value to the Munich Re group by being a leading insurance solutions provider. The Company aims to achieve this by focusing on the continuous operational improvements along the developments in internal and external environments.

Strategy is formulated during the annual planning process when a business plan is developed and approved, and implementation is controlled and measured via regular monitoring. The necessary challenge and approval is provided by a quarterly Board review process. The strategy and resulting initiatives are communicated to staff and individual performance objectives are aligned with these. The Company is committed to empowering staff to make decisions in line with an appropriate level of authority.

Alongside other European insurers, the Company is progressing towards compliance with the Solvency II Directive which is due for implementation in January 2014. A programme has been established as part of the wider Munich Re Solvency II project and the Company is confident of meeting all the key dates and deliverables.

Business Review and Key Performance Indicators (KPIs)

The Company uses two distinct models for accessing insurance business - delegated acceptances via agency agreements and individual acceptances of large single risks. Overall, gross written premium in 2011 was 7.8% higher than in 2010, with stable positive gross underwriting performance.

Agency sourced business again provided the dominant share of the Company's gross written premium, at approximately 81% and remained stable as a percentage of the total premium. The agency book is constantly monitored through the quarterly KPI's to ensure the quality of the underlying business is not sacrificed for increased growth. The key focus remains on profitable underwriting and cycle management. Gross loss and combined ratios have remained stable year on year which highlights the trend of ongoing positive underwriting performance. The 2011 global insurance market was adversely affected by a number of natural catastrophe losses. Owing to our particular portfolio composition, however, the financial impact upon Great Lakes was not material, either on a gross or net basis.

The Company retains the business it underwrites through the Corporate Insurance Partner (CIP) division's units based in London. CIP offers a highly respected underwriting service to the world's 5000 largest companies and leading players in their industries as well as their captives. Standard and bespoke solutions in the classes of Property, Engineering, Energy, Casualty, Specialty and Special Enterprise Risks are developed through close cooperation with the clients.

KPIs	2011	2010	
Gross Written Premium £m	1,913.7	1,776.0	Gross premium written before outwards reinsurance
Gross Loss Ratio	60.0%	59.5%	Ratio of gross claims incurred to gross earned premiums
Gross Combined Ratio	90.8%	90.7%	Ratio of gross claims incurred, commissions and expenses to gross premium earned
Administrative Expense Ratio	1.6%	1.6%	Ratio of administrative expenses to gross premium earned
Profit Before Tax £m	57.6	22.7	Operating profit from ordinary activities before tax
Shareholder's Funds £m	346.1	304.8	Excess of assets over liabilities supporting business model
Solvency Margin	210.5%	199.7%	Ratio of the adjusted capital to minimum capital requirements

Profit before tax of £57.6m for the year ended 31 December 2011 is £34.9m higher compared to the 2010 result. The main drivers of this improved result were CIP London portfolio and the increase in the investment result for 2011. The improved net underwriting result is due to fewer large losses experienced during the year coupled with reserve releases from prior underwriting years.

The Company performance was further boosted by an increase in the Company's investment return of 4.2%. The company invests in a conservative portfolio of fixed interest instruments, the value of which increased during the year as a result of a reduction in government bond yields since the prior year. The Company's exposure to the government bonds that make up 89% of the investment portfolio as at the end of the year was: United

Kingdom 60%, United States 27%, Germany 7%, France 3%, Australia 3%. During the year the Company had a small southern European exposure to Italian government bonds which was disposed in full by the end of the year. The Company's investment portfolio stands at £605.2m as at 31 December 2011 compared to £541.2m in 2010.

No dividend was paid during the year (£7.5m in 2010). Shareholder's funds as at 31 December 2011 total £346.1m (2010 £304.8m).

The Company's solvency margin remains very strong and the improvement this year is principally as a result of the increased profitability. The Company continually monitors its solvency adequacy and maintains a very satisfactory margin to ensure compliance with regulatory requirements and promote efficient capital management. The Company is rated A+ Superior by A M Best and AA- Strong by Standard and Poor's.

Management and Employees

During the year, the Company had a management agreement with Great Lakes Services Limited, its wholly owned subsidiary, which employed its UK personnel, and provided the administration of expenses and full management services. On 31 December 2011, as a result of a decision to streamline operations, the assets, liabilities and obligations of Great Lakes Services Limited were transferred to Munich Re UK Services Limited, a sister company. Following this transfer, all UK personnel previously employed by Great Lakes Services Limited are now employed by Munich Re UK Services Limited. Accordingly the Company has no employees of its own.

Risk Management

Risk management is a key part of the Company's corporate management. Its purpose is not only to safeguard the Company's financial strength, enabling the Company to meet its obligations to clients and create sustained value, but also to protect the Company's reputation. This is achieved through risk management practices encompassing all areas of the operations.

The overall risk appetite of the Company is determined by the Board with support from Munich Re. The risk appetite laid down ensures an appropriate balance is maintained between business opportunities and risks taken. The risk appetite for each risk is reflected in business planning and integrated into the management of operations.

