

Firm focus on a profitable future

Nikolaus von Bomhard

Chairman of the Board of Management

Balance sheet press conference

Munich Re Group

Drawing a line under difficult years



Profitable future	Financials	Primary insurance	Reinsurance	3	
Munich Re segment	results in €m			2003	
Reinsurance				1,632	
Primary insurance	ce			-1,091	
Asset managem	ent			20	
Consolidation				-995	
Profit for the ye	ear			-434	

What we are working on



Profitable future Financials Primary insurance Reinsurance 4

Management

- Controlling tools and planning methods
- ERGO: Modernisation of management structure in line with market needs
- IT overhaul

Assets

- Divestment in non-strategic participations
- Reduction of crossholdings

Equity and liabilities

- Reinforce capital base
- Optimise portfolio

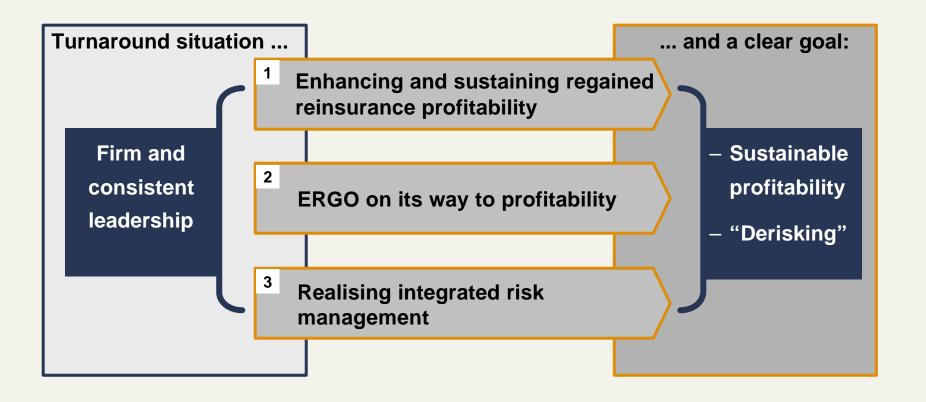
Asset-liability management

What we are focusing on



Profitable future Financials Primary insurance Reinsurance

Firm focus on a profitable future



Where we are now Group targets and performance 2003



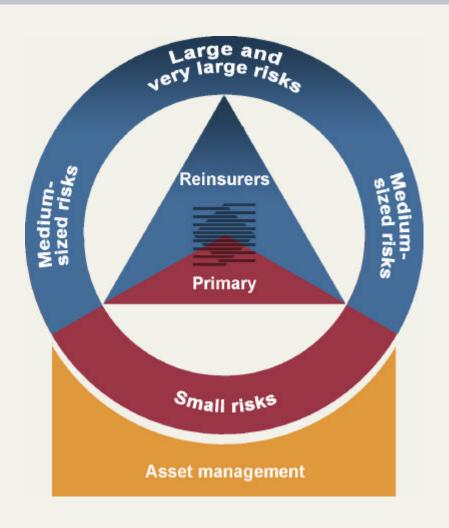
<u>Profitable future</u> Financials Primary insurance Reinsurance 6

Segment	Business group	Key figures	Target for 2003	Actual 2003
Reinsurance	Non-life	Combined ratio	<100%	96.7%
rtomourance	Life	Embedded value operating earnings	>10%	13.3%
Primary	Property- casualty	Combined ratio	97%	96.4%
insurance	Life and health	Embedded value operating earnings	>10%	9.1%

Our business model



<u>Profitable future</u> Financials Primary insurance Reinsurance



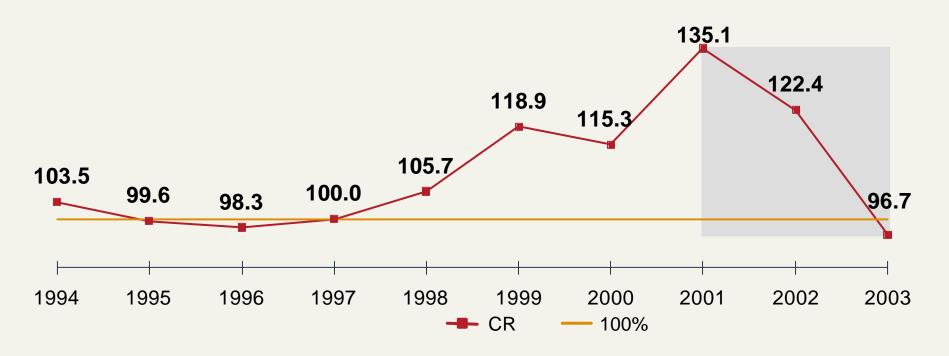
- Carrying, managing and financing risks
- Synergies between different risk segments
- Command of the crucial addedvalue stages of all risk segments
- Direct market access to all clients in all segments (retail and wholesale)
- Diversification as an important value proposition

Reinsurance: Back to prosperity



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Combined ratio in %



ERGO: On the way back to profitability



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New management structure

- Clear result responsibility
- Consistent segment responsibility
- Congruency of task/competencies and responsibilities

Stringent management

ERGO action programme

Single back-office strategy

- Efficient process organisation through centralisation of segment responsibilities
- Implementation of two new divisions
 - Customer Service / Organisation / IT
 - Personnel and Service

Synergies

Multi-channel strategy

 Established set of brands gives sustainable access to different customer segments

Franchise strength

Integrated risk management Example: Life insurance



<u>Profitable future</u> Financials Primary insurance Reinsurance 10

- Mismatch risks, i.e. lack of coordination between assets and liabilities, are the most highly leveraged risks assumed by the life companies
- Influenced by investment strategy, hedging strategy and management actions
- Greatest potential to improve our return for risk intermediation or capital productivity

Managing the liabilities



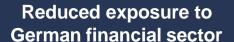
Managing the assets

The improvement aimed at in capital productivity requires optimising management actions on both sides of the balance sheet

Integrated risk management Example: Lower concentration risk



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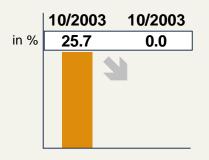
Allianz



HypoVereinsbank

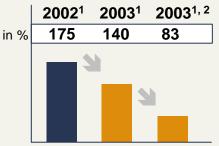


Hypo Real Estate Holding



Reduced gearing to equity investments

Market value of equities to shareholders' equity



¹ Equity exposure year end (market values) before hedging divided by Munich Re Group's shareholders' equity

