

Briefing on Solvency II

London, 30 November 2015

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Munich Re well prepared for the introduction of Solvency II and business opportunities it presents

Solvency II framework

Munich RE

Risk-based supervision

Certified full internal model deeply embedded in risk and business management – Full Group internal model approved without terms & conditions



Insurers' business models are adequately reflected

Focus on profitable underwriting and liability-driven investments – well diversified risk profile clearly recognised



Changing capital requirements through final calibration

Capitalisation remains very strong – SII ratio (end of 2014) has even increased



High degree of transparency

Extensive reporting to the regulator, the capital markets and the public



Uniform regulatory framework enhances comparability across the industry

Active participation in efforts to harmonise Solvency II terminology



Business opportunities for reinsurers, driver of product innovation

Market-leader position in structuring complex tailor-made solutions



Munich Re welcomes Solvency II standards for risk-based capitalisation

The road to Solvency II on the final straight

- Solvency II regime becomes fully applicable on 1 January 2016
- Preparatory phase 2014–2015 successfully concluded
- Level 1, 2 and 3 documents finalised and mainly approved
- Currently being transposed into national law
- Further regulatory requirements (ComFrame, HLA, ICS) being prepared

Issues outstanding/under discussion

- National interpretations (e.g. audit review of solvency position)
- Equivalence not yet decided for several countries
- Application and approval of dynamic volatility adjustment in internal models

Review

- Review of ultimate forward rate in 2016
- Review of standard formula by 2018
- Annual review of long-term-guarantee measures

New regulatory framework implemented – ongoing developments not expected to significantly affect Munich Re's Solvency II capitalisation ratio

Holistic, principle-based approach of Solvency II has been followed by Munich Re

1 Quantitative requirements

- Group internal model successfully used since 2002
- Model reflects diversified business model of global reinsurance – standard formula primarily developed for primary insurance
- Full internal model includes operational risk
- Improved Solvency II capitalisation ratio underlines prudent model calibration

2 Qualitative requirements

- Risk management deeply rooted in Munich Re
- Key functions implemented
- Internal policies finalised
- ORSA¹ embedded in business planning process since 2012
- Strong operational and security & continuity management (e.g. Internal Control System)

3 Disclosure

Reporting to the public

- Risk report (included in Annual Report)
- Solvency II reporting as from 2017:
 - Solvency & Financial Condition Report
 - Quantitative Reporting Templates (QRTs)

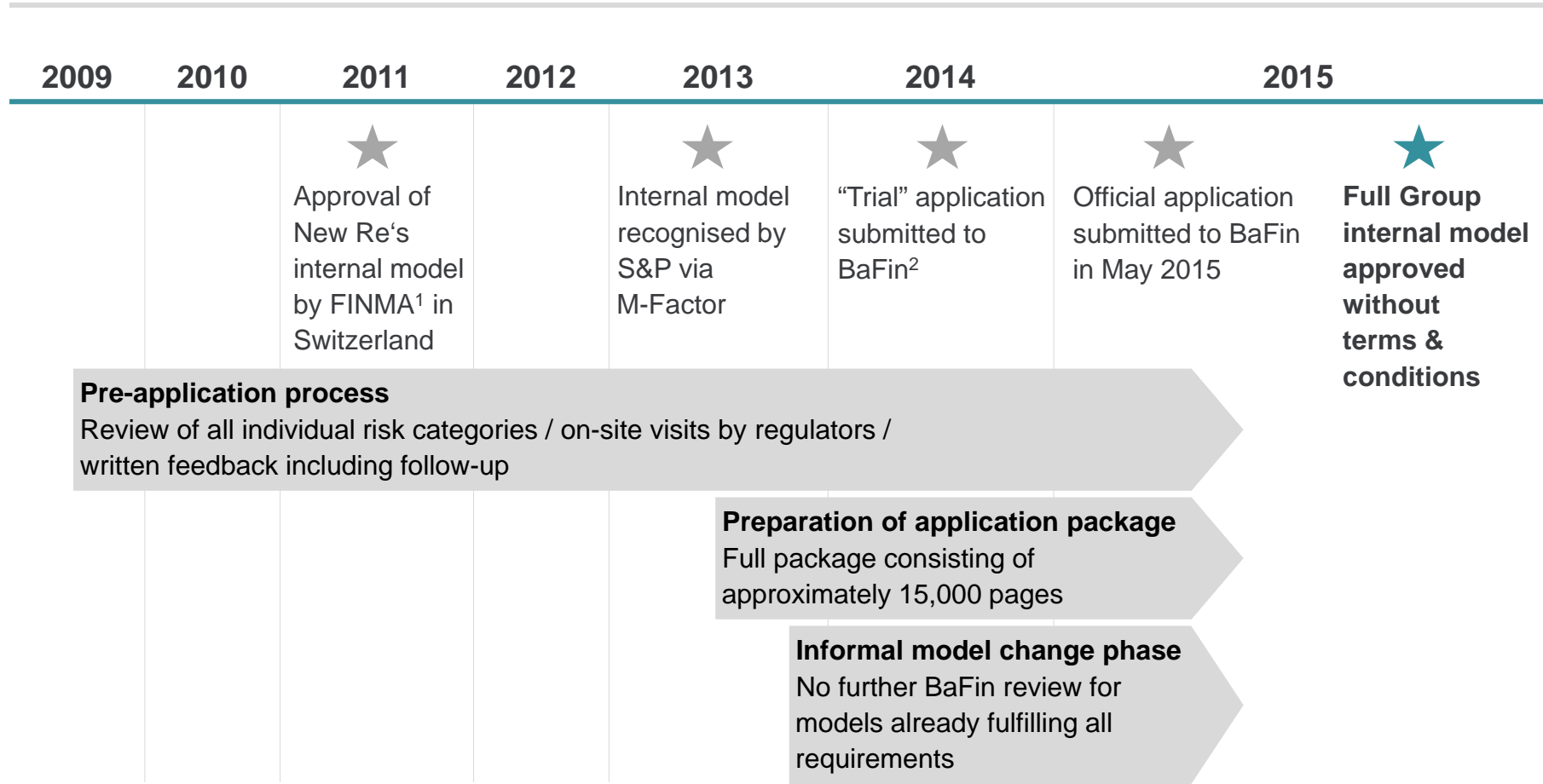
Reporting to the regulator

- Regular Supervisory Report/Internal Risk Report
- Additional QRTs (quarterly/annual)
- ORSA Report

Three pillars of Solvency II deeply entrenched in Munich Re's management approach

¹ ORSA: Own risk and solvency assessment.

Approval process started well after model results were used in relevant management processes at Munich Re

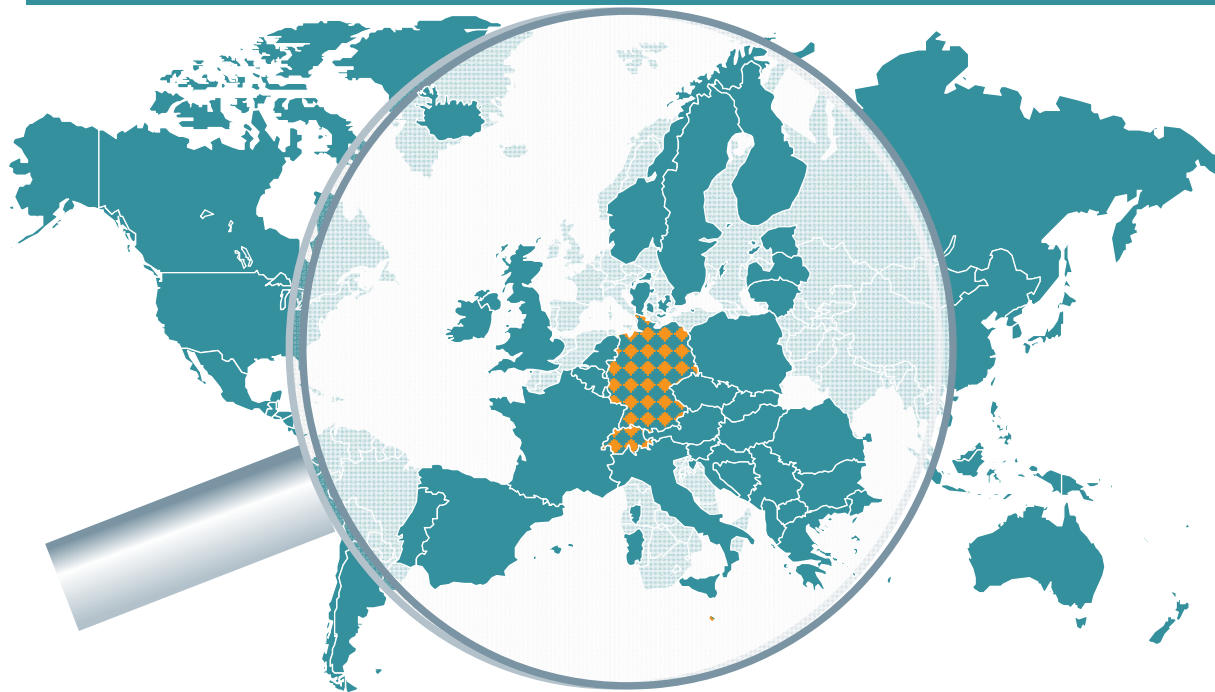


Extensive review of internal model by BaFin and other European regulators ensures high quality of model results

¹ Swiss regulator. ² German regulator.

Munich Re Group's internal model captures all relevant risks globally

Application of Munich Re Group's internal model



■ Group internal model

■ Internal model applied to legal entities

- Internal model covers all risks of Munich Re Group (“full internal model”)
- Use of internal models at entity level for selected companies in Europe (MR-AG, MR of Malta, DKV, ERGO Property-casualty, ERGO Direkt and New Re according to SST¹)
- Use of standard model for other European legal entities
- Majority of capital is in legal entities using internal models

Efficient allocation of capital within Munich Re Group remains key under Solvency II

¹ Swiss Solvency Test.