The Board is accountable for risk topics for the Company as a whole and these are managed operationally through senior management, the Audit, Risk and Investment Committees.

Principal Risks and Uncertainties

The Company's business involves the acceptance and

management of risk. The Company has in place a risk management process, which is undertaken in accordance with both the Munich Re Group Risk Management framework and the Company's solvency capital calculations. This is used to manage capital requirements and to ensure the appropriate financial strength and capital adequacy supports business growth, and meets the requirements of the shareholder, regulators, rating agencies, and the obligations to policyholders.

A number of risk factors affect the Company's operating results and financial condition. The financial risk factors affecting the Company include the effects of market risk, credit risk and liquidity risk on the financial instruments of the Company. The Company has a very low risk appetite for these risks, and manages them accordingly.

Underwriting Risk Management

The Company has a medium appetite for insurance underwriting risk. Underwriting risk is defined as the risk of insured losses being higher than our expectations. Premium risk is the risk of future claims payments relating to insured losses that have not yet occurred being higher than expected. The reserve risk is the risk of technical provisions raised to cover losses that have already been incurred being insufficient. These risks are managed through underwriting authority management, reserve calculation assumptions/methods and a range of other internal processes/controls.

Market Risk Management

Market risk is the risk that future changes in market prices may make a financial instrument less valuable. The primary market risk that the Company faces is interest rate risk because most of its assets are investments that are fixed interest securities and short term cash deposits, the value of which is subject to interest rate risk. The Company maintains financial assets with similar duration and cash flow characteristics as the underlying insurance liabilities in order to minimise interest rate risk. Projected payment patterns of insurance liabilities are used to create a proposed benchmark investment portfolio in terms of asset liability matching. This benchmark investment portfolio is part of the mandate of the Company's investment manager, who reports on the comparison of the actual investment portfolio against the benchmark. The monitoring and performance of the investment portfolio is the responsibility of the investment committee, the results are reported to the Audit Committee, and The Board.

Credit Risk Management

Credit risk is the risk that a counterparty or an issuer of securities, which the Company holds in its asset portfolio, defaults or another party fails to perform according to the terms of the contract. A mandate is in place that governs investment exposure to a very low risk in accordance with the Company risk appetite. The Company's investment manager reports on compliance with the

mandate in respect of credit risk exposure in the investment portfolio. The results of this compliance are reported to the Audit and Investment Committees, and monitored by The Board.

Liquidity Risk Management

Liquidity risk is the risk that the Company may be unable to meet its payment obligations in a timely manner at a reasonable cost. Liquidity management in the Company seeks to ensure that, even under adverse conditions, the Company has access to the funds necessary to cover its claims obligations. Most of the Company's assets are highly marketable securities, which reduces the liquidity risk.

Operational Risk Management

The Company has a very low appetite for operational risks with the exception of business obtained via delegated binding authorities where, subject to appropriate mitigation strategies, the Company has a medium risk appetite. The Company subscribes to Munich Re best practice standards for the operation of agency programme arrangements, and, collectively these measures help to de-risk the operational aspects of the business to acceptable levels. The Company is committed to minimising risk for all transactions and has developed a risk based system for monitoring agency business, which includes a programme of regular on site reviews.

Group Risk

Significant benefits are derived from being part of Munich Re group and group risk is primarily managed at the executive level through building strong relationships. We are exposed to group risk in a number of areas, as we utilise group resources for asset management, systems, reinsurance and capital support. The activities of the wider group could affect our strategy and reputation, in particular our regulatory, social and ethical standing and client perception. Business objectives are aligned to the Munich Re group strategy and, where appropriate, the boards adhere to the relevant group policies, guidelines and reporting requirements.

Risk Monitoring and Control

The Company's Internal Control System ("ICS") identifies, records and assesses all relevant risks and controls and is part of a Munich Re group-wide harmonised control and monitoring system. This provides a uniform system for managing risks across all risk dimensions that both meets Group management needs and satisfies local legal and regulatory requirements. Risk owners at the operational level are charged with keeping the ICS current and relevant. Based on the ICS, a key risk report is produced quarterly and is provided to the Audit Committee who then report the key points to the Board. The report provides, for all risk categories, an updated view of the current risk position (including key events and quantitative changes) and compares the position with the Company risk appetite.

Environment

The Company does not have a major direct environmental impact as it is essentially service based and operates in a nonmanufacturing industry. However, it is aware of its environmental responsibilities and actively strives to reduce its carbon footprint.

Directors & Directors' Interests

The directors of the Company at the date of this report are set out on page 2.

None of the directors had a beneficial interest in the shares of the Company. Under the provisions of the Companies Disclosure of Directors' Interests (Exceptions) Regulations 2006, the directors of the Company are exempt from disclosing any interests in the shares of the ultimate holding company.