² Recognition of policyholder participation

Integrated risk management Planned design



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Protect and optimise the return on shareholder capital

Asset and liability management

- Strategy to de-risk the balance sheet
- Investment management mandates dictated by nature of liabilities
- Introduction of early-warning system and hedging of equity exposure

Active capital management

- Dynamic process of allocating capital
- Management of rating agency and regulatory requirements
- Use of retrocession and hybrid instruments

Accumulation control

- State-of-the-art controls for natural catastrophe risks
- Recognition of increasing interconnectedness of risks
- Monitoring of cross balance-sheet exposures

Operational risks

- Comprehensive survey of risks across all legal entities
- Targeted review of high impact risk control processes
- Specialist continuity management unit

Munich Re capital model

Targets 2004: Next step on the path to sustainable profitability



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	Ambitious	financial targets
Reinsurand	e e	Primary insurance
Non-life Combined ratio Life	97%	Property-casualty* Combined ratio 97% Life and health
Embedded value operating earnings	>10%	Embedded value operating earnings >10%
	Asset n	nanagement
Group assets		
Return on investment**		4.5%

Munich Re Group: Year-end profit target: **€2bn***** Sustainable RoE of 12%

^{*} Inclusive legal protection ** IFRS investment result based on average IAS book values



Financials - Munich Re Group

Jörg Schneider

Member of the Board of Management

Balance sheet press conference

Munich Re Group

Munich Re Group 2003 Business year marked by contrasts and transition



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After-effects

€0.4bn loss for the year

... but successful underwriting performance

After-effects of the weak capital market:

- Writedowns and losses on the disposal of securities available for sale
- Writedowns on goodwill
- Valuation of associated companies
- Extreme tax burden

Good performance already reflected in 2003:

- Combined ratio of 96.7% in reinsurance
- Combined ratio of 96.4% in primary insurance
- €2bn result before amortisation of goodwill,
 €1.3bn result before tax
- Significantly improved quantity and quality of capital

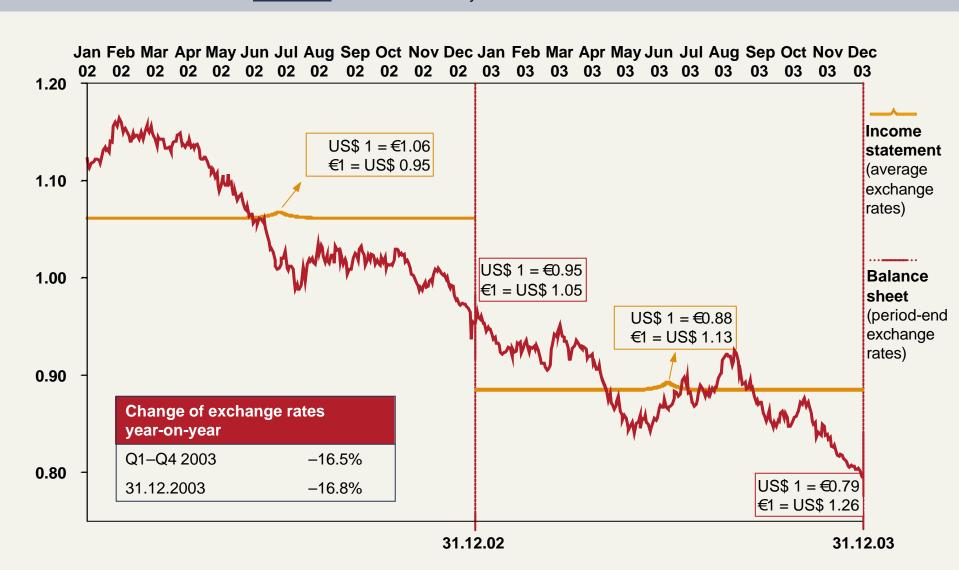
Income statement A loss, but strong improvement in operating result



Profitable future	<u>Financials</u>	Primary	insurance	Reinsurance	17
in € m			2003	2002	▲ in %
			IAS 39 new	IAS 39 new	
Gross premiums wr	ritten		40,431	40,014	1.0
Investment result			7,131	4,935	44.5
Total income			45,959	42,592	7.9
Total expenses			43,947	42,581	3.2
Result before amo	rtisation of go	oodwill	2,012	11	_
Amortisation of	goodwill		687	371	85.2
Operating result b	efore tax		1,325	-360	_
Tax			1,793	-574	_
Minority interests	s in earnings		-34	–74	54.1
Group result			-434	288	_
Earnings per share	e in €		-2.25	1.54	_

Exchange rates €US\$



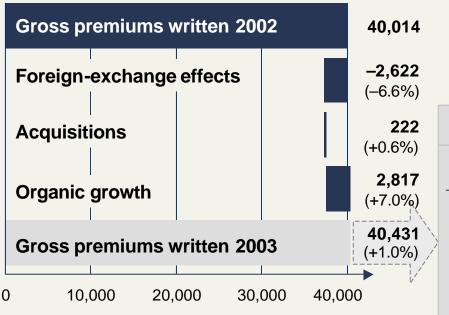


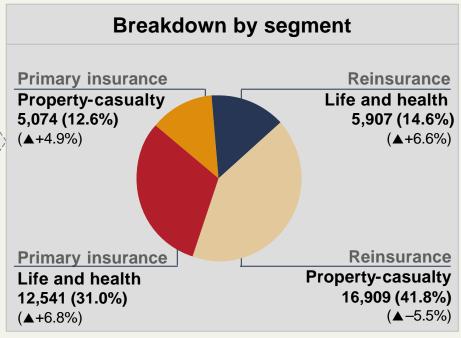
Changes in exchange rates have curbing effect, but strong organic growth