Main features of application of Solvency II methodology at Munich Re

Own funds (OF) / Solvency capital requirement (SCR)

- Munich Re Group's own funds and SCR based on consolidated accounts – no use of lower, statutory capital requirements via deduction and aggregation method (e.g. US subsidiaries)
- High quality of Munich Re Group's own funds
- SCR based on full internal model
- Conservative approach adopted (e.g. for loss-absorbing capacity of deferred taxes, treatment of government bonds)
- Profit and loss attribution (reflecting changes in own funds) used for validation of internal model and value-based management

Application of transitionals and LTG measures

- Currently no optional long-term-guarantee measures considered (e.g. transitionals, volatility adjustment (VA), matching adjustment (MA)) – final decision to be taken at year-end 2015

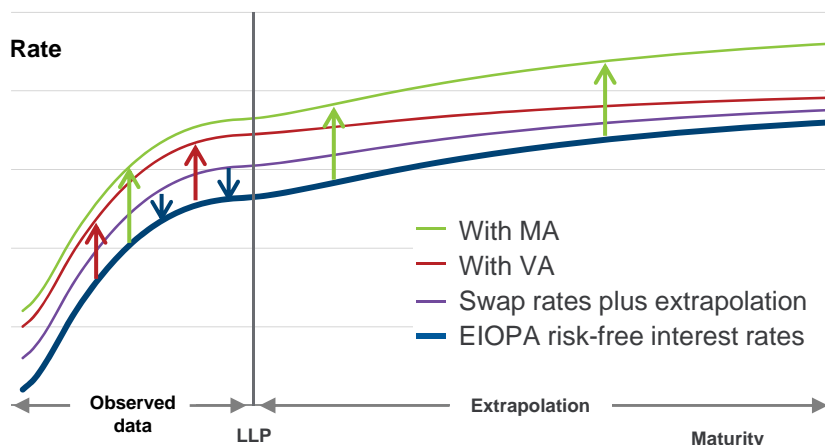
Grandfathering

- Grandfathering partly used for subordinated liabilities

Straight-forward implementation reflects high maturity of Munich Re's internal model

EIOPA risk-free interest rates applied without optional elements

Illustration of long-term-guarantee measures



Adjustments	bps ¹		
	2012	2013	2014
Credit risk adjustment (CRA)	-20	-10	-10
Volatility adjustment (VA)	40	20	18

Application at Munich Re

EIOPA risk-free interest rates

- Swap rates adjusted for credit risk (CRA) up to last liquid point (LLP)
- Extrapolation: Risk-free interest rates extrapolated to ultimate forward rate (UFR) starting from LLP

Euro (current expectation)	LLP 20 years	Convergence 40 years	UFR 4.2%
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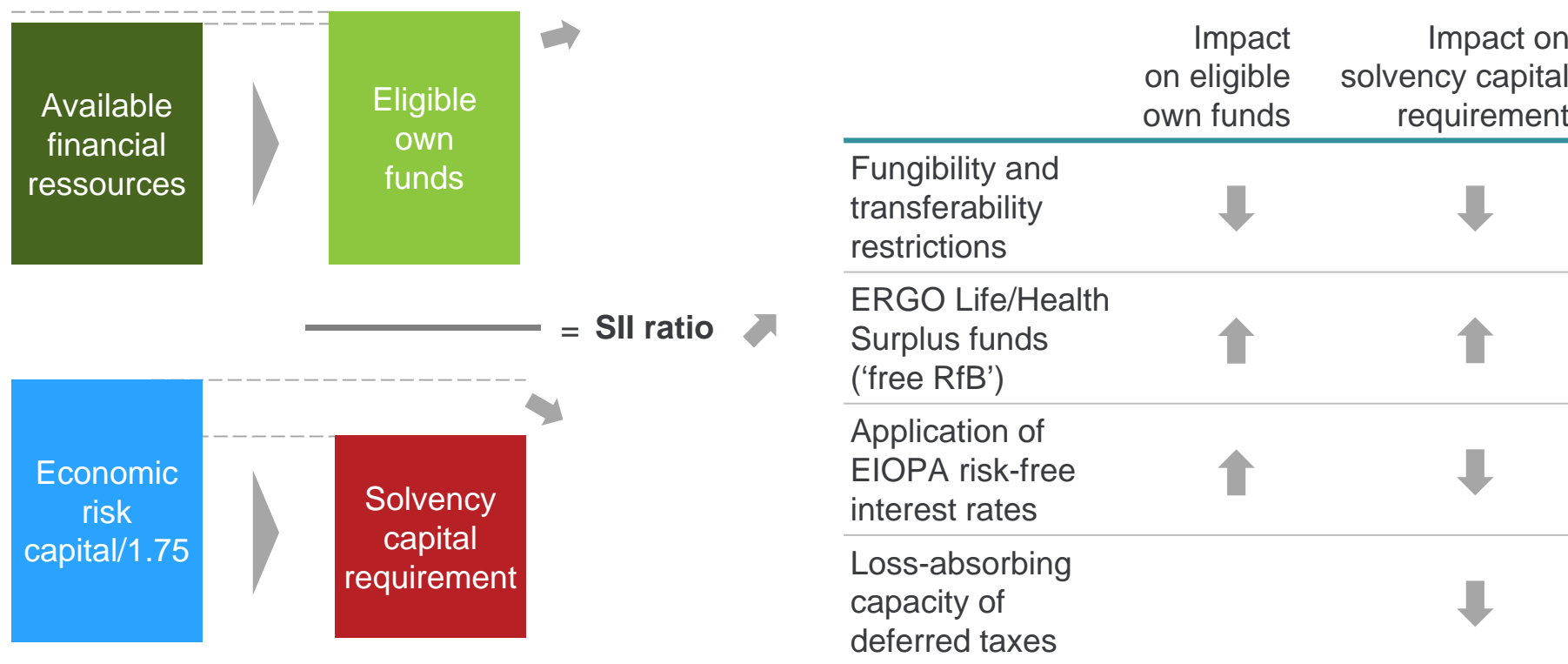
Impact of ultimate forward rate

- Actual discount rate based on risk-free spot rates
- UFR affects risk-free spot rates only from LLP on
- Potential changes in UFR expected to have very limited effect

Possible reduction of UFR with very limited impact on Munich Re's SII ratio due to diversity of business models within Munich Re Group

¹ End of year.

Positive effects on solvency ratio from transposition into Solvency II world



Capitalisation of Munich Re remains very strong under Solvency II regime

Overview and implementation

Impact on Munich Re

Solvency II balance sheet and own funds

Solvency capital requirement

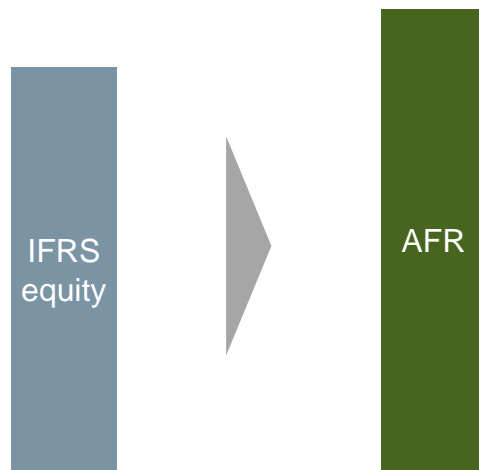
Solvency II capitalisation ratio and target capitalisation

Impact on the insurance industry

From top-down AFR approach to bottom-up own funds calculation

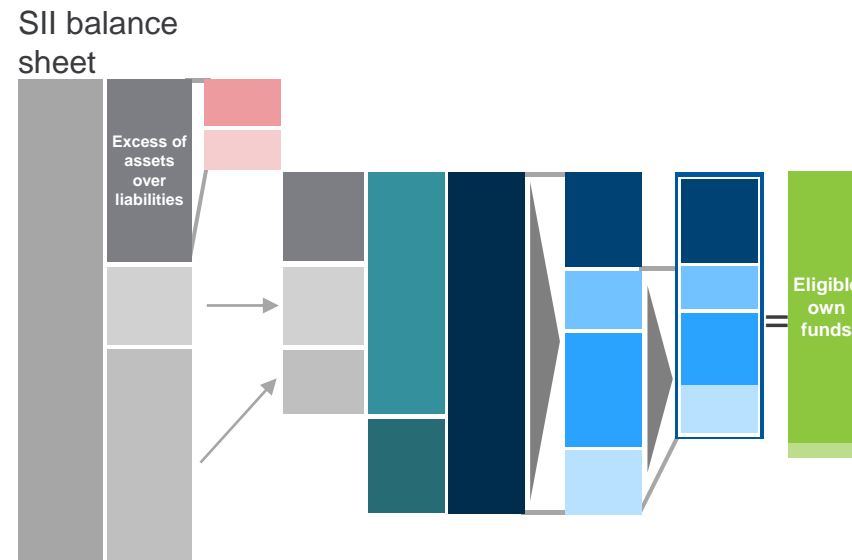
Old world – Top-down approach

- AFR derived from IFRS equity via economic adjustments



New world (SII) – Bottom-up approach

- Eligible own funds derived from SII excess of assets over liabilities in a very granular process



▶ Calculation of own funds based on full Solvency II balance sheet

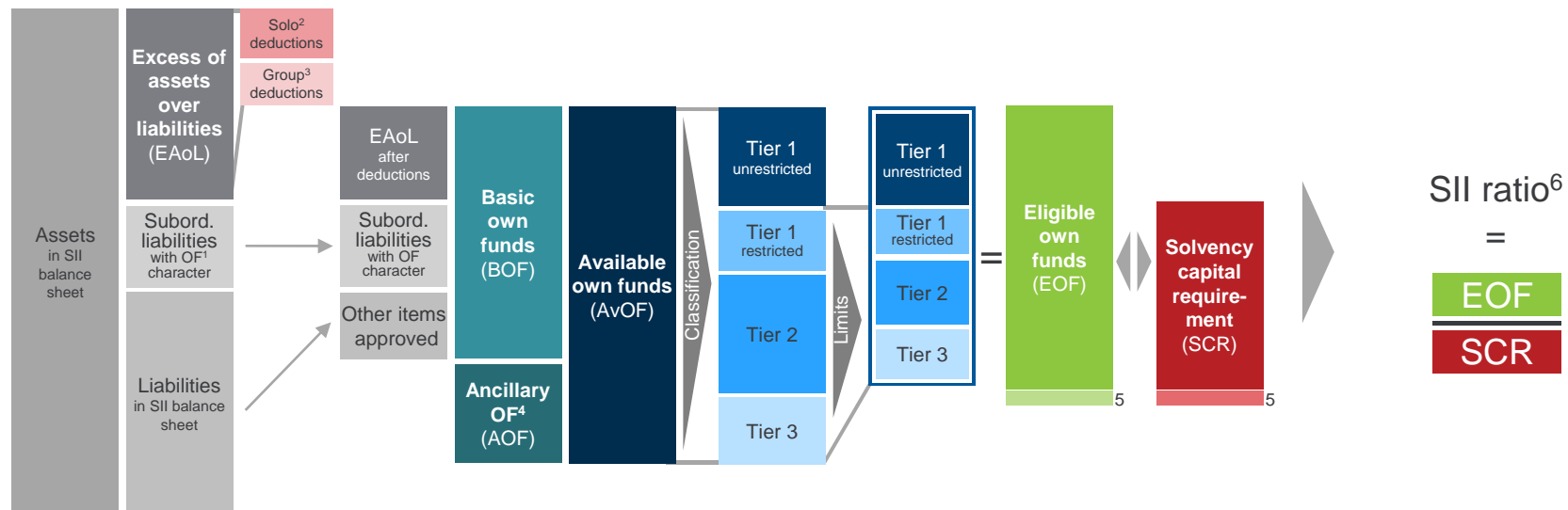
Consistent methodology for the calculation and disclosure of the SII ratio

Available capital

Required capital

Solvency II capitalisation ratio

SII balance sheet audited



- Clearly defined system for calculation of eligible own funds
- New concept of tiering requires quality assessment of own funds