Major Shareholdings

The Company is a wholly owned subsidiary of Munich Re, a company incorporated in Germany. Copies of the Munich Re group accounts are available from Königinstrasse 107, 80802, Munich, Germany.

Creditors Payment Policy

All suppliers are paid via the Company's service company subsidiary, Great Lakes Services Limited. Creditors for the supply of goods and services not including insurance had an average payment period of 7 days (2010: 5 days).

Disclosure of information to Auditors

The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant information of which the Company's auditors are unaware; and that each director has taken all the steps that ought to have been taken as a director to be aware of any relevant audit information, and to establish that the Company's auditors are aware of that information.

Auditors

Pursuant to section 487 of the Companies Act 2006, the auditors will be deemed to be reappointed and KPMG Audit Plc will therefore continue in office.

By order of the Board

S. G. Pendlebury

Company Secretary,
30 March 2012



STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions



INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GREAT LAKES REINSURANCE (UK) PLC

We have audited the financial statements of Great Lakes Reinsurance (UK) PLC for the year ended 31 December 2011 set out on pages 8 to 28. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www.frc.org.uk/apb/scope/private.cfm.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2011 and of its profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Mark J Taylor (Senior Statutory Auditor)
for and on behalf of KPMG Audit Plc, Statutory Auditor**

Chartered Accountants
15 Canada Square
London E14 5GL

30 March 2012

PROFIT AND LOSS ACCOUNT

Technical Account - General Business
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
Gross premiums written	3		1,913,734		1,776,015
Outwards reinsurance premiums excluding reinsurance of liabilities acquired in portfolio transfer		1,789,544		1,631,146	
for liabilities acquired in portfolio transfer	4	-		10,315	
Total outward reinsurance premiums			1,789,544		1,641,461
Net premiums written excluding reinsurance of liabilities acquired in portfolio transfer		124,190		144,869	
for liabilities acquired in portfolio transfer	4	-		(10,315)	
Total net premiums written			124,190		134,554
Change in the gross provision for unearned premiums	15		(47,325)		(136,484)
Change in the provision for unearned premiums - reinsurers' share	15		(43,318)		(130,277)
Change in the net provision for unearned premiums			(4,007)		(6,207)
Earned premiums, net of reinsurance			120,183		128,347
Investment return allocated from the non-technical account			24,360		15,259
Other technical income, net of reinsurance			29,085		25,027
TECHNICAL INCOME			173,628		168,633

PROFIT AND LOSS ACCOUNT

Technical Account - General Business
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
Gross claims paid			978,385		782,661
Reinsurers' share			946,112		727,872
Claims paid - net			32,273		54,789
Change in the gross provision for claims	15		142,152		192,718
Reinsurers' share					
excluding reinsurance of liabilities acquired in portfolio transfer		135,938		152,662	
reinsurance of liabilities acquired in portfolio transfer	4	-		9,679	
Total reinsurers' share	15		135,938		162,341
net of reinsurance before excluding reinsurance liabilities acquired in portfolio transfer		6,214		40,056	
effect of reinsurance of liabilities acquired in portfolio transfer	4	-		(9,679)	
Change in the provision for claims - net			6,214		30,377
Claims incurred net of reinsurance			38,487		85,166
Net operating expenses	6		77,717		62,251
TECHNICAL EXPENSES			116,204		147,417
BALANCE ON THE TECHNICAL ACCOUNT FOR GENERAL BUSINESS			57,424		21,216

PROFIT AND LOSS ACCOUNT

Non-Technical Account
for the year ended 31 December 2011

	Notes	2011 £'000	2011 £'000	2010 £'000	2010 £'000
BALANCE ON THE TECHNICAL ACCOUNT FOR GENERAL BUSINESS			57,424		21,216
INVESTMENT RETURN					
Investment income	5	15,510		10,787	
Unrealised gains on investments		9,659		5,238	
Investment expenses and charges		(809)		(766)	
Total investment return			24,360		15,259
Investment return allocated to the technical account			(24,360)		(15,259)
			57,424		21,216
Exchange gains			143		1,506
PROFIT ON ORDINARY ACTIVITIES BEFORE TAX	7		57,567		22,722
Tax on profit on ordinary activities	9		16,255		6,349
PROFIT ON ORDINARY ACTIVITIES AFTER TAX, RETAINED FOR THE FINANCIAL YEAR			41,312		16,373

All profits for the year and prior year relate to continuing activities.

The notes on pages 14 to 28 form part of these financial statements.



STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

for the year ended 31 December 2011

	Notes	2011 £'000	2010 £'000
PROFIT FOR THE FINANCIAL YEAR		41,312	16,373
Currency translation (losses)/gains on foreign currency net investments	14	(75)	3,409
TOTAL RECOGNISED GAINS RELATING TO THE YEAR		41,237	19,782

In accordance with FRS 3 no note of historical cost profits has been prepared as the Company's only material gains and losses on assets relate to the holding and disposal of investments.

The notes on pages 14 to 28 form part of these financial statements.