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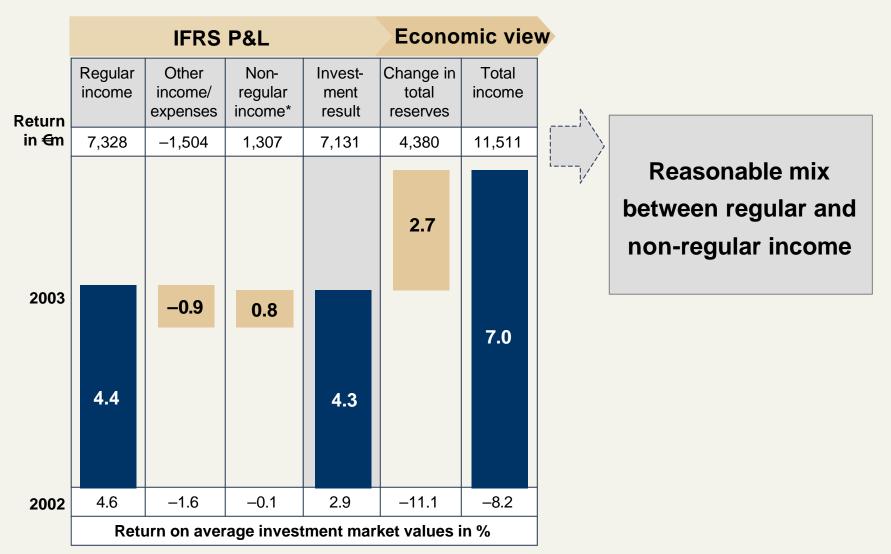
in €m





Return on investment Goal for 2003 nearly achieved





^{*} Non-regular income includes gains/losses on the disposal of investments, writedowns and write-ups on investments

Shareholders' equity Marked increase



Profitable future Financials Primary insurance Reinsurance 21

in €m

Shareholders' equity 31.12.02	Paid dividends	Change in unrealised gains/losses*	Change resulting from valuation at equity	Consolidated result	Changes in exchange rates	Other changes	Capital increase	Shareholders' equity 31.12.03
13,948	-223	3,226	-743	-434	-736	-80	3,941	18,899

^{*} On other securities

Clear focus on the future



After-effects	€0.4bn loss for the year	but successful underwriting performance	Sustainable profitability		
After-effects of the weak capital market:		Good performance already reflected in 2003:	Objectives being consistently pursu Proceeding from a high level, the in premium income was moderat due to adjustments made to elim		
 Writedowns and losses on the disposal of 		 Combined ratio of 96.7% in reinsurance 			
securities availa sale	ble for	 Combined ratio of 96.4% in primary insurance 	currency translation effects - Profit before growth:		
 Writedowns on 	goodwill	– €2bn result before	Successful renewal campaign 20		
 Rating of assoc companies 	ated	amortisation of goodwill, €1.3bn result before tax	reinsurance and measures to improve the result in primary insurance		
 Extreme tax burden 	den	 Significant improvement in the quantity and quality of the capital base 	 Stabilised capital markets and reduced risk exposure 		
· ·		υαριιαι υασ ε	 ─ 2bn result target for 2004, sustainable RoE of 12% 		



Primary insurance and asset management

Lothar Meyer

ERGO Group
Chairman of the Board of Management

Balance sheet press conference

Munich Re Group

ERGO – The road back to profitability



Profitable future Financials <u>Primary insurance</u> Reinsurance 25

- Raising premium rates in health, motor and commercial lines
- Further improvement of loss/benefit ratios as well as expense ratios
- Screening of subsidiaries/participations regarding their strategic fit and their profitability
- Reducing risk exposure in life insurance and investments
- Improving ALM activities
- Better management of capital and risk
- Further extension of the numerous sales channels
- Using cross-/up-selling from large customer base
- Strengthening distribution of profitable private customer property-casualty business, company pension schemes and of unit-linked products

Improving operative profitability

Derisking the business

Profitable growth

Cornerstones of the new ERGO structure



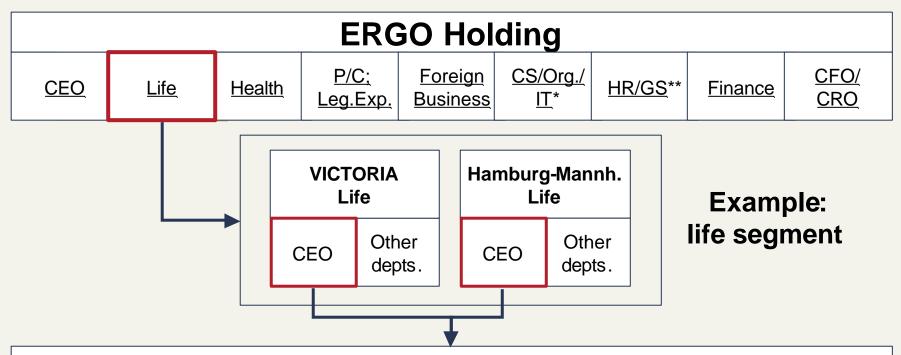
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Consistent control of the group by segment

Centralised
group-wide
management of
corporate functions

ERGO strategy Segment responsibility at holding and on company level





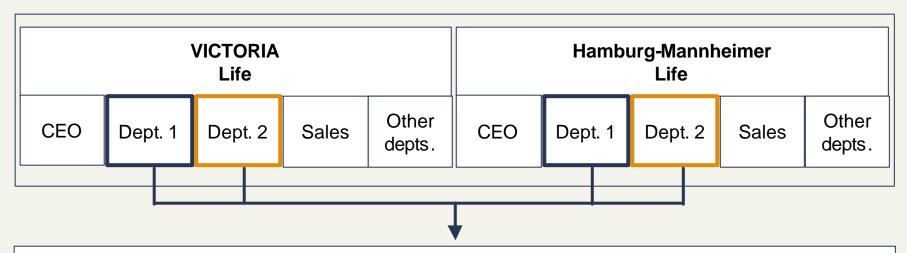
- Responsibility for the strategic direction of the segment
- Management of all segment specific processes/duties
- The ERGO board member will also be CEO of the segment's insurance companies, therefore consistent segment responsibility

^{*} CS/Org./IT: Customer Service, Company Organisation, IT

^{**} HR/GS: Human Resources, General Services

ERGO strategy Clear responsibility for the operative business in the segments





- Personal union regarding the operative insurance business at the segment's insurance companies
 - Product development/actuarial dept.
 - Application/policy
 - Benefits/claims
- Driving force behind the harmonisation of processes

ERGO strategy ERGO Holding: New group-wide responsibility for customer service, organisation and IT