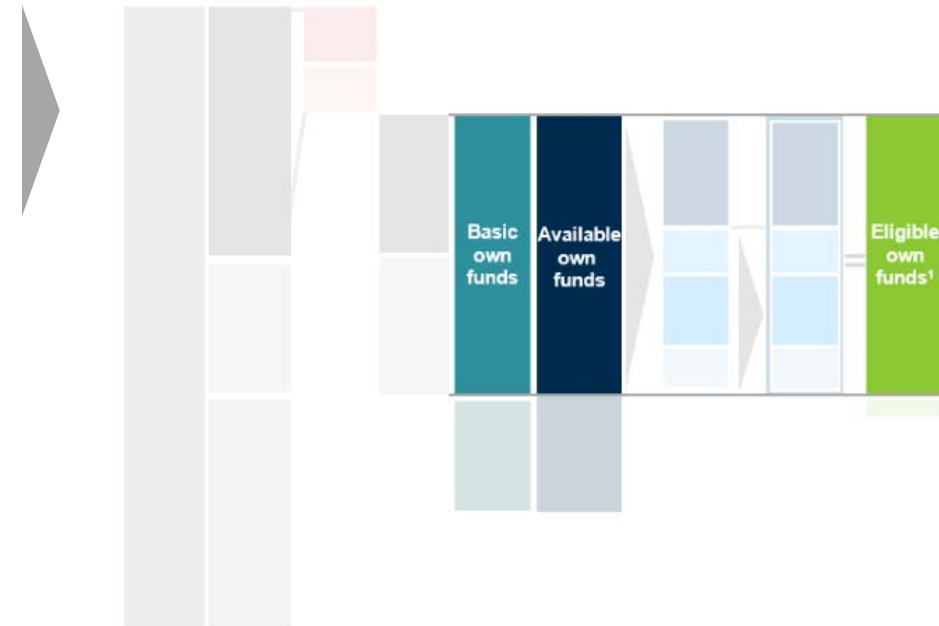
Components and quality of own funds highly complex but transparent

¹ Own funds. ² E.g. foreseeable dividends and distributions, own shares, ring-fenced funds, matching adjustment portfolio.
³ Non-available own funds items (e.g. non available surplus funds) and deduction of own funds from participations in other financial sectors. ⁴ Off-balance sheet items that can be called up to absorb losses, e.g. letters of credit (subject to supervisory approval).
⁵ EOF/SCR for other financial sectors. ⁶ MR Group reports SII ratio including other financial sectors according to aligned 'SII capital market disclosure concept'.

Reconciliation of BOF to EOF: SII methodology less complex at Munich Re Group

Own funds as at 31 December 2014

- No ancillary own funds
 - Basic own funds equal
 - Available own funds
- No tiering effects
 - Available own funds equal
 - Eligible own funds¹
- No “ring-fenced funds” or “matching adjustment portfolio”
- No “other items approved” by supervisory authorities











Munich Re Group’s own funds have a straight-forward structure

¹ For ‘SII ratio including other financial sectors’, EOF need to be increased by EOF related to other financial sectors.

Continuity in capital resources despite new methodology

Reconciliation AFR to own funds as at 31 December 2014

€bn

			Comments
Available financial resources (AFR)		38.8	
Foreseeable share buy-backs ²		-0.3	Recognition of surplus funds and other valuation adjustments <ul style="list-style-type: none"> Various valuation differences between SII methodology and former AFR approach pretty much level out (including recognition of surplus funds); management reserve margin RI P-C¹ included in the AFR but not in SII own funds
Surplus funds ('free RfB')		2.0	
Other valuation adjustments (AFR vs. SII)		-1.7	
Optional long-term-guarantee measures		-	
Restrictions ³		-0.8	Optional long-term-guarantee measures <ul style="list-style-type: none"> Currently not considered
SII basic own funds (BOF)		38.0	Restrictions <ul style="list-style-type: none"> Non-available own funds items formerly recognised in higher capital requirements
Restrictions from tiering		0.0	Restrictions from tiering <ul style="list-style-type: none"> High quality of SII capital resources allows full consideration of BOF as EOF
Own funds for FCIF and IORP ⁴		0.2	
SII eligible own funds (EOF)		38.2	

¹ ~€2bn after tax. ² Outstanding from share buy-back 2014/2015. ³ Deduction of non-available own funds items of -€0.5bn (e.g. non available surplus funds) and deduction of own funds from participations in other financial sectors. ⁴ Own funds for other financial sectors (financial, credit institutions and investment firms and institutions for occupational retirement provision).

Main differences between Solvency II and IFRS balance sheets

Balance sheet item	SII	IFRS
Goodwill and intangible assets	No recognition, i.e. valued at zero	Amortised cost
Property, loans	Fair value	Amortised cost
Subordinated liabilities	Fair value	Amortised cost
Technical provisions	Technical provision (discounted) = Best estimate + Risk margin	Nominal value (in exceptional cases discounted values)
Surplus funds ('free RfB')	Treated as own funds	Treated as liabilities
Other assets / other liabilities	Mostly fair value	Amortised cost

Solvency II balance sheet is a full fair-value balance sheet

From IFRS to Solvency II excess of assets over liabilities

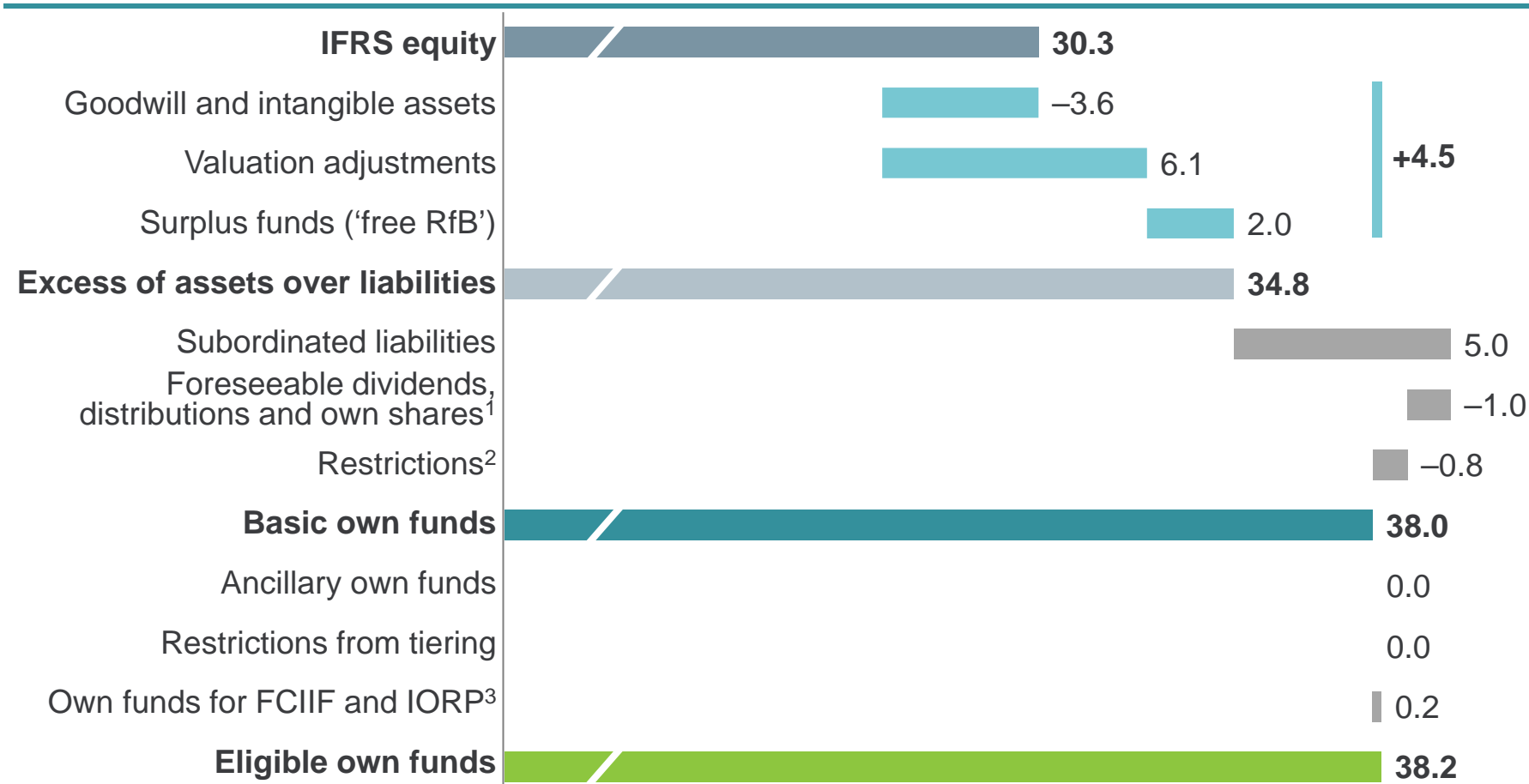
€bn Assets/Liabilities (clustered) as at 31.12.2014	SII	IFRS	▲	Comments	
Goodwill and intangible assets ¹	0.0	3.6	-3.6	No recognition of goodwill and intangible assets in SII	-3.6
Investments including loans, deposits with cedants, cash	243.2	230.3	12.9	Full fair values in SII lead to higher balances	6.1
Subordinated liabilities	-5.0	-4.4	-0.6		
Net deferred tax assets / liabilities ¹	-3.6	-1.9	-1.7	Different valuation methods produce difference in deferred taxes	
Other assets and other liabilities ¹	-6.4	-8.8	2.4	For example discounting effects in SII	
Technical accounts ¹ without surplus funds	-193.5	-186.6	-6.9	SII: Risk margin and additional policyholder participation due to higher fair values of assets are partly offset by reserve discounting	
Surplus funds	0.0	-2.0	2.0	Surplus funds ('free RfB') are own funds in SII and are therefore not classified as liabilities	2.0
SII EAoL versus IFRS equity	34.8	30.3	4.5		+4.5

Fair values, risk margin and surplus funds are the main differences

¹ IFRS balances reflect reclassifications in order to facilitate comparison to IFRS equity / Eligible own funds reconciliation.

Reconciliation of IFRS equity with eligible own funds includes both well-known and new elements

Reconciliation of IFRS equity to eligible own funds as at 31 December 2014; Structure according to ‘SII capital market disclosure concept’ defined by Allianz, Talanx and Munich Re €bn



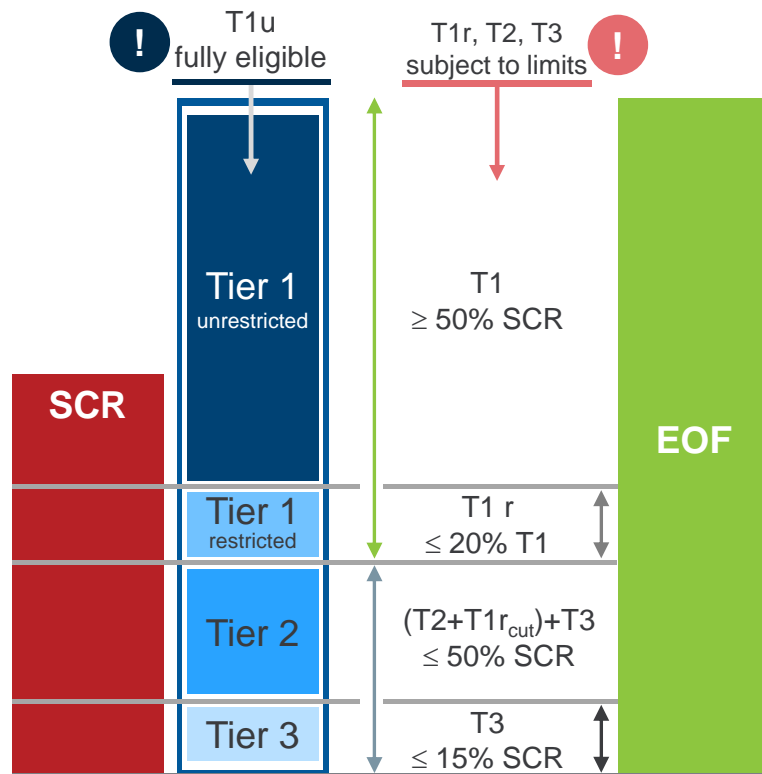
¹ Foreseeable distributions from share buy-backs (-€0.3bn) and own shares (-€0.7bn). ² Deduction of non-available own funds items of -€0.5bn (e.g. non-available surplus funds) and deduction of own funds from participations in other financial sectors. ³ Own funds for other financial sectors (financial, credit institutions and investment firms and institutions for occupational retirement provision).