BALANCE SHEET

Assets
as at 31 December 2011

	Notes	2011 £'000	2010 £'000
INVESTMENTS			
Financial investments	10	605,213	541,150
Deposit assets		95,112	93,663
		700,325	634,813
Investment in subsidiary		50	50
REINSURERS' SHARE OF TECHNICAL PROVISIONS			
Unearned premium	15	844,761	800,496
Claims outstanding	15	2,092,067	1,957,249
		2,936,828	2,757,745
DEBTORS			
Arising out of direct insurance operations	11	413,326	396,851
Deferred tax	9	1,152	17
Other debtors	19	57,524	30,919
		472,002	427,787
OTHER ASSETS			
Cash at bank	12	45,263	40,489
PREPAYMENTS AND ACCRUED INCOME			
Accrued interest		5,888	6,393
Deferred acquisition costs	16	212,424	222,753
		218,312	229,146
TOTAL ASSETS		4,372,780	4,090,030

BALANCE SHEET

Liabilities
as at 31 December 2011

	Notes	2011 £'000	2010 £'000
CAPITAL AND RESERVES			
Called up share capital	13	114,000	114,000
Profit and loss account	14	232,085	190,848
Shareholder's funds	14	346,085	304,848
TECHNICAL PROVISIONS			
Unearned premium	15	920,211	871,592
Claims outstanding	15	2,351,688	2,210,648
		3,271,899	3,082,240
PROVISIONS FOR OTHER RISKS AND CHARGES	17	399	536
CREDITORS			
Arising out of direct insurance operations	18	369,545	353,952
Deposit liabilities		130,464	125,301
Taxation		12,355	1,391
Deferred tax	9	1,139	-
Other creditors	19	43,604	15,281
		557,107	495,925
ACCRUALS AND DEFERRED INCOME			
Deferred reinsurance commissions	16	197,290	206,481
TOTAL LIABILITIES		4,372,780	4,090,030

The notes on pages 14 to 28 form part of these financial statements.

Approved by the board on 30 March 2012.

P. Göschl - Chief Executive Officer

G. Guelfand - Chief Financial Officer



NOTES TO THE ACCOUNTS

1. Basis of preparation of the Financial Statements

The financial statements of Great Lakes Reinsurance (UK) PLC ("the Company") have been prepared in accordance with the provisions of Sections 396 of the Companies Act 2006 including applying the requirements set out in Schedule 3 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 relating to insurance companies. The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules as modified to include the revaluation of investments and comply with the revised Statement of Recommended Practice (SORP) issued by the Association of British Insurers in December 2005 (as amended in December 2006).

Under FRS 1 the Company is exempt from the requirement to prepare a cash flow statement on the grounds that it is a wholly owned subsidiary of Münchener Rückversicherungs-Gesellschaft AG ("Munich Re"), which includes the Company in its own published consolidated financial statements.

As the Company is a wholly owned subsidiary of Munich Re the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investees of the group qualifying as related parties). The consolidated financial statements of Munich Re, within which this Company is included, can be obtained from the Company's registered office at the address provided in the report of the Directors on page 5.

Under section 400 of the Companies Act 2006 an exemption from preparing consolidated accounts is available, subject to certain conditions. Following an assessment of these conditions it is appropriate for the Company to take advantage of the exemption to prepare consolidated accounts and therefore these financial statements are for the Company only. Great Lakes Services Limited, a wholly owned subsidiary of the Company, has therefore not been consolidated in these accounts.

An overview of the Company's key sources of business, key performance indicators and high level strategy are set out in the Directors Report. The Company has significant financial resources together with prudent investment policies, high quality of assets, robust underwriting procedures controls and mitigating processes including, but not limited to, reinsurance. Consequently the Directors believe that the Company is well placed to manage its business risks despite the current uncertain economic outlook. The Directors are confident that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly,

they continue to adopt the going concern basis in preparing the annual report and accounts.

2. Accounting Policies

The following accounting policies have been applied consistently within the accounts and from one financial year to another, in dealing with items which are considered material in relation to the financial statements.

Premiums

Written premiums comprise the amount receivable including an estimate of pipeline premiums during the financial year for the whole period the Company is on risk in respect of contracts of insurance entered into and incepting during that period, together with any further adjustments to premiums receivable for prior accounting periods that had not been fully recognised in previous financial statements. Pipeline premiums are those collected by intermediaries but not yet received, and are assessed based on estimates from underwriting or past experience.

Premiums are stated before deduction of commissions but net of taxes and duties levied on premiums.

Premiums are earned over the term of the insurance policies to which they relate, in accordance with the risk coverage provided by the underlying insurance policies.

Outward reinsurance and retrocession premiums are accounted for in the same accounting period as the premiums for the underlying direct insurance or inwards reinsurance business.

Unearned premiums

Premiums that relate to the unexpired terms of insurance policies in force at the balance sheet date are deferred as unearned premiums. These unearned premiums are taken to the Profit and Loss account so that premiums are recognised over the period of risk coverage provided by the underlying insurance policies.

