# **Munich Re Group**

**Annual Press Conference** 

Preliminary results 2006





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Preliminary results 2006	
Munich Re Group in total	7
Reinsurance segment	16
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Overview

2006

# Successful continuation of our business strategy

Münchener Rück Munich Re Group

Active

diversification

as value driver

Focus on risk-adequate pricing pays off again

Group result €3,536m

Growth initiatives steadily evolving

Reinsurance and primary insurance with excellent results

to ensure future success

<sup>1</sup> Adjusted due to first-time application of IAS 19 (rev. 2004).

2004

2005 <sup>1</sup>

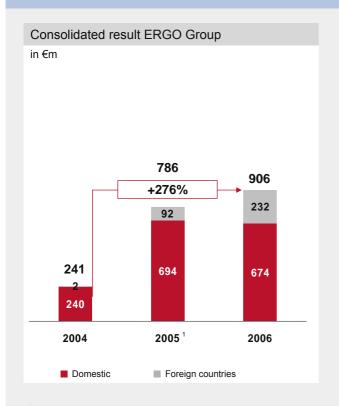
2006

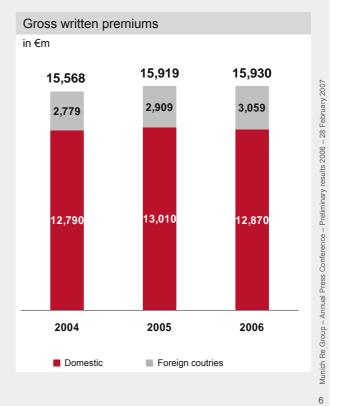
Overview Münchener Rück Munich Re Group Capital management Dividend increase to €4.50 **Total contribution to shareholders** about €2bn Amount paid out: Payout ratio: about 58%1 Munich Re Group - Annual Press Conference - Preliminary results 2006 - 28 February 2007 Dividend proposal €4.50 First major buyback completed Introduction €1bn of RoRaC Disclosure target of risk Change to capital flexible dividend Derisking initiative policy started **/ / ✓ ✓ ✓** Capital and cycle management to ensure discipline and secure profitability 5 <sup>1</sup> Based on Group result 2006 after minorities.

#### Building a track record

## Münchener Rück Munich Re Group

## Multi-pillar approach pays off - ERGO generates high profits





#### Agenda



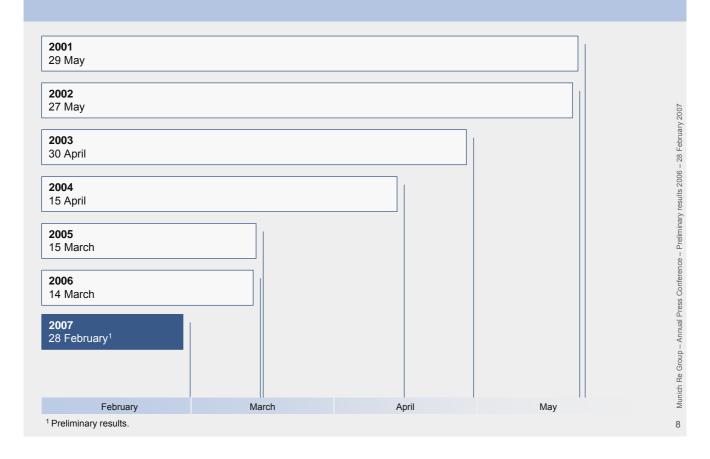
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<sup>&</sup>lt;sup>1</sup> Adjusted due to first-time application of IAS 19 (rev. 2004).