SCR limits do not lead to restrictions from tiering – 89% tier 1 capital

SCR limits

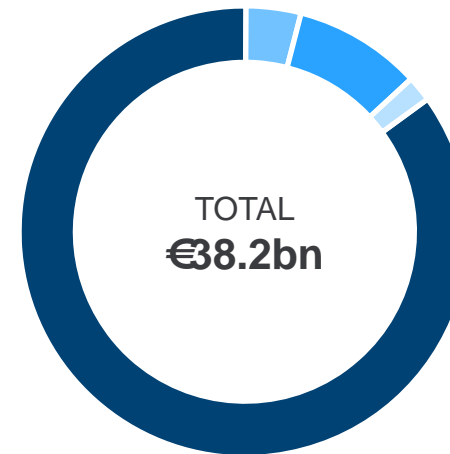
EOF 31.12.2014

€bn



Tier 1: **85%**
unrestricted
(32.5)

Tier 1: **4%**
restricted (1.5)
Undated subordinated liability¹



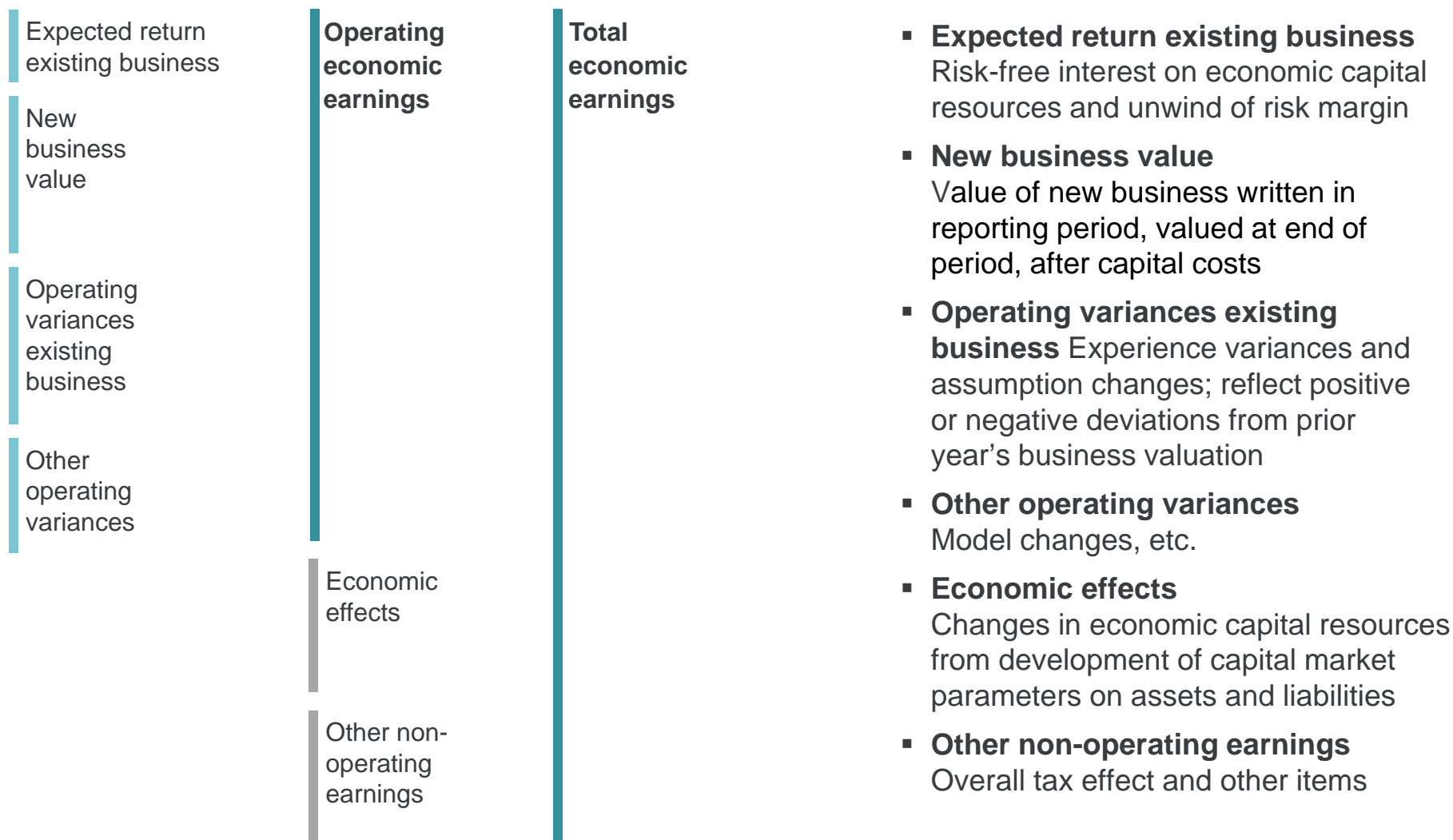
Tier 3: **2%**
(0.7)
Net deferred tax asset

Tier 2: **9%**
(3.5)
Dated subordinated liabilities²

High quality of capital provides Munich Re with flexibility and capacity

¹ MR AG undated subordinated liability nominal €1,349m according to MR's own assessment accounted for under transitional arrangements – "grandfathering". ² Mainly MR AG dated subordinated liabilities nominal €900m, €1,000m and £450m according to MR's own assessment; nominal £300m according to MR's own assessment accounted for under transitional arrangements – "grandfathering".

Profit and loss attribution explains change in Solvency II eligible own funds – Focus on economic earnings



Note: All operating economic earnings components as well as economic effects are reported before tax.

Group economic earnings split into three major components

Group economic earnings 2014

€bn

Operating economic earnings	1.5	Pleasant new business value and existing business development especially in RI Life and RI Property-Casualty; model enhancements in RI Life and ERGO Life operations with negative effect
Economic effects	2.2	
Interest rate	-0.9	Positive FX effects and gains in equities mainly in RI are partly offset by overall negative impact of lower interest rates (negative ERGO effect exceeded positive impact for RI and MH)
Equity	0.4	
Credit	0.3	
Currency	1.8	
Other ¹	0.6	
Other non-operating earnings	-0.6	Overall tax effect and other items
Total economic earnings	3.2	

Economic earnings supported by sound technical result and good asset-liability management

¹ Primarily related to illiquid investments: property, infrastructure, forestry, hedge funds, private equity.

Profit and loss attribution provides consistent reporting of economic performance across business units

Munich Re (Group) FY 2014

€bn

	RI Life	RI P-C	ERGO Life/Health Germany	ERGO P-C Germany	ERGO Intl.	Munich Health	MR (Group)
Operating economic earnings	0.2	1.6	-0.4	0.2	-0.1	0.1	1.5
Expected return existing business	0.1	0.3	0.1	0.0	0.1	0.0	0.7
New business value	0.6	0.5	0.2	0.2	0.0	0.1	1.5
Operating variances existing business	0.2	0.8	-0.3	0.0	-0.1	0.0	0.5
Other operating variances	-0.7	0.0	-0.5	0.0	0.0	0.0	-1.2
Economic effects	1.0	2.3	-1.3	0.3	-0.2	0.1	2.2
Other non-operating earnings	-0.2	0.1	-0.1	-0.2	-0.1	0.0	-0.6
Total economic earnings	1.1	3.9	-1.8	0.3	-0.4	0.2	3.2
Capital measures							-2.6
Changes in other own funds items							-
Change in SII EOF							0.6

Former MCEV concept now integrated in group-wide SII-based performance metric

Economic earnings Reinsurance Life

Munich Re (Group) FY 2014 €bn	RI Life	Main sources of operating economic earnings
Operating economic earnings	0.2	<ul style="list-style-type: none"> ▪ Overall, the FY 2014 new business value fits well into Munich Re's long and successful track record [cf. MCEV report, page 8] ▪ Operating variances include experience variances somewhat higher than expected reflecting aggregates in mortality and morbidity [cf. Analysts' conference presentation 2015, p. 71]. Assumption changes have been updated to reflect both past evidence and expected future experience [cf. MCEV report, page 9] ▪ Other operating variances allow for model changes resulting from the continuous revision of valuation models [cf. MCEV report, page 9]
Expected return existing business	0.1	
New business value	0.6	
Operating variances existing business	0.2	
Other operating variances	-0.7	
Economic effects	1.0	
Other non-operating earnings	-0.2	
Total economic earnings	1.1	

Pleasing new business value generation, but negative effects from model updates

Economic earnings Reinsurance Property-Casualty

Munich Re (Group) FY 2014 €bn	RI P-C	Main sources of operating economic earnings
Operating economic earnings	1.6	<ul style="list-style-type: none"> ▪ Operating economic earnings driven by good underlying profitability. Favourable major loss development vs. expectation contributes €0.8bn [cf. Analysts' conference presentation 2015, page 6; 69; 102] ▪ Unchanged reserving discipline reflected in new business value usually facilitates reserve releases of ~4% without challenging the prudency level; corresponding NBV adjusted for prudency margin €1.1bn [cf. Analysts' conference presentation 2015, p. 19]. Besides, new business value benefits from major losses below expectation for current development year [cf. Analysts' conference presentation 2015, page 102] ▪ Operating variances contain the effect of favourable actual vs. expected comparison which allow ultimate reductions for prior years (€0.9bn adjusted for commission effects) [cf. Analysts' conference presentation 2015, page 19; 21]
Expected return existing business	0.3	
New business value	0.5	
Operating variances existing business	0.8	
Other operating variances	0.0	
Economic effects	2.3	
Other non-operating earnings	0.1	
Total economic earnings	3.9	

Favourable developments in large losses and reserve releases slightly above expectation

Economic earnings ERGO

Munich Re (Group) FY 2014 €bn	ERGO Life/Health Germany	ERGO P-C Germany	ERGO Intl.	Main sources of operating economic earnings
Operating economic earnings	-0.4	0.2	-0.1	<ul style="list-style-type: none"> ▪ NBV Life/Health lower than last year [cf. MCEV report, page 17] while P-C's NBV remained stable ▪ Operating variances existing business: especially German life primary business impacted negatively by various effects, e.g. with regard to profit sharing, lapses and expenses, with variances in profit sharing as main driver among these experience variances. International life primary business produced negative assumption changes [cf. MCEV report, page 15] ▪ Other operating variances negative as a result of various model refinements predominantly in German life primary business [cf. MCEV report, page 15]
Expected return existing business	0.1	0.0	0.1	
New business value	0.2	0.2	0.0	
Operating variances existing business	-0.3	0.0	-0.1	
Other operating variances	-0.5	0.0	0.0	
Economic effects	-1.3	0.3	-0.2	
Other non-operating earnings	-0.1	-0.2	-0.1	
Total economic earnings	-1.8	0.3	-0.4	

Challenges from low-yield environment reflected in ERGO Life/Health Germany, while property-casualty business remains profitable

Overview and implementation

Impact on Munich Re

Solvency II balance sheet and own funds

Solvency capital requirement

Solvency II capitalisation ratio and target capitalisation

Impact on the insurance industry

Munich Re's long-standing internal risk model was already substantially compliant with SII requirements

Munich Re's internal model originally developed for internal corporate management

- Internal model developed in recent decades as a foundation for value-based management
- The model reflects risks on both the asset and the liability side of the balance sheet on an economic valuation basis
- Internal model covers all risk categories (e.g. including operational risk) within entire Munich Re Group on the basis of consolidated accounts (“full internal model”)
- Internal model recognised by S&P in determining the target rating capital (“M-factor”).
Munich Re's Enterprise Risk Management is assessed as “very strong” by S&P, the highest level in the industry.