Acquisition costs

Acquisition costs comprise all direct and indirect costs arising from the conclusion of insurance and reinsurance contracts. The proportion of acquisition costs incurred in respect of unearned premiums is deferred at the balance sheet date and recognised in later periods when the related premium is earned.

Claims incurred

Claims incurred comprise claims and claim settlement expenses (both internal and external) paid in the year and the movement in the provision for outstanding claims and

settlement expenses, including an allowance for the costs of claims incurred by the balance sheet date but not reported until after the year end.

Claims outstanding

Provision is made at the year end for the estimated cost of claims incurred but not settled at the balance sheet date, including the cost of claims incurred but not yet reported ("IBNR") to the Company. The estimate of claims includes expenses to be incurred in settling claims and a deduction for the expected value of salvage and other recoveries.

The Company takes all reasonable steps to ensure that it has all appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, the final outcome may be different from the original liability established.

The estimation of IBNR is generally subject to a greater degree of uncertainty than the estimation of the cost of settling claims already notified to the Company, where more information about the claim event is generally available. IBNR claims may often not emerge until many years after the underlying event has happened. Classes of business where the IBNR proportion of the total reserve is high, such as liability business, will typically display greater variations between initial estimates and final outcomes because of the greater degree of uncertainty involved.

Classes of business where claims are typically reported relatively quickly after the claim event, such as property business, tend to display lower levels of volatility. In calculating the estimated cost of unpaid claims, management uses a variety of estimation techniques, generally based upon statistical analyses of historical experience, which assumes that the development pattern of the current claims will be consistent with past experience. Allowance is made, however, for changes or uncertainties which may create distortions in the underlying statistics or which might cause the cost of unsettled claims to vary when compared with the cost of previously settled claims. This includes:

- changes in processes which might accelerate or slow down the development and/or recording of paid or incurred claims compared with the statistics from previous periods;
- changes in the legal environment;
- the effects of inflation;
- changes in the mix of business (including the effect of currency fluctuations);
- the impact of large losses; and
- movements in industry benchmarks.

Specific information on individual claims are also taken into account, based for example on reports of loss adjusters. Furthermore, large claims are generally assessed separately, being measured on a case by case basis or projected separately in order to prevent distortions of the general claims development pattern.

A range of techniques are used to estimate the required level of provisions. This generates a deeper understanding of the trends inherent in the data and also assists in providing a range of possible outcomes. The most appropriate estimation technique is selected, taking into account the characteristics of the class of business and the extent of the development of each underwriting year.

Provisions are calculated gross of any reinsurance recoveries. A separate estimate is made of the reinsurers' share of provisions for claims based on calculated amounts for outstanding claims and projections for IBNR, net of estimated uncollectible amounts. Again, a range of statistical techniques are used in making these estimates.

The Directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the financial statements for the period in which the adjustments are made.

Unexpired risk provisions

Provision is made for claims emanating from unexpired risks in respect of the contracts concluded before the end of the financial year which continue in force after that date and where claims are expected to exceed the unearned premiums under these policies, after deduction of deferred acquisition costs. In calculating such a provision all business segments are considered individually and are stated after taking into account future investment income.

Other technical income

Other technical income comprises overriding commissions receivable and is reflected in the technical account on the same basis as the underlying business to which it relates.

Investments

Listed investments are stated at bid - value at the close of business on the balance sheet date or the last Stock Exchange dealing day before the balance sheet date. Investments in Group undertakings recorded in the Company's own balance sheet are stated at cost less provisions for any impairment.

Investment return

Investment income comprises interest, dividends, and realised and unrealised investment gains and losses.

Realised gains and losses represent the difference between net sales proceeds and purchase price or market value at the previous year end. Unrealised gains and losses on investments represent the difference between the valuation of investments at the balance sheet date and their purchase price, adjusted for previously recognised unrealised gains and losses on investments disposed of in the accounting period.

All investment income and gains and losses, are initially accounted for in the non-technical account. An allocation is then made from the non-technical account to the general business technical account to reflect the return of those assets supporting underwriting activities.

Taxation

The charge for taxation on general business is based on the profit for the year, and takes into account taxation deferred because of timing differences between certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise in the foreseeable future. Deferred tax assets are recognised to the extent that it is more likely than not that they will be recovered.

Deferred taxation is recognised without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19 "Deferred tax". No provision is made for taxation of permanent differences.

Leases and hire purchase contracts

Payments made under operating leases are charged to the profit and loss account in the period in which they become payable.

Foreign currencies

Foreign currency transactions are translated at the rates of exchange ruling at the dates of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rate of exchange ruling at the balance sheet date.

The results and balance sheets of overseas controlled entities ("branches") that have a functional currency different from sterling (the presentation currency) are translated into sterling (the presentation currency) as follows:

- assets and liabilities are translated into sterling at the rate ruling at the balance sheet date;
- income and expenses are translated at cumulative average rates of exchange; and
- all resulting exchange differences are recognised in the Statement of Recognised Gains and Losses.