- Customer service:
 - Responsibility for all group-wide business operations
- Company organisation:
 - Securing a comprehensive and efficient process organisation
 - Coordination with the company organisations for specific segments
- IT:
 - Determination of ERGO's IT strategy
 - Steering of ITERGO

ERGO strategy ERGO Holding: New group-wide responsibility for human resources and general services





- Group-wide responsibility for human resources issues:
 - HR planning and budgeting
 - Development programmes for the senior management
 - Personnel administration
 - "Personnel director" for ERGO Holding and co-determined group companies
- Group-wide responsibility for general services:
 - Office management
 - Procurement
 - Logistics

ERGO strategy Advantages of the new ERGO structure



- Clear leadership and responsibilities by segments
- Reduction of complexity and coordination
- Fast reaction to market opportunities
- Avoidance of redundant developments
- New departments to assist in cross-segment efficiency enhancement
- Easier harmonisation of processes
- New structure helps to realise economies of scale and specialisation
- Cross-selling potential better achievable



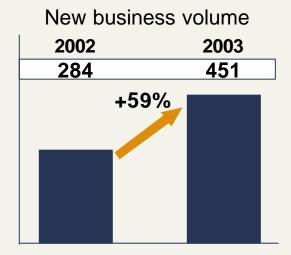
ERGO – Big player in the corporate pensions market



Profitable future Financials **Primary insurance** Reinsurance 32

ERGO is No. 2 in Germany in the growth market of corporate pension schemes

in **€**m



ERGO capacity:

- consulting
- distribution
- products and options
- administration



ERGO – Health insurance Outstanding position



Profitable future Financials <u>Primary insurance</u> Reinsurance 33

- Strict underwriting guidelines
- Further extension of management of benefits
- Possibility to increase premium rates when claims rise

Focus on technical profits

Innovative health insurance products by integration of

- financial protection
- services
- provision

Innovative distribution channels:

- partnerships
 with state health insurers
- corporate health business

Opportunities in the areas of services and provision:

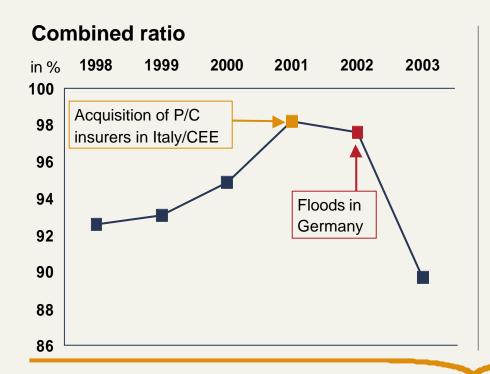
- Hospitals
- Old-age residences
- Health centres

Expanding the core business

ERGO – Property-casualty insurance Combined ratio substantially below 100%



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Strengths: Excellent portfolio composition, selective underwriting policy

Target for 2004: Another first-rate combined ratio

HVB/KQFS – Sales channels Successful sales cooperation

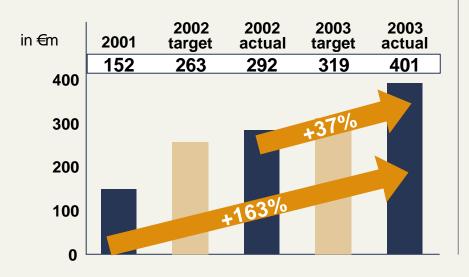


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HVB

 The cooperation already accounts for 20% of the domestic new life business

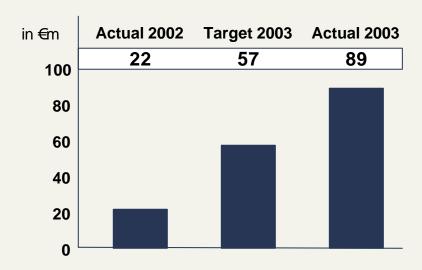
Annual premiums



KQFS

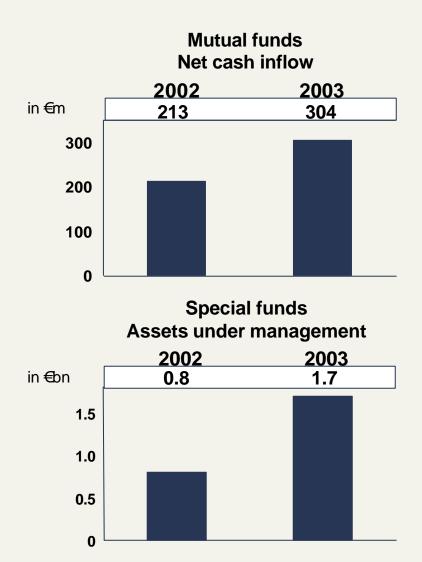
- More than 1.5 million insurance policies sold
- More than 1 million Mastercards sold via KarstadtQuelle Bank