## **Annual press conferences Munich Re**







#### Overview

#### One-off items in Q4 2006



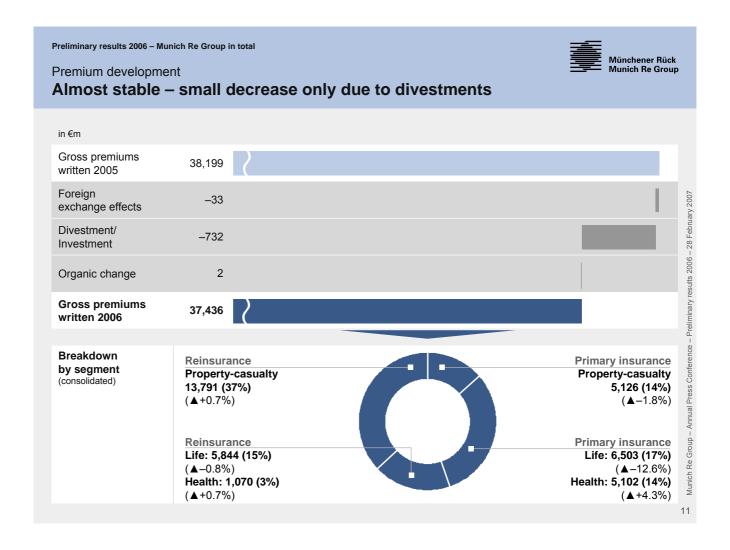
in €m	Re- classification of tax benefits (SEStEG) <sup>2</sup>	Write-off DTAs at MRAm	Reserve strengthening asbestos	Release of Group IBNR	Total
Total expenses after retro			465		465
Release of Group IBNR				-465	-465
Total expenses	23		465	-465	23
Operating result	-23		-465	465	-23
Taxes on income	379	<b>–770</b>	163¹	-186 <sup>1</sup>	-414
Net Group result	356	-770	-302	279	-437
Net Group result from tax effects		-414			
Net Group result from reserve strengthening				-23	

<sup>&</sup>lt;sup>1</sup> Tax from reserve strengthening 35%, rulease of Group IBNR calculated with 40%.

**Group result** 

10

-437

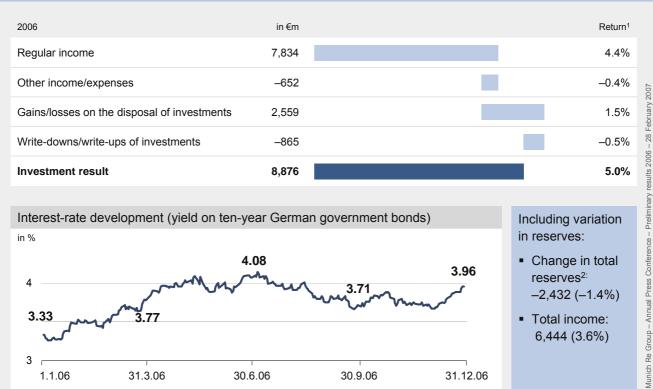


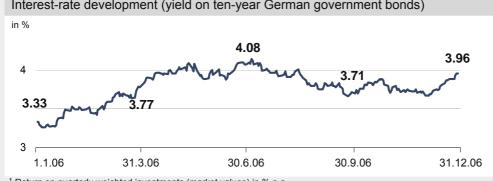
<sup>&</sup>lt;sup>2</sup> See slide 40 in the Appendix.

#### Return on investment

## Strong result with high level of regular income







in reserves:

- Change in total reserves2: -2,432(-1.4%)
- Total income: 6,444 (3.6%)

<sup>1</sup> Return on quarterly weighted investments (market values) in % p.a.

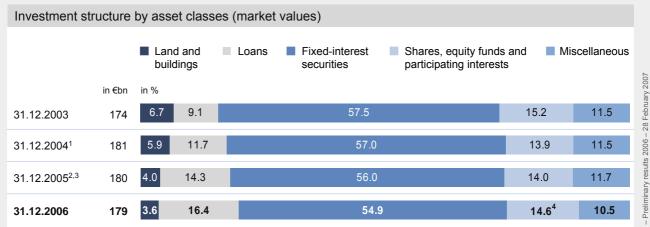
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Preliminary results 2006 - Munich Re Group in total

Investments

## **Broad portfolio mix**





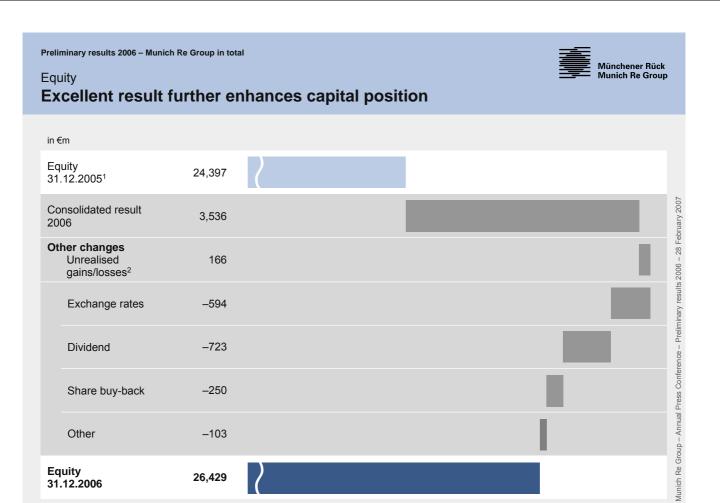
<sup>&</sup>lt;sup>2</sup> On- and off-balance-sheet reserves.