Exchange adjustments arising from the translation of foreign currency net investments in the overseas branches are dealt with in the statement of total recognised gains and losses. All other foreign exchange differences are taken to the non-technical account.

3. Segmental Information

(a) Analysis of gross premiums, profit before tax and net assets

	Gross premiums written 2011 £'000	Profit/(Loss) before tax 2011 £'000	Net assets 2011 £'000	Gross premiums written 2010 £'000	Profit/(Loss) before tax 2010 £'000	Net assets 2010 £'000
BY GEOGRAPHICAL SEGMENT						
United Kingdom	1,622,898	59,111	321,030	1,563,741	18,781	280,587
Switzerland	39,750	600	2,918	9,934	1,726	2,141
Italy	17,684	182	704	-	-	-
Australia	220,951	(2,405)	21,113	195,816	2,217	21,861
New Zealand	12,451	79	320	6,524	(2)	259
	1,913,734	57,567	346,085	1,776,015	22,722	304,848

The directors consider the Company to be involved in only one type of business, that is general insurance business.

(b) Analysis of gross written premiums

	2011 £'000	2010 £'000
Resulting from contracts concluded by the Company:		
In the EU member state of its head office	1,640,582	1,563,741
Outside EU member states	273,152	212,274
	1,913,734	1,776,015

(c) Analysis of gross premiums written, gross premiums earned, gross claims incurred, gross operating expense and the reinsurance balance

	Direct marine & aviation	Direct property	Direct general liability & other	Direct motor	Total direct	Re- insurance accepted	Total
2011	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Gross premiums written	254,623	377,494	518,622	760,625	1,911,364	2,370	1,913,734
Gross premiums earned	264,575	399,658	520,294	676,722	1,861,249	5,160	1,866,409
Gross claims incurred	154,223	246,618	232,236	491,443	1,124,520	(3,983)	1,120,537
Gross operating expenses	46,691	119,849	243,589	162,301	572,430	812	573,242
Gross technical result	63,661	33,191	44,469	22,978	164,299	8,331	172,630
Reinsurance balance	65,059	25,521	19,643	21,243	131,466	8,100	139,566
Net technical result	(1,398)	7,670	24,826	1,735	32,833	231	33,064
Net technical provisions	737	74,520	259,723	-	334,980	91	335,071

	Direct marine & aviation	Direct property	Direct general liability & other	Direct motor	Total direct	Re- insurance accepted	Total
2010	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Gross premiums written	265,267	389,281	552,143	550,721	1,757,412	18,603	1,776,015
Gross premiums earned	257,626	357,684	525,080	481,527	1,621,917	17,614	1,639,531
Gross claims incurred	138,159	315,690	190,675	329,469	973,993	1,386	975,379
Gross operating expenses	33,549	102,104	266,479	108,689	510,821	1,606	512,427
Gross technical result	85,918	(60,110)	67,926	43,369	137,103	14,622	151,725
Reinsurance balance	84,831	(64,468)	67,215	43,963	131,541	14,227	145,768
Net technical result	1,087	4,358	711	(594)	5,562	395	5,957
Net technical provisions	136	64,758	259,498	-	324,392	103	324,495

4. Portfolio Transfer

On 1 December 2010 the primary insurance portfolio of the Australian branch of Munich Reinsurance America, Inc. was transferred to the Company for consideration of £15,174,316 in accordance with a scheme under Division 3A of Part III of the Insurance Act, 1973 (CTH) approved by the Federal Court of Australia. The assets and liabilities transferred are set out below. Following the transfer the Company reinsured 90% of certain of the liabilities of the transferred portfolio with the Australian branch of Munich Re.

	2011	2010
	£'000	£'000
PORTFOLIO TRANSFER		
Consideration received	-	15,174
Technical provisions assumed	-	(13,540)
	-	1,634
REINSURANCE OF LIABILITIES ASSUMED		
Reinsurance premium paid	-	(10,315)
Liabilities ceded	-	9,679
	-	(636)
Net gain on portfolio transfer and reinsurance of liabilities	-	998

5. Investment Income

	2011 £'000	2010 £'000
Investment Income	11,151	9,365
Realised gains	4,359	1,422
	15,510	10,787

6. Net Operating Expenses

	2011 £'000	2010 £'000
Acquisition costs	533,352	533,384
Change in gross operating expense provision	(137)	(164)
Change in gross deferred acquisition costs (note 16)	10,611	(47,451)
	543,826	485,769
Administrative expenses	29,416	26,658
Gross operating expenses	573,242	512,427
Reinsurance commissions and profit participation	(486,312)	(493,505)
Change in ceded operating expense provision	137	164
Change in deferred reinsurance commission (note 16)	(9,350)	43,165
	77,717	62,251

7. Profit on Ordinary Activities before Tax

Profit on ordinary activities before tax is stated after charging:

	2011	2010
	£'000	£'000
AUDITORS' REMUNERATION		
Audit of these financial statements	159	135
Audit of subsidiary's financial statements	18	17
Other services pursuant to legislation	102	128
Other services relating to taxation	118	86
All other services	30	91

The Company has no employees and does not pay any remuneration other than fees to its Directors. Any pension contributions to the multi employer pension scheme are disclosed in the accounts of the service company.