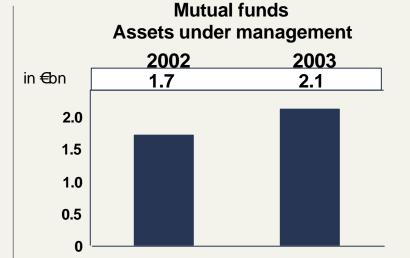
Annual premiums



MEAG – Asset management Strong increase in funds business





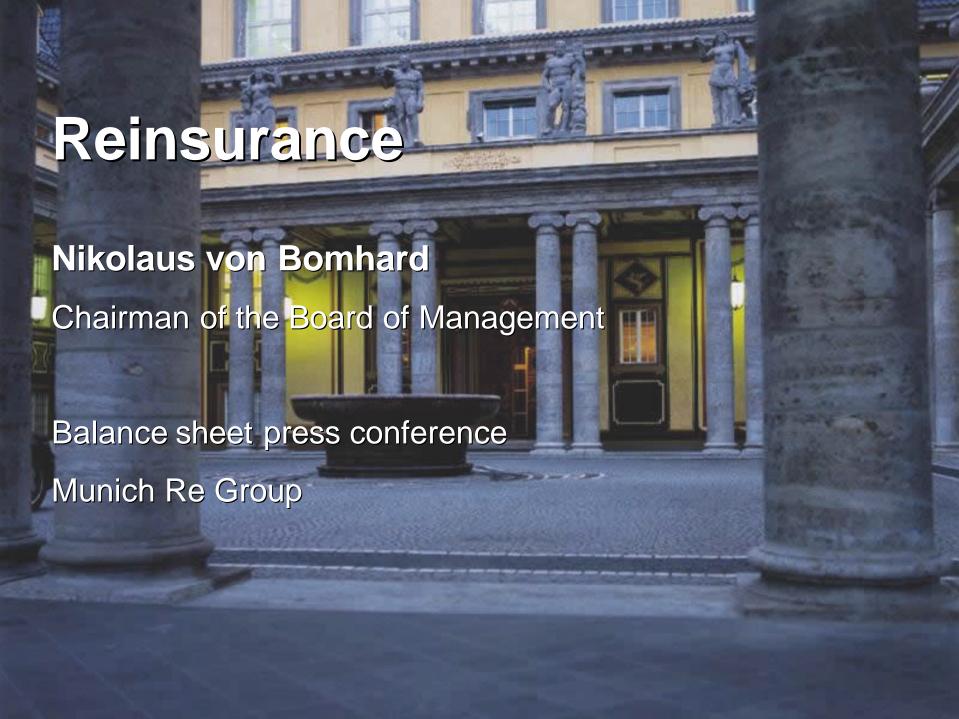


MEAG funds received outstanding ratings and international awards





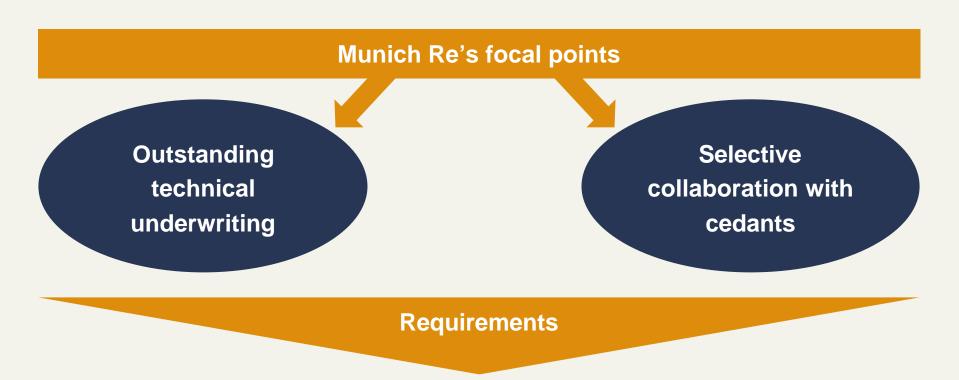




Our strengths: Core competences form the foundation



Profitable future Financials Primary insurance Reinsurance 39



- Superior technical knowledge to model, price and select risks
 - Broad client base with a clear segmentation

Regaining sustainable profitability: Crucial factor for future growth

Sustainable profitability through our underwriting controlling process



Profitable future Financials Primary insurance Reinsurance 40

Planning and target setting

 Actuarial transformation of RoE targets of division into riskspecific pricing loadings (binding for all underwriters) 2) Client segmentation tool to allocate capacity to clients depending on the strategic short/long-term result expectation

Monitoring

Underwriting controlling process

4) Restrictive referral mechanism to decide at management or Board level on quantitative/qualitative deviations



- Online monitoring of renewal progress (target price vs. achieved price) by treaty, by client, by line of business, by division,...
 - → Sophisticated management tool

Our guiding principle: Cycle-independent, risk-commensurate underwriting



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Market perspective

CBS-Lloyds Index (1986=100) 300 250 200 Marine 150 Non-Marine 100 Aviation 50 90 92 94 96 98 00 02 04

Source: CBS Private Capital, March 2004

- Ongoing high degree of discipline
- Positive market environment continues
- Capacity generally adequate, but not excessive
- Widely differing market conditions

Munich Re's approach

Munich Re is committed to strong profitability (RoE targets instead of growth or market share targets)

Inadequately priced business eliminated

Focus on a sustainable improvement of our portfolio and the enhancement of terms and conditions

Minimal topline decline in Jan. 2004 renewals offset by significantly improved portfolio quality

Proportional reinsurance: Our position



Profitable future Financials Primary insurance Reinsurance 42

Strict application of risk-adequate pricing



- Only clients that implement strict risk-related original rates policy and procure reinsurance for pure capacity reasons get proportional cover
- Application of sophisticated prospective pricing tools
- Permanent monitoring of original rates introduced by segment/by market in order to have most up-to-date information available for adequate underwriting decision (avoid retrospective view)
- Additional underwriting audits to verify the underwriting of our cedants
- Introduction of clauses to guarantee rate increase/rate stability of the covered portfolio

XL treaty/ facultative business

- Application of state-of-the-art pricing tools
- Good knowledge of price adequacy
- Worldwide monitoring of price developments

Life and health reinsurance: Encouraging development in 2003



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Life business with good organic growth:

- Premium increase by 3.5% to €5,461m in 2003
 - Increase of about 10% before currency translation influences
- Increase in embedded value by 7.7%
 - Increase before exchange rates of about 15%
- Embedded value operating earnings target more than fulfilled
- Value added by new business of €153m

Health business with double digit growth since end of the nineties:

- Premiums of €1,415m in 2003
- Operating results clearly exceeding required value

Excellent profitability expected in 2004

Life and health: Market outlook 2004 shows attractive opportunities



Profitable future Financials Primary insurance Reinsurance 44

- Several drivers for further growth
- Hardening markets: For the first time over a long period, there is a trend towards price increases in some life markets, e.g. USA and UK

Munich Re is well positioned with its ability to provide efficient, tailor-made solutions



Profitable future Financials Primary insurance Reinsurance 45

2002 Reorganisation/refocus on US core business and improving the bottom line

- New management team and corporate structure
- Reserve review and massive reserve increase

2003 Growing surplus and return to profitability

- Surplus grew by over US\$ 1bn to US\$ 3.3bn
- Pre-tax earnings of US\$ 503m
- Reserve increase of US\$ 368m

2004 Sustaining profitability / Well positioned to capitalise on growth potential

- Enhanced portfolio quality
- Strong presence in all distribution channels: direct, broker market, facultative and alternative market

American Re: US casualty addressed



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Structural challenges in the marketplace

- We do not just blame the liability system
- Insurance cycle, (superimposed) inflation, emerging risks and legal/regulatory and political environment are the key drivers for profitability in the US reinsurance market