Final adoption of internal model when entering Solvency II

- No major changes in the SCR or internal management due to the following modifications:
 - Use of EIOPA risk-free interest rates
 - Consideration of fungibility and transferability restrictions
 - Treatment of loss-absorbing capacity of deferred taxes

Internal risk model well integrated into management and business decisions

New risk disclosure mirrors Solvency II model characteristics

Risk capital – Breakdown by risk category €bn

Risk category	ERC	ERC/1.75	SII-SCR
Prop.Casualty ¹	10.0	5.7	5.7
Life and Health	9.0	5.1	4.8
Market	12.5	7.1	8.8
Credit ²	6.7	3.8	4.6
Operational risk	1.7	1.0	1.0
Other ³	–	–	0.2
Simple sum	39.9	22.7	25.1
Diversification	–13.0	–7.3	–9.1
Tax	–	–	–2.2
Total risk capital	26.9	15.4	13.8

Main drivers for differences

- Transition from swap rates to EIOPA risk-free interest rates
- Implementation of SII rules on fungibility and transferability (Group)
- Transition to pre-tax disclosure of risk categories and introduction of loss-absorbing capacity of deferred taxes

Impact on SII-SCR

Life and Health	↓
Market	↓
Market	↑
Diversification	↓
Life and Health	↑
Market	↑
Credit	↑
Tax	↓

The SII-SCR numbers are based on the approved internal model. The SCR calculation is based on VaR99.5%.

Moderate decrease of disclosed SCR, mainly driven by consideration of loss- absorbing capacity of deferred taxes

¹ Credit (re)insurance included.

² Default and migration risk.

³ Capital requirements for other financial sectors, e.g. institutions for occupational retirement provisions.

Breakdown of SII-SCR by business field

Risk capital – Breakdown by risk category

€bn

Risk category	Group		RI	ERGO	MH	Div.
	ERC/ 1.75	SII- SCR	SII- SCR	SII- SCR	SII- SCR	SII- SCR
Prop.-Casualty	5.7	5.7	5.6	0.3	0.0	-0.2
Life and Health	5.1	4.8	3.6	2.1	0.3	-1.2
Market	7.1	8.8	5.5	5.0	0.0	-1.7
Credit	3.8	4.6	2.8	1.9	0.0	-0.1
Operational risk	1.0	1.0	0.8	0.4	0.1	-0.3
Other	–	0.2	–	–	–	–
Simple sum	22.7	25.1	18.3	9.7	0.4	-3.5
Diversification	-7.3	-9.1	-7.1	-2.6	-0.1	–
Tax		-2.2	-1.9	-0.5	0.0	–
Total SCR	15.4	13.8	9.3	6.6	0.3	-2.5

Reconciliation as at 31.12.2014

€bn

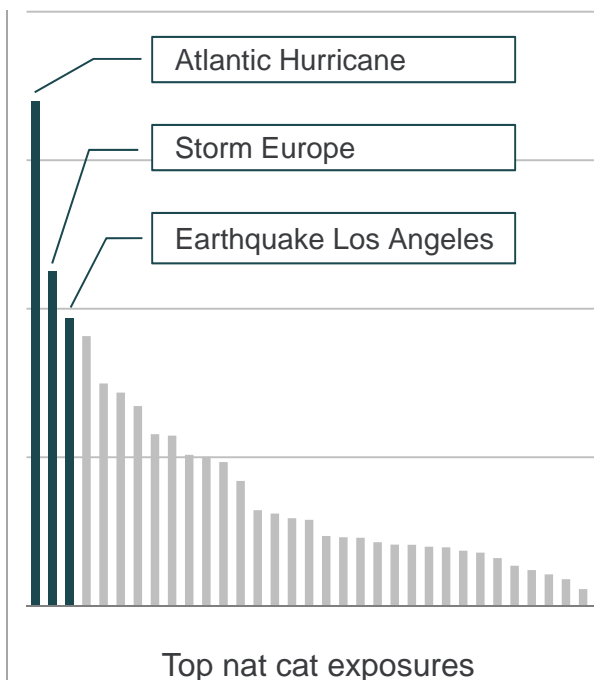
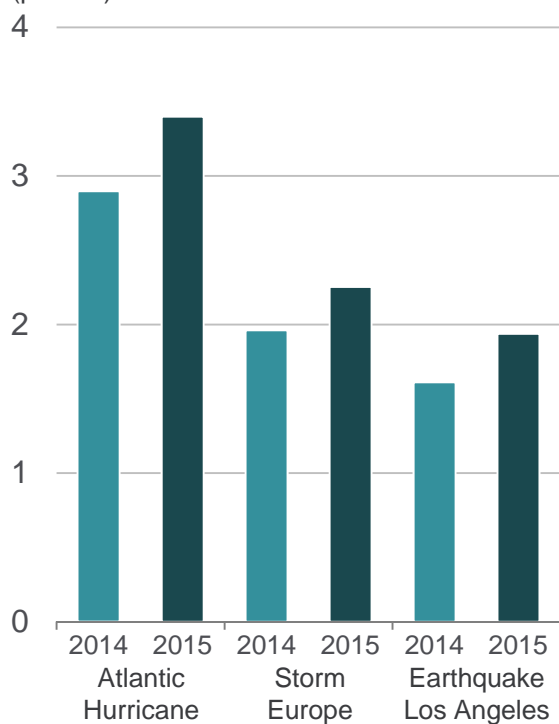
ERC/1.75	15.4
Property-Casualty	+0.0
Life and Health	-0.3
Market	+1.7
Credit	+0.8
Op Risk	+0.0
Other	+0.2
Diversification	-1.8
Tax	-2.2
SII-SCR	13.8

Munich Re benefits from strong diversification between natural catastrophe risks

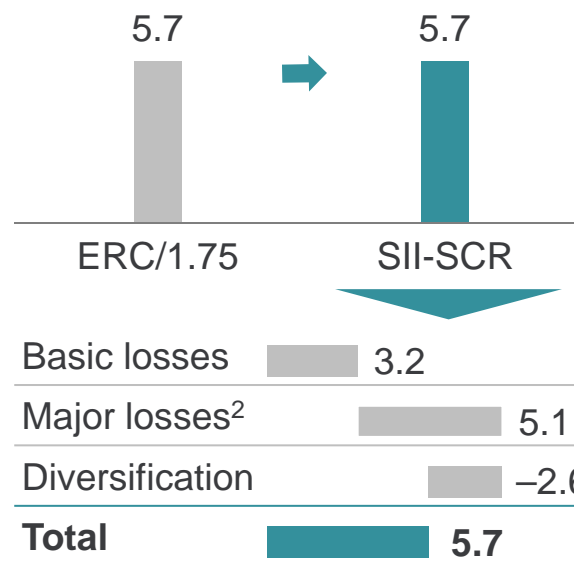


Munich Re (Group) – Nat cat exposure (net of retrocession)¹ €bn

AggVaR (return period 200 years)
(pre-tax)



SCR Property-Casualty €bn



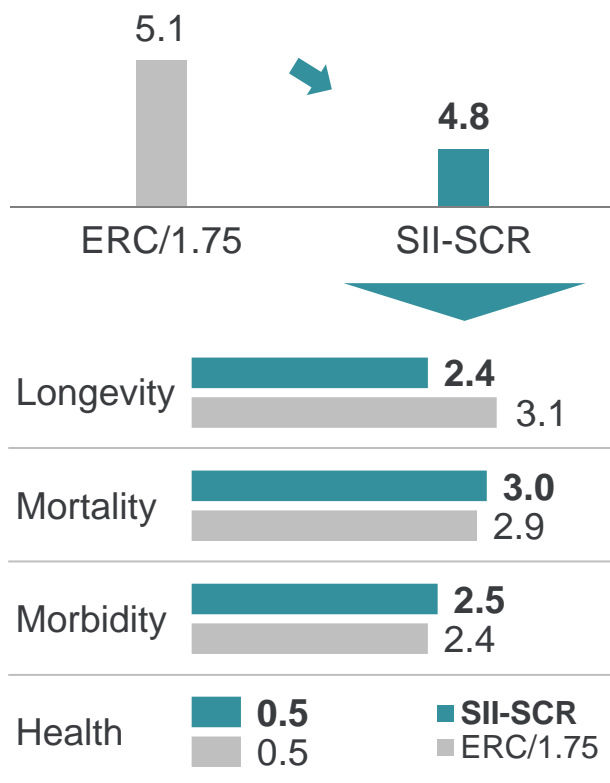
No changes in Property-Casualty risk module

¹ Exposures relate to the full year, e.g. 2015 relates to the period from 1.1.2015 to 31.12.2015.

² Natural catastrophes, man-made (including terrorism and casualty accumulation) and major single losses.

Decrease in Life/Health SCR mainly driven by transition from swap rates to EIOPA risk-free interest rates

SCR Life/Health €bn



ERGO Life/Health

- Final model adoptions:
 - Treatment of Surplus Funds
 - Consistent use of Risk Margin
 - Refined modelling of the “ZZR” for German life primary business
- Use of EIOPA risk-free interest rates
- “Pre-tax” disclosure

Impact on SII-SCR



Reinsurance Life

- Model used in Q4 2014 was already Solvency II-compliant
- Implementation of EIOPA risk-free interest rates has a modest effect on overall life reinsurance SCR



Market risk categories affected differently by model adoptions

Risk category Year-end 2014 €bn	Group		RI/MH	ERGO	Div.	Explanation
	ERC/ 1.75	SII- SCR	SII- SCR	SII- SCR	SII- SCR	
Equity	3.3	3.4	2.6	0.8	±0.0	Minor increase due to conversion to pre-tax calculation
General interest rate	3.0	3.8	1.8	3.9	-1.9	Transition to risk margin and conversion to pre-tax calculation partially offset by application of EIOPA risk-free interest rates
Credit spread	3.0	3.1	1.7	2.0	-0.6	
Real estate	1.3	1.3	0.8	0.5	±0.0	
Currency	1.5	3.5	3.4	0.2	-0.1	Implementation of SII fungibility and transferability rules
Simple sum	12.1	15.1	10.3	7.4	-2.6	
Diversification	-5.0	-6.3	-4.8	-2.4	-	Improved diversification due to SCR increase
Total SCR	7.1	8.8	5.5	5.0	-1.7	

Pre-tax disclosure and conservative treatment of SII availability restrictions lead to increases in different risk categories

Overview and implementation

Impact on Munich Re

Solvency II balance sheet and own funds

Solvency capital requirement

Solvency II capitalisation ratio and target capitalisation

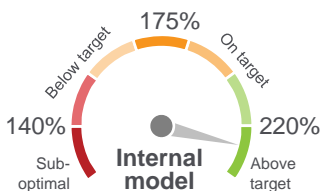
Impact on the insurance industry

Capitalisation in the Solvency II regime remains very comfortable ...