<sup>&</sup>lt;sup>1</sup> After reclassification of owner-occupied properties of Munich Reinsurance Company to other assets.

<sup>&</sup>lt;sup>2</sup> After reclassification of owner-occupied properties of Munich Reinsurance Group to other assets.

<sup>&</sup>lt;sup>3</sup> Decrease of €13.2bn in assets (market values) due to sale of Karlsruher in Q4 2005.

<sup>&</sup>lt;sup>4</sup> After taking equity derivatives into account: 14.1%



14

15



<sup>1</sup> Adjusted due to first-time application of IAS 19 (rev. 2004).

31.12.2006

Preliminary results 2006 - Munich Re Group in total Münchener Rück Munich Re Group Development of consolidated result Strongest contribution from property-casualty business 2005<sup>1</sup> **2006**  $\blacktriangle$  in %in €m Reinsurance -42.6 life and health 561 Munich Re Group - Annual Press Conference - Preliminary results 2006 - 28 February 2007 420 Reinsurance 408.1 property-casualty 2,134 594 Primary insurance -43.4 life and health 336 585 Primary insurance 24.1 property-casualty 726 31 Asset management 71.0 53 144 Consolidation -2742,751 Consolidated result 28.5 3,536

<sup>&</sup>lt;sup>2</sup> On other securities.

#### Agenda



Overview **Preliminary results 2006** 4 Munich Re Group in total 16 **Reinsurance segment** Primary insurance segment 20 Renewals 2007 24 **Growth prospects** 28 **Summary and outlook** 32 **Appendix** Preliminary results 2006 34 Examples for growth initiatives 16

Preliminary results 2006 - Reinsurance segment

Income statement

#### Result almost doubled

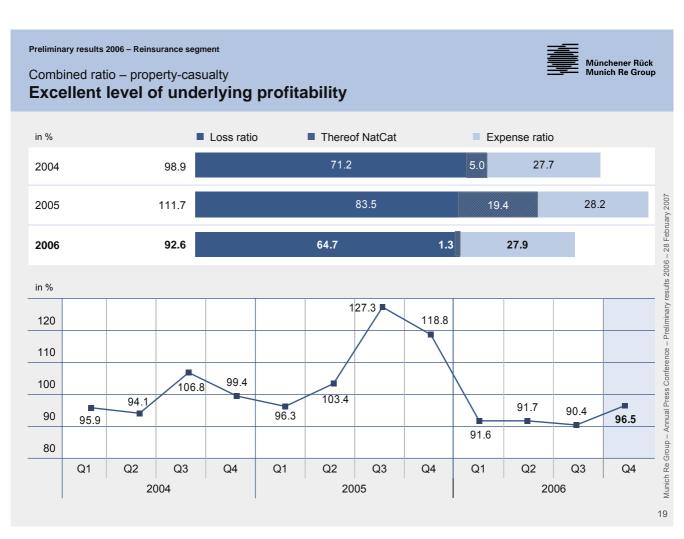


Gross p	remiums written
in €m	
2005	22,358
2006	22,216
Stable d	evelopment reflected in stable top line
Combine	ed ratio – property-casualty
in %	
2005	111.7
2006	92.6
Best cor	mbined ratio in the last 10 years

IIIVCStille	ent result		
in €m			
2005	4,756	<b>\</b>	2007
2006	4,365	}	28 February 2007
Very stro	ong with 5.	.4% Rol	
			יחפרו
Group re	sult		Drelin
in €m			are no e
2005¹	1,397		Press Conf
2006	2,695		le lund – c
	ectations ntly excee	of €2.1 –2.3bn ded	Munich De Grann — Annual Brace Confarance — Braliminary raculte 2008
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Investment result