Key actions of Munich Re Group

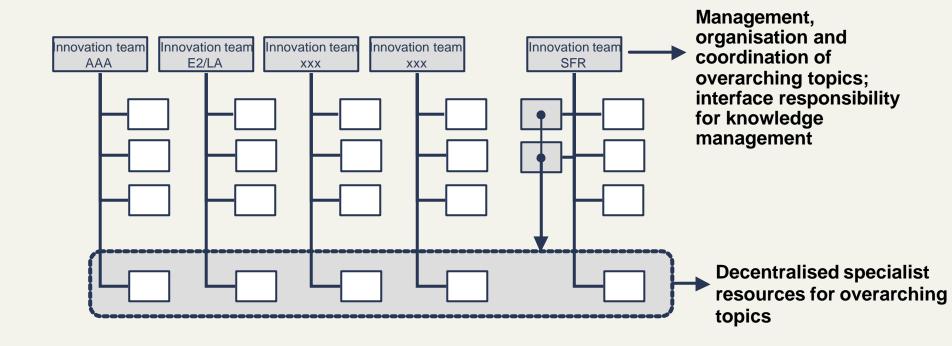
- Continuously update tools to better cover key drivers
- Address issues in the political debate
- Review of Munich Re Group's US casualty strategy initiated and currently underway

Growth with new business opportunities: New approach to innovation management



Profitable future Financials Primary insurance Reinsurance 47

- Exploring a new set of business activities
- Coordinated decentralised approach with close link to market strategies ensures success





Profitable future **Financials** Primary insurance Reinsurance 48 Premiums and conditions at adequate level M Early feedback on spring renewals 2004 (e.g. Japan, South Korea) does not seem to support a declining trend in terms A and conditions R K As a whole, no signs of dwindling market discipline Ε Increased reliance on sophisticated risk modelling M Focus on profitability instead of market share/growth U N Implementation of advanced controlling tools and planning methods generates value C Persistent evolution of organisational structure due to Н value proposition of business units R Asset-liability management removes mismatch of investment and technical risk Ε

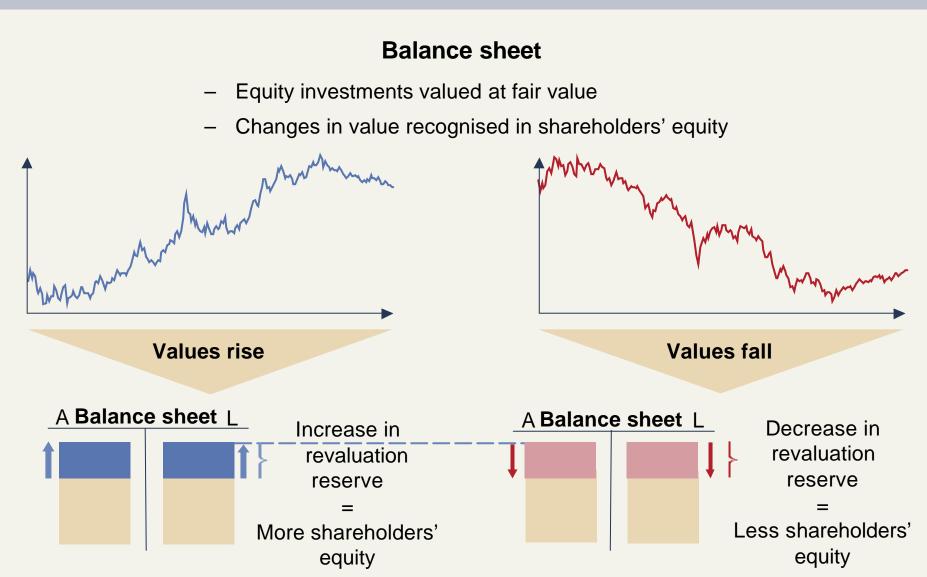




Valuation of equity investments in the balance sheet under IAS 39 (rev. 2000) / IAS 39 (rev. 2003)



Backup: IAS 32/39 51



Valuation of equity investments in the income statement under IAS 39 (rev. 2000) / IAS 39 (rev. 2003)



Backup: IAS 32/39 52

Income statement

Basic principle → No income or expense recognised in income statement:

Changes in value generally recognised in shareholders' equity, without impact on the income statement

<u>BUT</u> → Income or expense recognised in income statement in the case of

- sales, i.e. realisation of changes recognised in shareholders' equity
- writedowns due to sustained impairments
- write-ups for a subsequent recovery in value: only permissible under IAS 39 (rev. 2000)



Loss on the disposal of equity investments or writedown on equity investments



Gain on the disposal of equity investments or write-up on equity investments

IAS 39 (rev. 2003) Comparison of the valuation methods



Backup: IAS 32/39 53

Decline in value of an equity investment: Impairment loss recognised			
IAS 39 (rev. 2000)	IAS 39 (rev. 2003)		
if there is a	if there is a		
- significant (at least 20%) and	- significant (at least 20%) or		
prolonged (at least 6 months)	prolonged (at least 6 months)		
decline in the fair value of the investment below its	decline in the fair value of the investment below its		
cost	cost		
(in conjunction with US GAAP)	(IAS 39.61)		

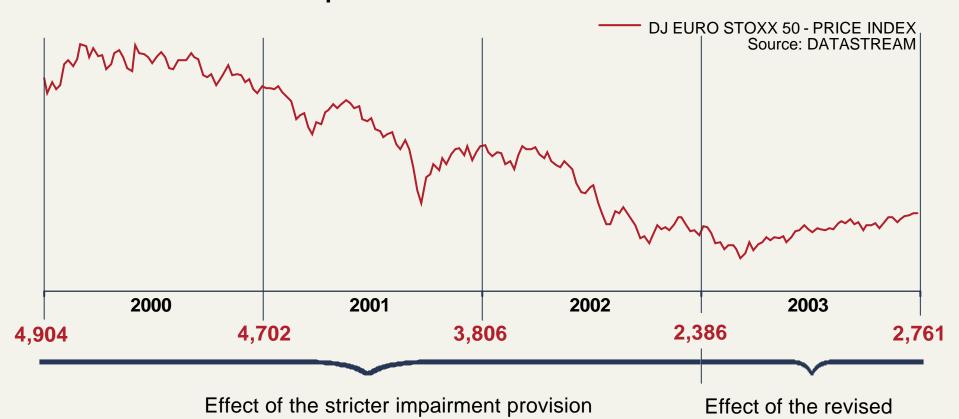
Recovery in the value of an equity investment: Impairment losses			
IAS 39 (rev. 2000)	IAS 39 (rev. 2003)		
which were recognised in the income statement must be reversed in the income statement.	which were recognised in the income statement may not be reversed in the income statement		
(IAS 39.119)	(IAS 39.69)		
[Write-up recognised as profit in the income statement]	[Write-up not recognised as profit in the income statement]		



write-up provision

Backup: IAS 32/39 54

Effects of the first-time application of IAS 39 (rev. 2003) – Indications based on the performance of the EURO STOXX 50