Sound capitalisation according to all metrics



Eligible own funds of high quality



SII ratio well over 220%



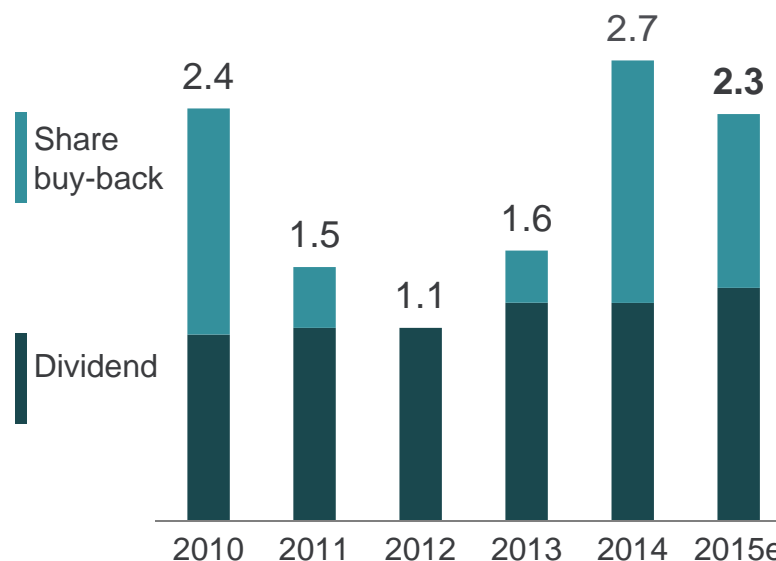
Substantial capital buffer supporting AA rating



German GAAP earnings largely protected by equalisation reserve

Attractive shareholder participation¹ €bn

Cash yield ²	11.2%	7.8%	5.4%	6.0%	9.6%	~7%
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Almost €20bn returned to shareholders since 2006

... enabling ongoing active capital management

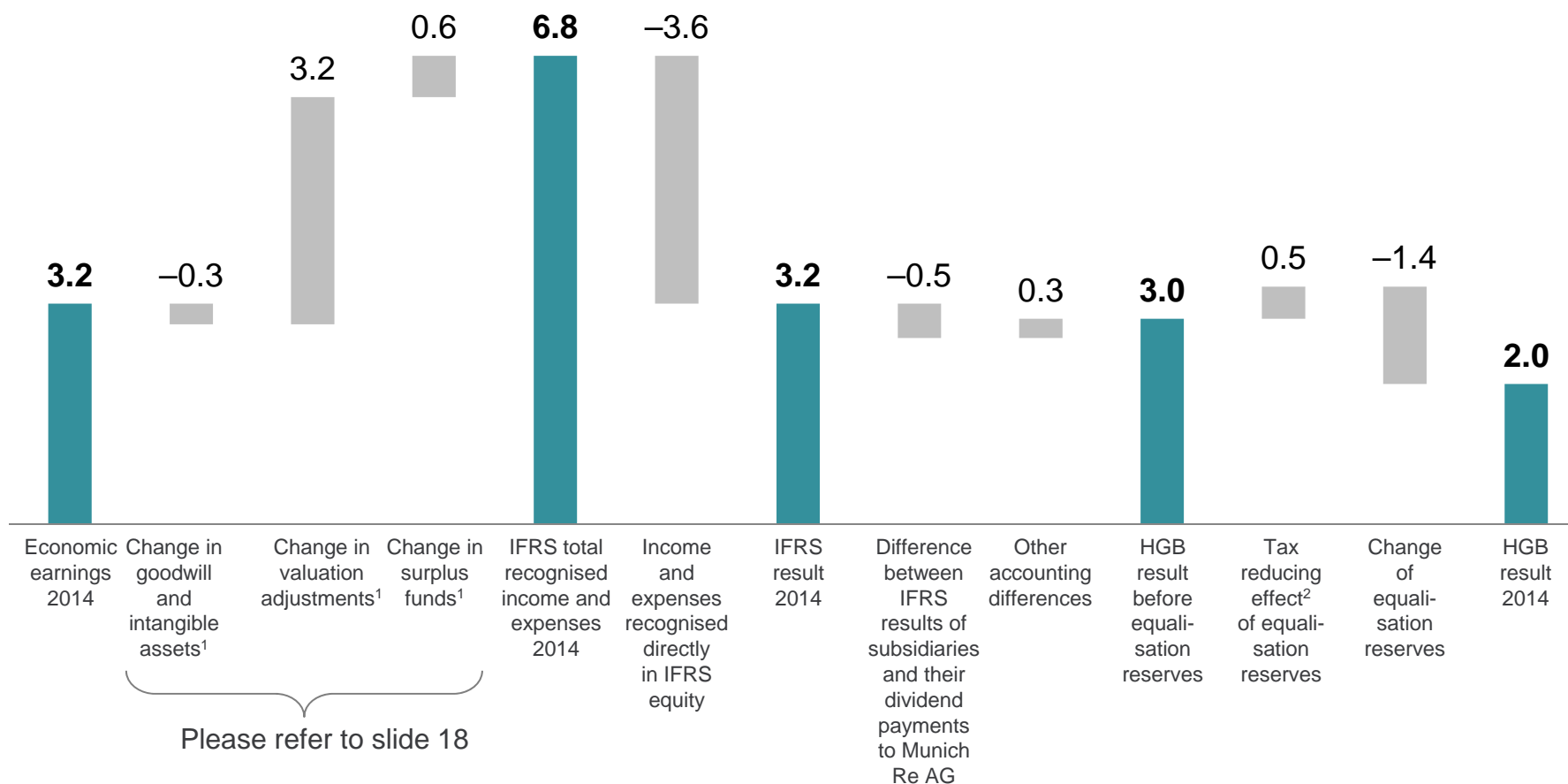
¹ Cash-flow view.

² Total payout (dividend and buy-back) divided by average market capitalisation.

Reconciliation of economic earnings to German GAAP (HGB) result

Reconciliation of economic earnings to HGB result

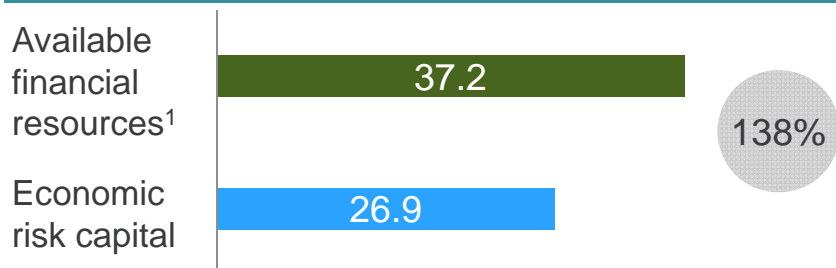
€bn



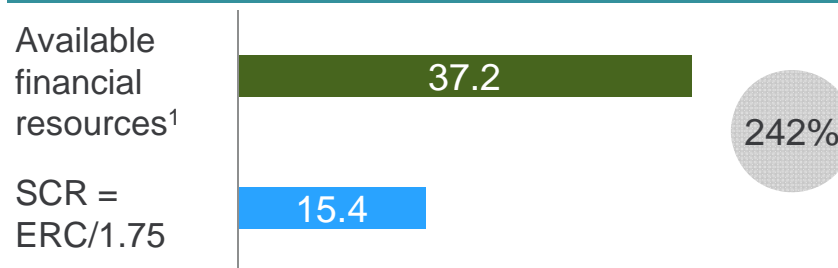
¹ Based on rough estimates. ² Assuming a tax rate of 33% for Munich Re AG.

Significant improvement in Munich Re's SII ratio

Ratio based on AFR and ERC €bn



Ratio based on AFR and ERC/1.75 €bn



SII ratio² €bn



Pro-forma Q3 2015 SII ratio expected to be around 260%

¹ After dividend of ~€1.3bn announced for 2014 to be paid in April 2015 and outstanding share buy-backs of ~€0.3bn.

² Ratio after dividend of ~€1.3bn for 2014 to be paid in April 2015: 268%.

Despite more favorable ratio: Target capitalisation range kept stable because of higher confidence level

Munich Re actions

>220%

Above target capitalisation

- Capital repatriation
- Increased risk-taking
- Holding excess capital to meet external constraints

175% – 220%

Target capitalisation

- Optimum level of capitalisation

140% – 175%

Below target capitalisation

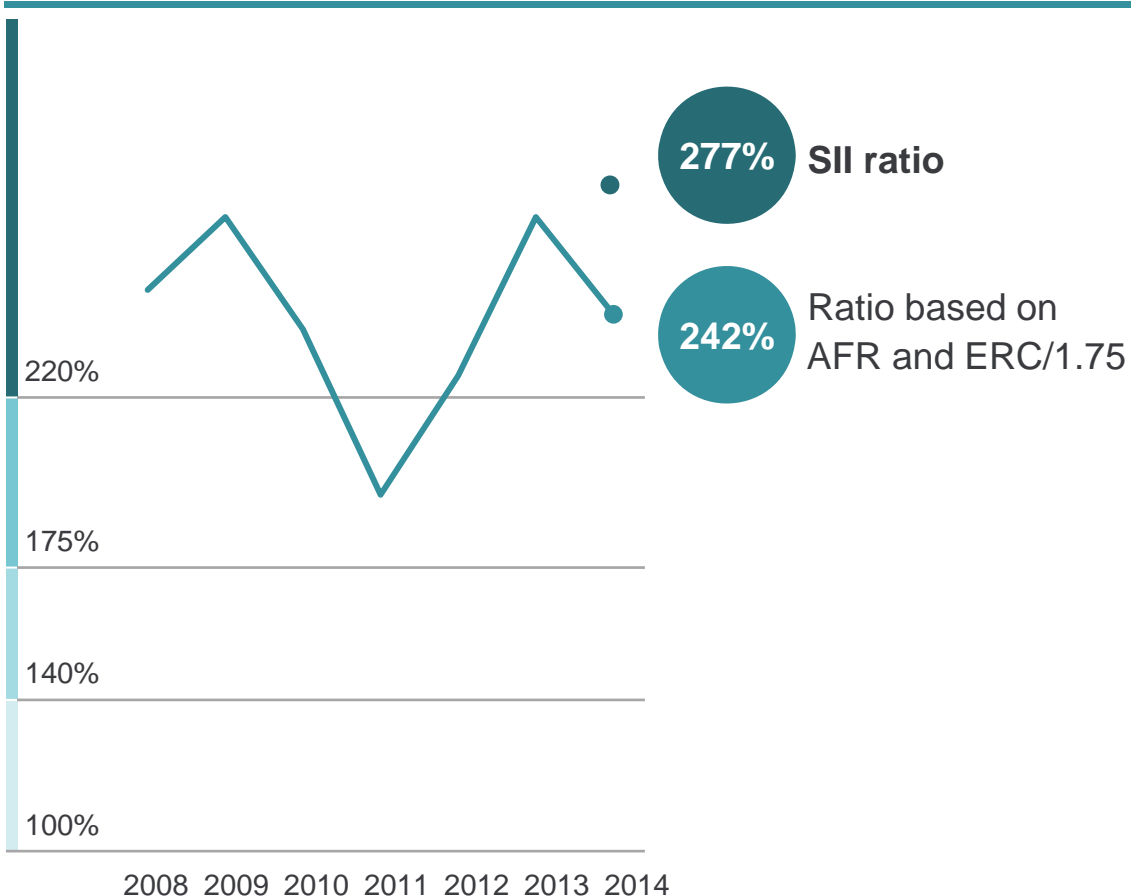
- Tolerate (management decision) or take if necessary management action (e.g. risk transfer, scaling-down of activities; raising of hybrid capital)