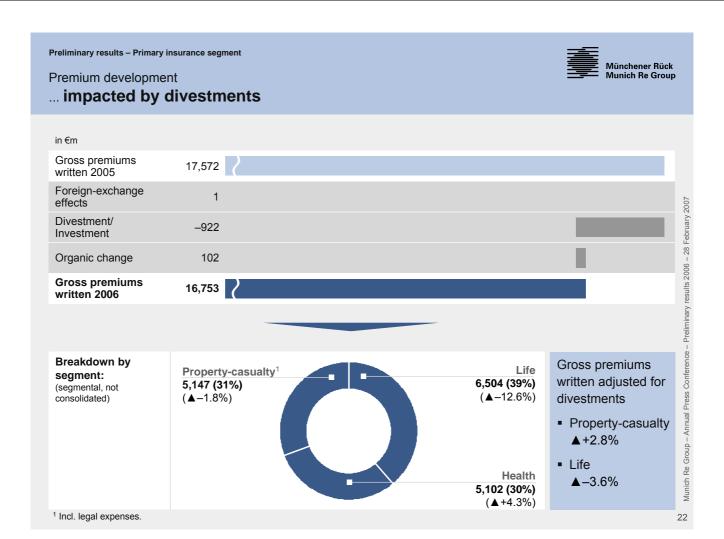


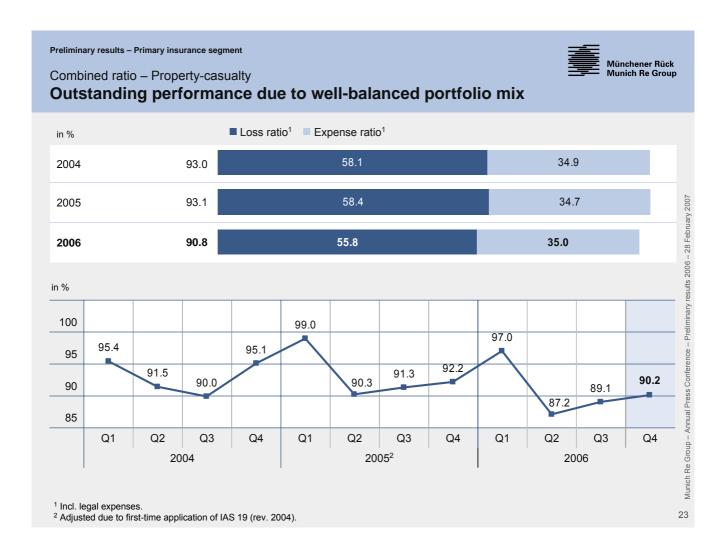
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Primary insurance segment	20 282 9
Renewals 2007  Growth prospects	20 24 28 29 2001 - Annual Press Conference - Preliminary results 2006 - 28 February 2007
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Renewals 2007

Reinsurance

## Profitable growth in a tougher market environment



## Munich Re cycle and portfolio management

#### 1. Turning outstanding underwriting expertise into risk-adequate prices:

- Reallocation of capacity to most profitable programmes, e.g. property shift to XL
- Well-defined use of capacity in peak scenarios, e.g. US/Caribbean NatCat

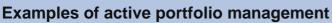
#### 2. Clear commitment to cancel unprofitable **business**

- No chasing of trends
- Reduction of highly competitive German motor business

## 3. Develop attractive growth opportunities

- Continued growth with strategic clients, e.g. agro
- Capitalising on expertise and financial strength, e.g. niche markets

#### Reinsurance





Growth			Business rationale
USA	Property NatCat	+€115m	<ul> <li>Capitalising on high prices</li> </ul>
Global/ Special lines	Agro	+€50m	<ul> <li>Growth with strategic clients</li> <li>Co-operation with international US agricultural and bioenergy corporation for selling insurance cover</li> </ul>

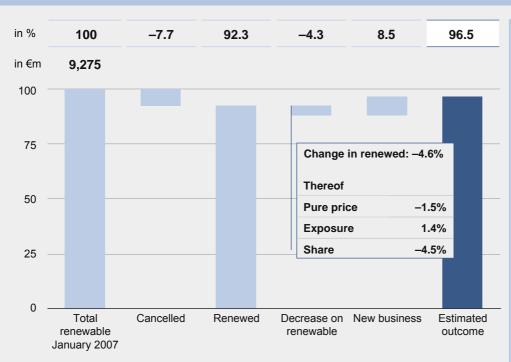
Cancelled/Decreased			Business rationale
USA	WC	–€70m	<ul> <li>Further cancellation of not sufficiently priced business</li> </ul>
Germany/ France	Casualty (mainly motor)	–€85m	<ul> <li>Reaction to increased competition and unprofitable business</li> </ul>
China	Property/Casualty	–€210m	<ul> <li>Withdrawal from inadequately priced business</li> </ul>