8. Remuneration of Directors

	2011	2010
	£'000	£'000
Directors' emoluments	579	598
Pension contributions	17	15
	596	613

The directors' remuneration consists of the emoluments paid to the directors by the Company and its subsidiary undertaking Great Lakes Services Limited. The emoluments of the highest paid director for the year were £331,530 (2010: £290,592) and pension contributions of £Nil (2010: £Nil).

9. Taxation

	2011 £'000	2010 £'000
UK Corporation tax at 26.5% (2010: 28%)	14,991	6,358
Change in prior year current tax	1,260	(13)
Total Current Tax	16,251	6,345
Change in current year net deferred tax	3	4
Impact of change in UK Tax rate	1	-
Total Deferred Tax	4	4
	16,255	6,349

The 2011 current tax charge for the year is higher (2010: lower) than the standard rate of corporation tax in the UK at 27% (2010: 28%). The differences are explained below:

	2011 £'000	2010 £'000
Profit before tax	57,567	22,722
Corporation tax at 26.5% (2010: 28%)	15,255	6,362
Excess capital allowances over depreciation	(3)	(4)
Tax effect of franked investment income	(265)	-
Tax effect of permanent difference	4	-
Under/(Over)provision relating to prior periods	1,260	(13)
	16,251	6,345

Deferred Tax Asset

Under FRS 19 deferred tax is provided in full on certain timing differences.

Balance at start of year	17	21
Change in deferred tax	1,136	(4)
Impact of change in UK Tax rate	(1)	-
	1,152	17

The deferred tax liability of £1,139,416, relates to the expected reduction in double tax relief available in the UK resulting from the utilisation of Australian branch losses to reduce the Australian tax paid. An equivalent amount of £1,139,416 is recognised as a deferred tax asset for available tax losses in the Australian branch.

A 25% corporation tax rate has been used to value the deferred tax asset as at 31 December 2011 as this is the rate substantially enacted at year end in accordance with UK GAAP. The Finance Act 2011 enacted the reduction in corporation tax rate to 26% with effect from April 2011 and 25% from April 2012. The UK Government announced at the Budget 2012 on 21 March 2012 that the corporation tax rate would instead reduce to 24% from April 2012 with two further annual 1% cuts to 22% by April 2014. Other than the enacted changes to 26% and 25%, the effects of the announced changes are not reflected in the financial statements for the year ended 31 December 2011 as they were not substantively enacted at the balance sheet date.

10. Investments

	Current Value		Historical Value	
	2011 £'000	2010 £'000	2011 £'000	2010 £'000
Financial Investments				
Government fixed interest securities	536,669	376,344	517,856	366,629
Other listed fixed interest securities	44,245	29,428	43,315	28,914
Deposits with credit institutions	24,299	135,378	24,299	135,378
	605,213	541,150	585,470	530,921

Government fixed interest securities included gilt's, treasury notes and other government backed securities. The Company has fully funded a US\$100.0m United States Trust Fund obligation; a US\$35.6m and EUR29.1m Swiss tied assets obligation; and a CAD\$5.2m Canadian Trust Fund obligation. These comprise of investments in government fixed interest securities and term deposits with credit institutions.

11. Debtors arising out of Direct Insurance operations

	2011 £'000	2010 £'000
Amounts owed by intermediaries	404,343	381,973
Amounts owed by group companies	8,983	14,878
Total	413,326	396,851

Amounts receivable by the Company for intermediaries and group companies are due within one year.

12. Cash at Bank

The cash at bank balance of £45.3m (2010: £40.5m) includes accounts totalling £10,493,220 (2010: £14,375,196) which have been set aside to secure letters of credit and guarantees issued in the normal course of business, and in respect of other statutory requirements. As such these balance are restricted from general use.

13. Share Capital

	2011	2010
	£'000	£'000
Allotted, called up and fully paid 11,400,000 (2010 - 11,400,000) Ordinary Shares of £10 each	114,000	114,000

14. Reconciliation of movements in Shareholder's Funds

	Ordinary Share Capital £'000	Profit and Loss Account £'000	Total £'000
At 1 January 2011	114,000	190,848	304,848
Profit for the year	-	41,312	41,312
Currency translation differences on foreign currency net investments	-	(75)	(75)
At 31 December 2011	114,000	232,085	346,085