<140%: Sub-optimum capitalisation

- Take risk management action (e.g. risk transfer, scaling-down of activities; raising of hybrid capital) or
- in exceptional cases tolerate situation (management decision)

SII ratio

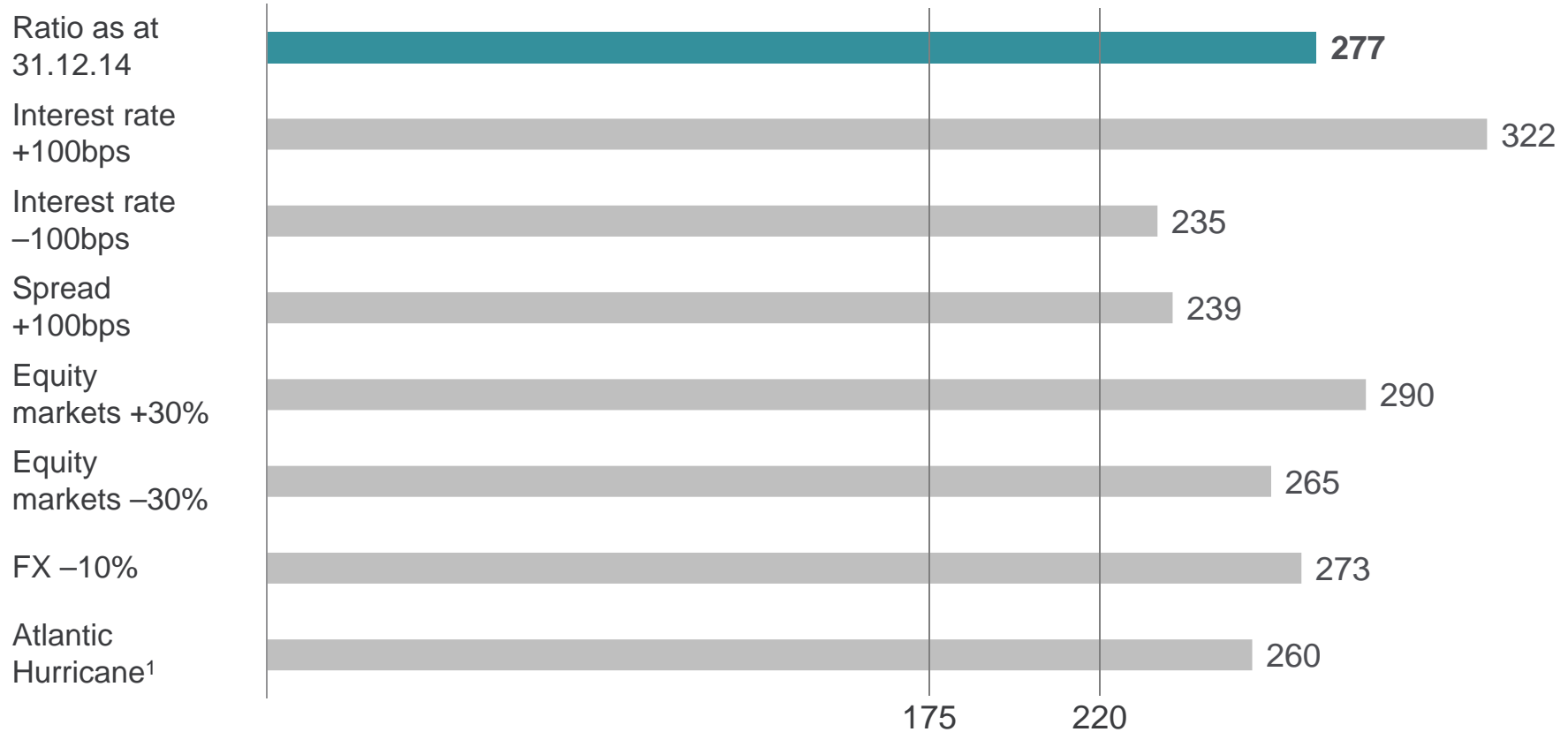
%



Sensitivities of SII ratio ...

SII ratio – Sensitivity

%



... underline robustness of capital position

¹ Based on 200 year event.

Overview and implementation

Impact on Munich Re

Solvency II balance sheet and own funds

Solvency capital requirement

Solvency II capitalisation ratio and target capitalisation

Impact on the insurance industry

Overarching impact of Solvency II: Focus on capital management

1 Increasing number of capital management dimensions

- Solvency II another highly complex and volatile dimension in addition to local GAAP, tax, rating and IFRS (as applicable)
- Impact of business decisions immediately visible through economic measurement approach under Solvency II
- Differences in underlying principles may lead to conflicting management impulses – in extreme cases “capital eats strategy”

2 Strong impact of asset-liability management (ALM)

- Development of robust ALM techniques vital for companies to prosper under Solvency II
- Integration of Solvency II interest-rate adjustments¹ a further challenge
- Trade-off between hunt for yield and keeping capital requirements under control, especially in Life business
- Removal of artificial investment restrictions allows greater freedom but “prudent person principle” requires close alignment of investments with policyholder interests

3 Trade-off between customer needs and capital impact

- Capital requirements integral part of product development, profitability assessment and monitoring
- Companies will be nudged towards risk and value-based management
- However, customers and policyholders expect insurance companies to offer products which satisfy their needs / wishes, e.g. long-term-guarantee products

Capital management will become a multi-faceted exercise under Solvency II and be a core factor in strategic discussions in areas such as new product development

¹ Credit adjustment, volatility adjustment, matching adjustment, interest-rate transitional (as applicable).

Solvency II plays to Munich Re's strengths

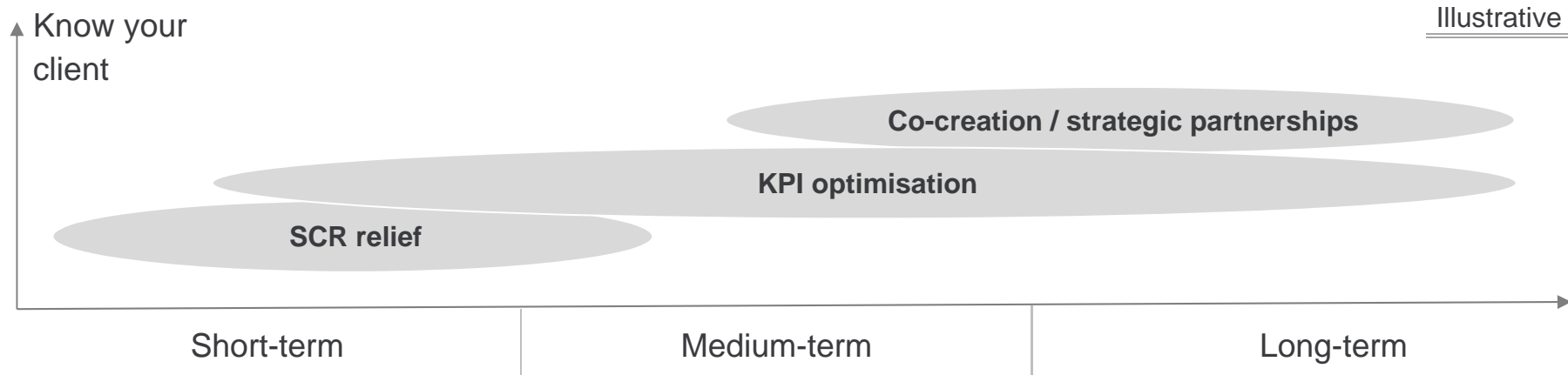
Observations ...

- Reinsurance on par with traditional capital management instruments (e.g. equity, debt)
- Knowledge of individual client situation key to developing tailor-made solutions
- World-wide move towards risk-based supervision similar to Solvency II (e.g. China, Mexico)

... and implications

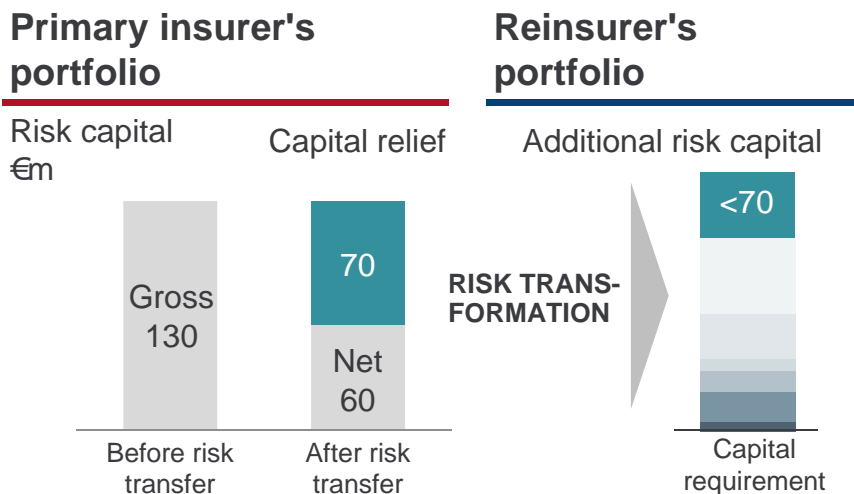
- Reinsurance will be used as an additional capital management instrument
- Analytical capabilities needed to analyse clients and evaluate solutions
- Experience gained in Europe can be transferred to other countries – advantage for global players

Evolution of reinsurance inspired by Solvency II and similar regimes



Impact on competitiveness: Solvency II fully crystallising the value of the reinsurance business model

Risk transfer – illustrative



Diversification of reinsurers is higher due to

- number of individual risks
- geographical spread (global business model)
- product and line of business mix

Risk transfer from insurer to well-diversified reinsurer beneficial for both

Counterparty default by rating and no. of reinsurers¹

€ Capital strength	Number of reinsurers				
	#1	#2	#3	#4	#5
AAA	8	7	6	6	6
AA	19	16	15	14	14
A	42	31	21	21	30
BBB	92	66	66	66	66
BB	340	284	263	263	245
B	625	523	483	462	448