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Munich Re Group – Annual Press Conference – Preliminary results 2006 – 28 February 2007

# Renewals 2007 Changes in premium Consolidation at a high level





- 64% of total treaty propertycasualty business was up for renewal
- Overall premium decrease of around 3%, due to selective underwriting
- Continued trend towards higher retentions



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#### **Growth prospects**

Growth perspectives

## Unique position through diversification

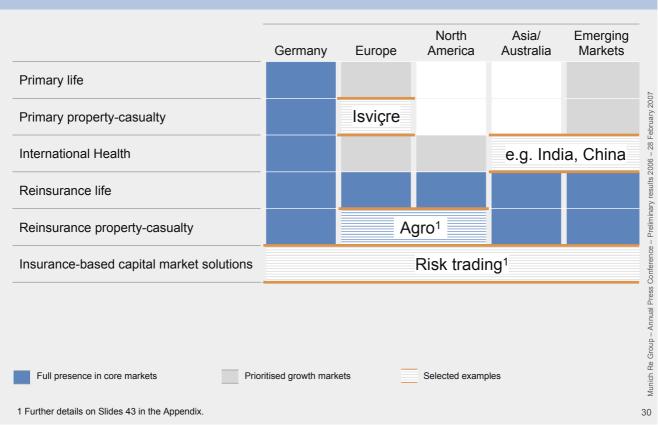
# Münchener Rück Munich Re Group

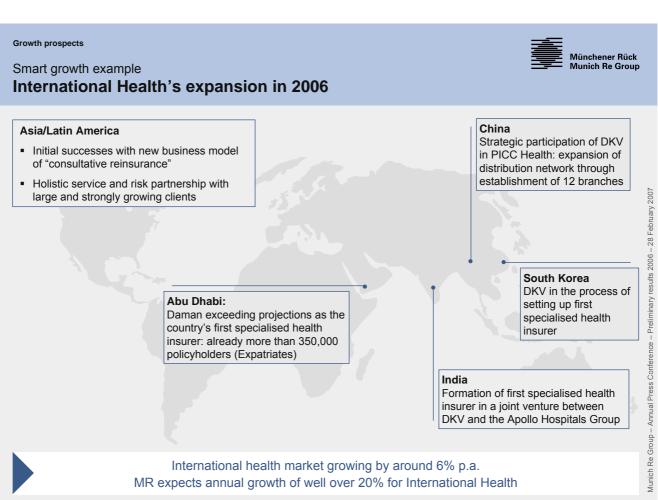
#### Reinsurance Integrated health care **Primary insurance** Munich Re Group – Annual Press Conference – Preliminary results 2006 – 28 February 2007 Analyse life re • Financial protection, Expansion in selected portfolios services and provision countries of care Organic growth in Germany with special Use of primary and Concentration of focus on retail P-C, reinsurance brands values corporate pension, and business models Organic supplementary health M&A Emerging markets growth Growth potential activities Higher penetration of through unique market established markets position New products Solvency II

#### Smart growth

## Selected initiatives to capture opportunities









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## **Summary and outlook**

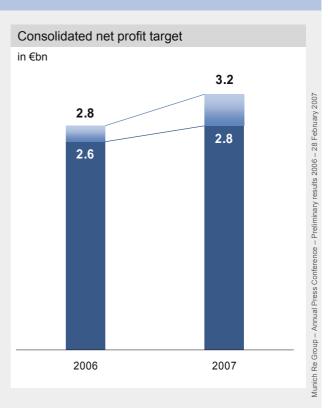


#### Summary

- Excellent operating performance in 2006
- Further dividend increase, €1bn share buyback completed

#### Outlook 2007

- RoRaC 15%
- Net profit reinsurance: €2.3–2.6bn
- Net profit primary insurance: €0.6–0.75bn
- Consolidated net profit: €2.8–3.2bn



# Agenda



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#### Consolidated financial statements

<sup>1</sup> Adjusted due to first-time application of IAS 19 (rev. 2004).