15. Technical Provisions

	Unearned premiums 2011 £'000	Claims outstanding 2011 £'000	Total 2011 £'000	Unearned premiums 2010 £'000	Claims outstanding 2010 £'000	Totals 2010 £'000
GROSS AMOUNT						
At beginning of the year	871,592	2,210,648	3,082,240	719,499	1,980,392	2,699,891
Currency translation differences	1,294	(1,112)	182	15,609	23,998	39,607
Movement in the provision	47,325	142,152	189,477	136,484	192,718	329,202
Liabilities assumed under portfolio transfer	-	-	-	-	13,540	13,540
At end of the year	920,211	2,351,688	3,271,899	871,592	2,210,648	3,082,240
REINSURANCE AMOUNT						
At beginning of the year	(800,496)	(1,957,249)	(2,757,745)	(657,343)	(1,768,312)	(2,425,655)
Currency translation differences	(947)	1,120	173	(12,876)	(26,596)	(39,472)
Movement in the provision	(43,318)	(135,938)	(179,256)	(130,277)	(162,341)	(292,618)
At end of the year	(844,761)	(2,092,067)	(2,936,828)	(800,496)	(1,957,249)	(2,757,745)
NET TECHNICAL PROVISIONS						
At beginning of the year	71,096	253,399	324,495	62,156	212,080	274,236
At end of the year	75,450	259,621	335,071	71,096	253,399	324,495

Provisions for net claims at the beginning of the year compared to payments and provisions at the end of the year in respect of prior underwriting years' liabilities amounted to an overprovision in 2011 of £65.2m (2010 of £25.4m overprovision).

The overprovision was in respect of direct general liability of £52.6m (2010: £16.5m) and direct property and other of £12.6m (2010: £8.9m).

16. Deferred Acquisition Costs

	2011 £'000	2010 £'000
GROSS AMOUNT		
At beginning of the year	222,753	169,497
Currency translation differences	282	5,805
Movement in the provision	(10,611)	47,451
At end of the year	212,424	222,753
REINSURANCE AMOUNT		
At beginning of the year	(206,481)	(159,235)
Currency translation differences	(159)	(4,081)
Movement in the provision	9,350	(43,165)
At end of the year	(197,290)	(206,481)
NET DEFERRED ACQUISITION COSTS		
At beginning of the year	16,272	10,262
At end of the year	15,134	16,272

17. Provisions for other risks and charges

	Expense provision 2011 £'000	Expense provision 2010 £'000
At beginning of the year	536	700
Movement in the year	(137)	(164)
At end of the year	399	536

The provision for risks and other charges is for an expense provision in relation to the assumption of liabilities under Part VII transfer that took place in 2008.

There were no additional provisions made during 2011, 2010 or 2009.

18. Creditors arising out of Direct Insurance Operations

	2011 £'000	2010 £'000
Amounts owed to intermediaries	161,789	50,547
Amounts owed to group companies	207,756	303,405
	369,545	353,952

Amounts due to intermediaries and group companies are payable within one year.

19. Group Companies

a) Parent Company

The Company is a wholly owned subsidiary of Munich Re which is the immediate and ultimate parent company, incorporated in Germany. The largest group in which the results of the Company are consolidated is that headed by Munich Re and no other group financial statements include the results of the Company.

b) Subsidiary Company

The 'Investment in subsidiary' is a 100% shareholding in Great Lakes Services Limited, an unlisted service company incorporated in the United Kingdom. As of 31 December 2011 all the liabilities and obligations of Great Lakes Services Limited and an equivalent portion of assets were transferred to Munich Re UK Services Limited, a wholly owned subsidiary of Munich Re incorporated in the United Kingdom. At 31 December 2011 the net asset value of the investment was £1,238,000 (2010: £1,422,000).

c) Other Debtors and Creditors

Other Debtors includes a corporate tax asset amounting to £27,274,193 (2010: nil) and balances owed by third parties. The corporate tax asset includes an amount of £23,531,976 consisting of a tax refund due on tax paid for financial years 2009 and 2010 following the surrender of tax losses from a tax group company. Other Creditors includes £26,397,496 (2010: £3,833,000) owed to group companies. This includes an amount equivalent to the £23,531,976 tax refund due which is owed to the tax group company surrendering the tax loss.

20. Leases

	2011 £'000	Land and Buildings 2010 £'000
Annual commitments under non-cancellable operating leases are as follows:		
Operating lease which expires in under five years	170	170
Operating lease payments made during the financial year	170	170

21. Contingent Liabilities and Guarantees

During 2009 the Company entered into an agreement to guarantee payments to be made by Great Lakes Services Limited in respect of a pension scheme of which certain Great Lakes Services Limited employees are members. Payments of £368,500 are to be made annually up to 2015 by Great Lakes Services Limited. As of 31 December 2011 the liabilities and obligations of Great Lakes Services Limited were transferred to Munich Re UK Services Limited. Consequently, as of 31 December 2011 the Company's guarantee is for the payments of Munich Re UK Services Limited instead of Great Lakes Services Limited.



Risk Solutions

Great Lakes Reinsurance (UK) PLC

Plantation Place
30 Fenchurch Street
London EC3M 3AJ
United Kingdom

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