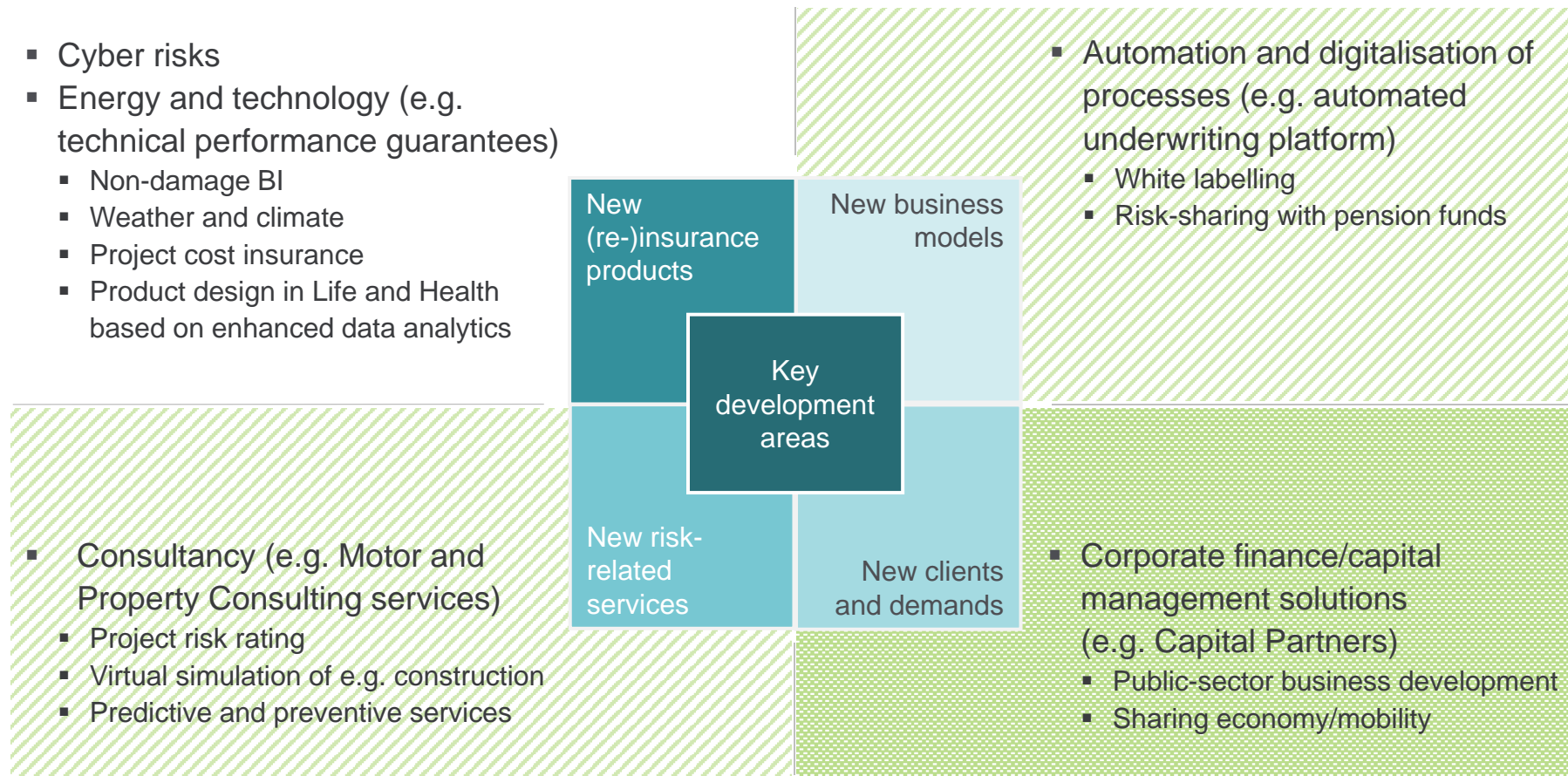
Lower default risk for a single AA-rated reinsurer than for a panel of 5 A-rated reinsurers

- Explicit consideration of reinsurance credit risk by insurers through counterparty default risk module
- A better-rated single reinsurer always produces a lower counterparty default risk than a panel of lower-rated reinsurers

Financial strength of reinsurer to provide a clearer competitive edge

¹ Based on loss given default of €1,250: total reinsurance recoverable of €1,000, total risk-mitigating effect of €500, no collateral considered.

Solvency II as an additional driver in some of Munich Re's strategic business initiatives



~ €400m¹ premium generated by innovative products

¹ Approximation – not fully comparable with IFRS figures.

A

AOF	Ancillary own funds. Off-balance-sheet items that can be called upon to absorb losses, e.g. letters of credit (subject to supervisory approval).
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B

BOF	Basic own funds. Own funds consisting of EAoL after deductions, subordinated liabilities treated as own funds character and other items approved.
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C

Capital measures	Changes in own funds, for example due to dividends, shares bought back, hybrid capital raised or repaid or changes in foreseeable capital distributions (dividends and share buy-backs).
Change in other own funds items	Part of PLA, e.g. change in non-available Own funds items, change in restrictions from tiering.
ComFrame	Common Framework for the Supervision of Internationally Active Insurance Groups: ComFrame is a set of international supervisory requirements developed by IAIS (International Association of Insurance Supervisors) focusing on the effective group-wide supervision of internationally active insurance groups (IAIGs).

D

Diversification	The diversification measures the balancing effects between different risk sources within a portfolio, taking account of dependencies which assess the extent to which events could occur simultaneously.
Dynamic volatility adjustments	The level of the volatility adjustment changes during calculating the capital requirements. In scenarios where the credit spreads widen/narrow, the basic risk-free interest rates are increased/decreased reducing the overall spread risk. The dynamic volatility adjustment can only be applied in internal models. Munich Re does not intend to apply the dynamic volatility adjustment.

E

EAoL	Excess of assets over liabilities. Obtained by deducting total liabilities from total assets in the Solvency II balance sheet.
Economic earnings	Change in economic capital resources in the reporting period, adjusted for capital measures, especially dividend payouts and share buy-backs, as well as changes in other own funds items. Economic earnings are part of Profit and loss attribution.
Economic effects	Changes in economic capital resources from development of capital market parameters on assets and liabilities. Assets and liabilities are measured consistent to SII balance sheet.
EOF	Eligible own funds. Part of own funds eligible to cover Solvency capital requirements after consideration of potential limits from tiering; numerator of Solvency II capitalisation ratio.
Equivalence	Solvency II includes provisions for assessment of the solvency regimes and systems of group supervision of countries outside the EU. The purpose of these assessments is to determine whether the regimes and systems assessed are equivalent to the comparable provisions of Solvency II.
ERC	Economic risk capital: Based on Munich Re internal model: 175% times VaR 99.5%.
Expected return existing business	Risk-free interest on economic capital resources and unwind of risk margin.

F

FCIIF	Credit institutions, investment firms, financial institutions, alternative investment fund managers, financial institutions. Own funds for FCIIF and IORP are not part of BOF but EOF.
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G

Grandfathering	Now referred to as „transitional arrangements“. Please see below.
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G-SIIs	Global systematically important insurers.
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H

HLA	Higher loss absorbency: The higher loss absorbency requirement developed by IAIS will be a globally comparable group capital requirement that applies to all global systemically important insurers (G-SIIs).
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I

ICS	International Capital Standards: The ICS is part of ComFrame and will apply to all internationally active insurance groups (IAIGs) and G-SIIs.
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IORP	Institutions for occupational retirement provision: Own funds for FCIIF and IORP are not part of BOF but EOF.
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L

LTG measures	Long-term-guarantee measures: volatility adjustment, matching adjustment, transitional measures for the risk-free interest rates and transitional measures for technical provisions.
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M

Matching adjustment (MA)	Adjustment based on spread between interest rate of specific asset portfolio and risk-free interest rates in which asset and liability cash flows are closely matched; Portfolio-specific – used to calculate best estimate of the respective liabilities.
M-Factor	“M-Factor” reflects S&P’s view of the robustness of the insurer’s economic capital model.

N

New business value	Value of new business (NBV) written in reporting period, valued at end of period, after capital costs.
Non-available own funds items	Due to restrictions in fungibility and transferability (i.e. availability), certain own funds items of solo entities (e.g. surplus funds, subordinated liabilities, deferred tax assets) cannot be taken to cover the Group SCR. Such “non available own funds” may be included in the group own funds only up to the contribution of the related undertaking to the group SCR. Formerly those restrictions were covered within the calculation of SCR.

O

Operating variances existing business	Experience variances and assumption changes; reflect positive or negative deviations from prior year's business valuation.
Other valuation adjustments (AFR vs SII)	Various valuation differences between SII methodology and former AFR approach; e.g. transition to EIOPA yield curve, etc.
Other items approved	Certain items in the SII balance sheet approved by the supervisor classify as BOF.
Other non-operating earnings	Overall tax effect and other items.
Other operating variances	Model changes, etc.
ORSA	Own risk and solvency assessment: The ORSA can be defined as the entirety of the processes and procedures employed to identify, assess, monitor, manage, and report the short and long-term risks a (re)insurance undertaking faces or may face and to determine the own funds necessary to ensure that the undertaking's overall solvency needs are met at all times over the planning time horizon.

P

Profit and loss attribution (PLA)	Analysis of changes in own funds: economic earnings, capital measures and change in other own funds items. Reflection of risk and value drivers of major business units.
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Q

QRT	Quantitative Reporting Template.
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R

Restrictions from tiering	When calculating EOF, certain limits regarding the tiers have to be considered. The maximum limits regulate how much capital of a specific tier is at least required to cover solvency requirements. If a limit is reached the entity has to deduct own funds of a specific tier. This is not applicable to Tier 1 unrestricted items. SII limits do currently not lead to deductions of own funds at Munich Re.
Ring-fenced funds (RFF)	RFF have a reduced capacity to fully absorb losses on a going-concern basis due to their lack of transferability within an undertaking. Such items have to be deducted from solo own funds if they exceed the notional SCR of that RFF.
Risk Margin	The risk margin is designed to represent the amount an insurance company would require to take on the obligations of a given insurance company on top of the best estimate of liabilities. It is calculated using a cost of capital approach.

S

Solvency II balance sheet (SII B/S)	Assets and liabilities recognised and valued according to the regulations of the new Solvency II supervisory regime.
Solvency II capitalisation ratio (SII ratio)	Quotient of eligible own funds and solvency capital requirements.
Solvency capital requirements (SCR)	The amount of capital that insurers in the European Economic Area are required to hold. The solvency capital requirement is set at a level that ensures that insurers can meet their obligations over the following 12 months with a 99.5% probability (VaR99.5%).
Surplus funds	Components of provision for premium refund (free RfB) considered as own funds, partially treated as non-available own funds item.

T

Technical accounts	Aggregate of all asset and liability SII balance sheet items relating to technical accounting: technical provisions including best-estimate liability and risk margin, reinsurance recoverables, deposits, etc.
Transitional arrangements	SII regulation allowing subordinated liabilities issued prior to 1.1.2016 to be included as own funds even if they do not comply with the general SII guidelines.
Transitionals	The transitional measures for Solvency II are intended to ensure a smooth transition to meeting the full requirements (e.g. transitional measures for risk-free interest rates and technical provisions).

V

Valuation adjustments	Difference in valuation of assets and liabilities under IFRS and SII (e.g. fair values in SII vs. amortised cost in IFRS).
Volatility adjustment (VA)	Adjustment to the relevant risk-free interest rates based on the spread between interest rates of a reference asset portfolio and the risk-free interest rates.

2016

4 February	Preliminary key figures 2015 and renewals
16 March	Balance sheet press conference for 2015 financial statements Analysts' conference in Munich with videocast
27 April	Annual General Meeting 2016, ICM – International Congress Centre Munich
10 May	Interim report as at 31 March 2016
9 August	Interim report as at 30 June 2016
9 November	Interim report as at 30 September 2016

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