Example 1 showing effect of first-time application of IAS 39 (rev. 2003)

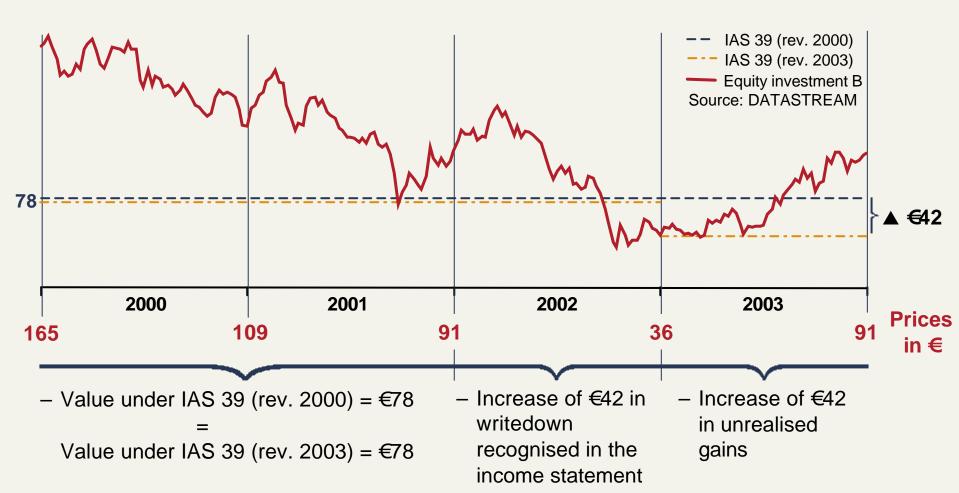


- Value under IAS 39 (rev. 2003) = €27
- Difference of €10 reallocated from unrealised losses to revenue reserves
- Reduction of €10

 in writedown
 recognised in the income statement
- Reduction of €12 in the write-up recognised in the income statement



Example 2 showing effect of first-time application of IAS 39 (rev. 2003)

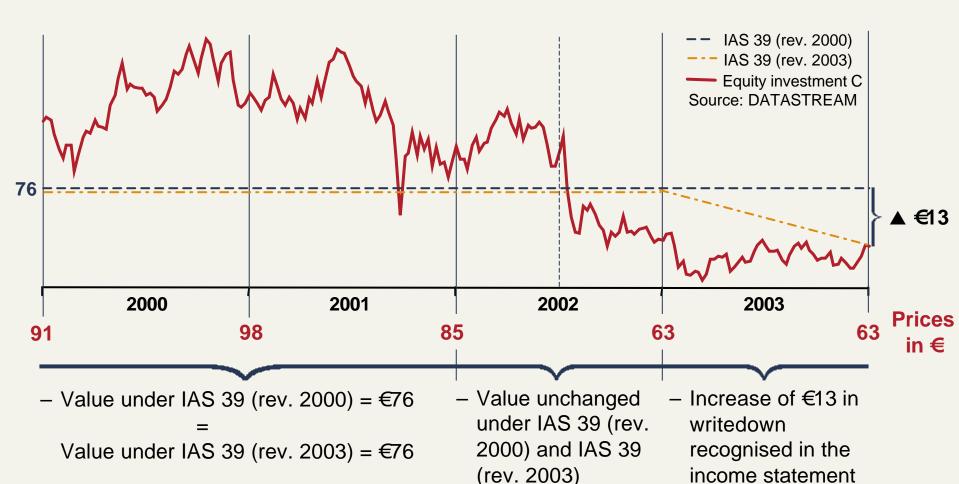




income statement

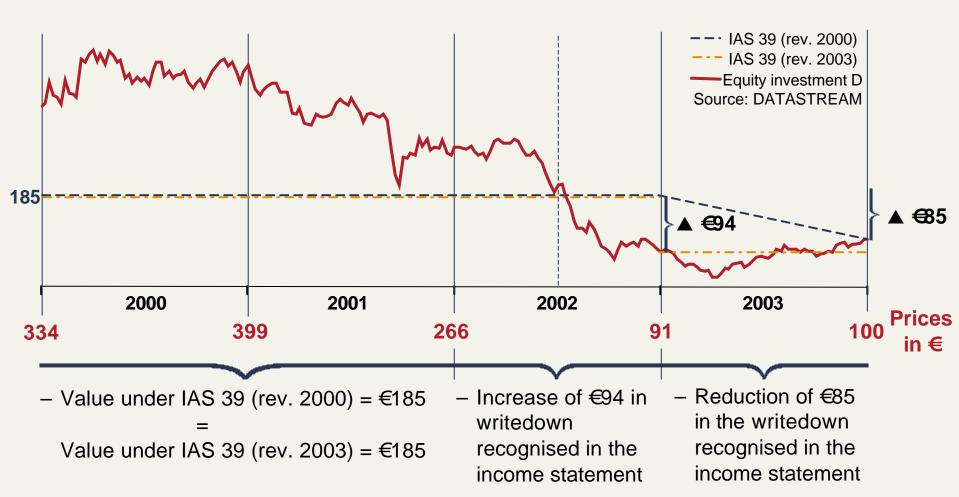
Backup: IAS 32/39 57

Example 3 showing effect of first-time application of IAS 39 (rev. 2003)