# Consolidated balance sheet as at 31 December 2006 (1/2)

Assets	31.12.2006			Prev. year <sup>1</sup>	Change	
	in €m	in €m	in €m	in €m	in €m	in %
A. Intangible assets						
I. Goodwill		3,256		3,264	-8	-0.2
II. Other intangible assets		1,055		1,036	19	1.8
			4,311	4,300	11	0.3
B. Investments						
Land and buildings, including buildings     on third-party land		4,720		5,798	-1,078	-18.6
II. Investments in affiliated companies and associates		1,303		1,312	-9	-0.7
III. Loans		29,528		24,795	4,733	19.1
IV. Other securities						
1. Held to maturity	252			445	-193	-43.4
2. Available for sale	122,915			124,452	-1,537	-1.2
3. Held for trading	1,343			1,879	-536	-28.5
		124,510		126,776	-2,266	-1.8
V. Deposits retained on assumed reinsurance		11,931		14,581	-2,650	-18.2
VI. Other investments		3,060		2,479	581	23.4
			175,052	175,741	-689	-0.4

<sup>35</sup> 

Munich Re Group – Annual Press Conference – Preliminary results 2006 – 28 February 2007

#### Consolidated financial statements

# Consolidated balance sheet as at 31 December 2006 (2/2)

Assets	31.12.2006			Prev. year <sup>1</sup>	Change	
	in €m	in €m	in €m	in €m	in €m	in %
C. Investments for the benefit of life insurance policyholders who bear the investment risk			1,820	1,430	390	27.3
D. Ceded share of technical provisions			6,593	7,980	-1,387	-17.4
E. Receivables			8,825	9,648	-823	-8.5
F. Cash with banks, cheques and cash in hand			2,172	2,337	-165	-7.1
G. Deferred acquisition costs						
- Gross		8,298		8,222	76	0.9
- Ceded		108		98	10	10.2
– Net			8,190	8,124	66	0.8
H. Deferred tax assets			5,370	5,213	157	3.0
I. Other assets			3,541	3,964	-423	-10.7
Total assets			215,874	218,737	-2,863	-1.3

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#### Consolidated financial statements

# Consolidated balance sheet as at 31 December 2006 (1/2)

			Prev. year <sup>1</sup>		
Equity and liabilities		31.12.2006		Change	
	in €m	in €m	in €m	in €m	in %
A. Equity					
I. Issued capital and capital reserve	7,388		7,388	_	_
II. Retained earnings	9,416		7,777	1,639	21.1
III. Other reserves	5,702		6,100	-398	-6.5
IV. Consolidated profit attributable to Munich Re equity holders	3,440		2,679	761	28.4
V. Minority interests	483		453	30	6.6
		26,429	24,397	2,032	8.3
B. Subordinated liabilities		3,419	3,408	11	0.3
C. Gross technical provisions					
I. Unearned premiums	5,870		6,153	-283	-4.6
II. Provision for future policy benefits	94,660		94,445	215	0.2
III. Provision for outstanding claims	47,076		49,380	-2,304	-4.7
IV. Other technical provisions	10,835		10,534	301	2.9
		158,441	160,512	-2,071	-1.3

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#### Consolidated financial statements

# Consolidated balance sheet as at 31 December 2006 (2/2)

Equity and liabilities	31.12.2006		Prev. year <sup>1</sup>	Change	
	in €m	in €m	in €m	in €m	in %
D. Gross technical provisions for life insurance policies where the investment risk is borne by the policyholders		1,930	1,516	414	27.3
E. Other accrued liabilities		4,865	4,926	<b>–</b> 61	-1.2
F. Liabilities					
I. Bonds and notes issued	378		1,097	<del>-7</del> 19	-65.5
II. Deposits retained on ceded business	2,241		3,392	-1,151	-33.9
III. Other liabilities	10,015		12,288	-2,273	-18.5
		12,634	16,777	-4,143	-24.7
G. Deferred tax liabilities		8,156	7,201	955	13.3
Total equity and liabilities		215,874	218,737	-2,863	-1.3

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## Consolidated financial statements

# **Income statement**

	2006		2005 Change		<del></del>	
	in €m	in €m	in €m	in €m	in €m	in %
Gross premiums written	37,436			38,199	-763	-2.0
Earned premiums						
Gross	37,613			38,251	-638	-1.7
Ceded	1,899			2,041	-142	-7.0
Net		35,714		36,210	-496	-1.4
2. Investment result		8,876		10,818	-1,942	-18.0
Thereof income from associates		44		1,131	-1,087	-96.1
3. Other income		1,784		1,465	319	21.8
Total income (1–3)			46,374	48,493	-2,119	-4.4
4. Expenses for claims and benefits						
Gross	30,798			35,560	-4,762	-13.4
Ceded	1,131			2,208	-1,077	-48.8
Net		29,667		33,352	-3,685	-11.0
5. Operating expenses						
Gross	9,333			9,609	-276	-2.9
Ceded	499			444	55	12.4
Net		8,834		9,165	-331	-3.6
6. Other expenses		2,375		1,826	549	30.1
Total expenses (4–6)			40,876	44,343	-3,467	-7.8
7. Result before impairment losses of goodwill			5,498	4,150	1,348	32.5
8. Impairment losses of goodwill			4	7	-3	-42.9
9. Operating result			5,494	4,143	1,351	32.6
10. Finance costs			310	378	-68	-18.0
11. Taxes on income			1,648	1,014	634	62.5
12. Consolidated result			3,536	2,751	785	28.5
Thereof attributable to MR equity holders			3,440	2,679	761	28.4
Thereof attributable to minority interests			96	72	24	33.3
Earnings per share			€15.12	€11.74	€3.38	28.8%
Lamings per snare			€13.12	C11.74	€3.30	20.070

#### Reclassification of corporate tax benefit

## Change in recognition



- Amendment leads to the refund of credits from previous corporate tax imputation system
- Entitles companies to a non-interest-bearing claim to this credit as at 31 December 2006,
   which will be paid out in ten equal annual instalments from 2008 to 2017
- Total corporate tax credits currently amount to approximately €483m
- Disclosure of an account receivable totalling approximately €379m (present value of the corporation tax credit)
- Participation of policyholders €23m
- One-time net P&L-effect of €356m in 2006 instead of annual prorated realisation linked to dividend payments

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Appendix - Preliminary results 2006

Major claims (gross)

#### Well below €1 billion

Claims for Mu	ınich Re G	roup (gross) over €m
in €m	ı	Man-made Natural catastrophes
2002	1,886	1,298 588
2003	1,078	790 288
2004	1,212	499 713
2005	3,711	670 3,041
2006	854	677 177

Split by lines of business		
Number of events	2006	
Fire	34	
Liability	17	
Marine	9	
Engineering	8	
Aviation/Space	5	
Credit	3	
Motor	1	
Total <sup>1</sup>	77	

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#### Agenda

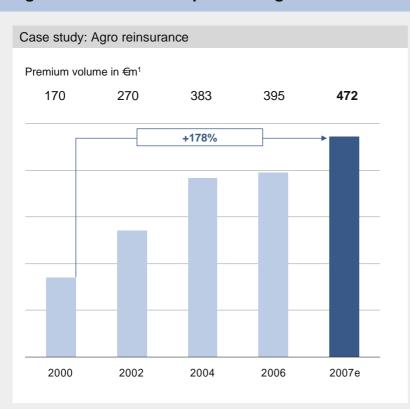


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Appendix – Examples for growth initiatives

#### Smart growth

## Agro - Distinctive competitive edge for Munich Re



<sup>1</sup> Excluding mandated business.

## Münchener Rück Munich Re Group

#### Technology-led expansion

- Growth fuelled by expanding global population and emerging bio-energy demands
- Food production becomes industrialised and must be insured as such
- Advances in farm technology allow insurers to offer innovative product
- Developing products in emerging markets
- Outstanding knowledge of Munich Re

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#### Smart growth

## Risk Trading – More than just securitisation



#### Munich Re's risk trading approach

#### Managing our own risks

- Optimise portfolio
- Use of additional capacity



#### Risk warehousing

- Retain risks
- Be active player in primary and secondary market

Risk-based, investment and arbitrage income

#### Managing our clients' risks

- Consulting, structuring, project management and placement support
- Risk fronting/transformation and (interim) capacity provider



#### Restructuring and reselling

- Extension of "buy and hold" strategy
- Combine and restructure risks
- Sell at favourable terms and conditions

Fee and arbitrage income

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#### Disclaimer

This report contains forward–looking statements that are based on current assumptions and forecasts of the management of Munich Re. Known and unknown risks, uncertainties and other factors could lead to material differences between the forward–looking statements given here and the actual development, in particular the results, financial situation and performance of our company. The company assumes no liability to update these forward–looking

statements or to conform them to future events or developments.