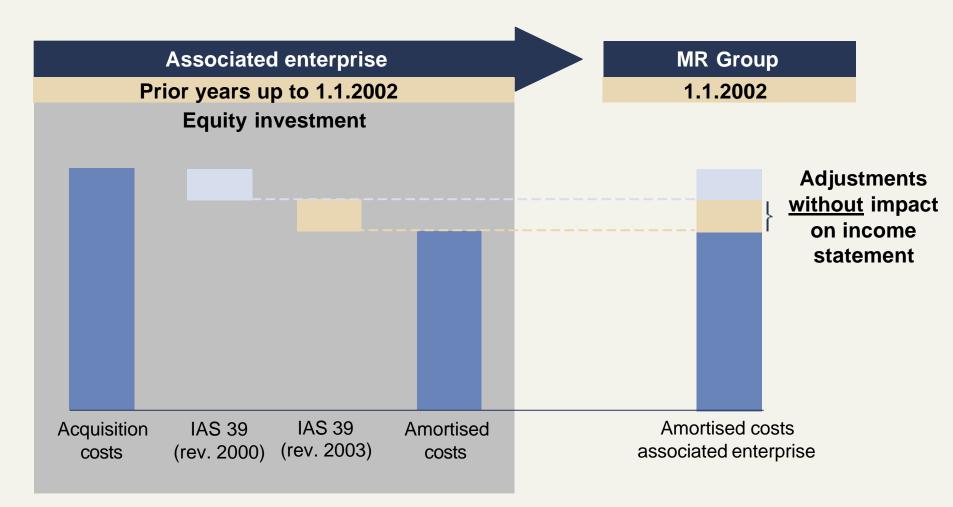


Example 4 showing effect of first-time application of IAS 39 (rev. 2003)



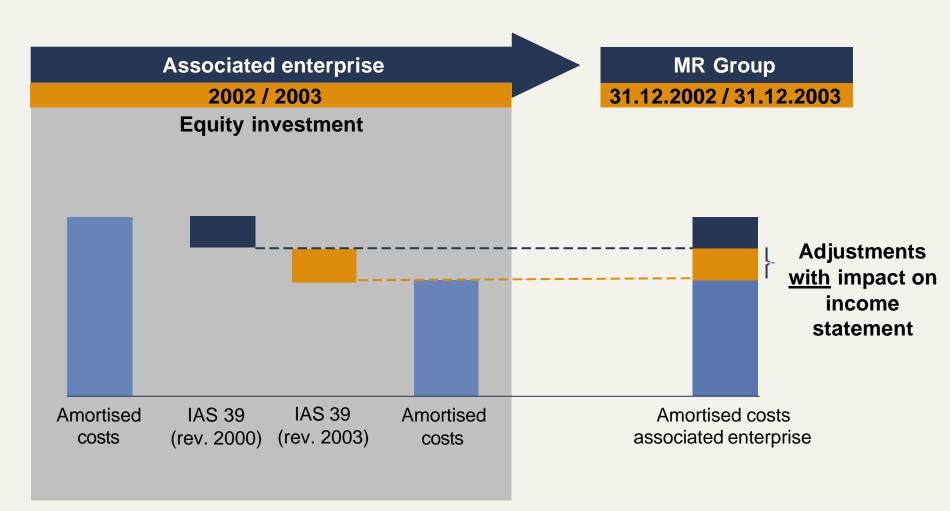


First-time application of revised standards also to associated enterprises





Subsequent application of revised standards also to associated enterprises





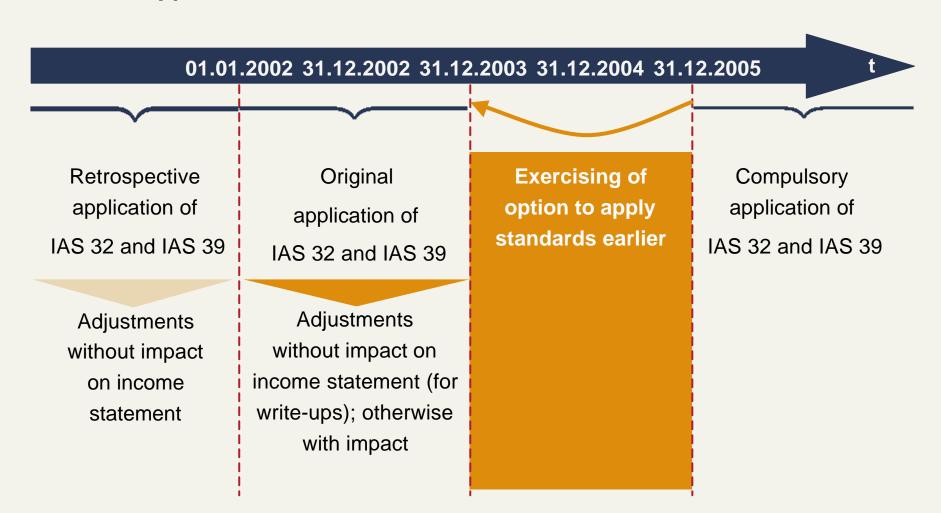
Application of revised disclosure requirements for financial instruments

The carrying amounts of financial instruments exposed to interest-rate risk must be presented grouped according to the following periods to maturity: ...

IAS 32 (rev. 1998)	IAS 32 (rev. 2003)		
(i) up to one year;	(i) up to one year;		
(ii) over one and up to five years;	(ii) over one year and up to two years;(iii) over two years and up to three years;(iv) over three years and up to four years;		
(iii) over five years.	(v) over four years and up to five years;(vi) over five years.		
(IAS 32.64)	(IAS 32.74)		



First-time application of new standards to financial statements for 2003





Effect of the new valuation methods on the consolidated balance sheet

in € bn	31.12.2003 IAS 39 new	31.12.2003 IAS 39 old	▲ absolute
Assets			
Investments in associated enterprises	4.2	4.2	-
Securities available for sale	122.4	122.4	_
Liabilities			
Revenue reserves	7.8	9.7	-1.9
Other reserves	4.1	2.7	1.4
Profit for the year	-0.4	-0.9	0.5
Shareholders' equity	18.9	18.9	_
Other underwriting provisions	7.5	7.5	_

IAS 39 new in previous year Effect on consolidated balance sheet



Backup: IAS 32/39 64

Effect of the new valuation methods on the consolidated balance sheet

in €bn	31.12.2002 IAS 39 new	31.12.2002 IAS 39 old	▲ absolute
Assets			
Investments in associated enterprises	9.4	9.4	-
Securities available for sale	106.2	106.2	_
Liabilities			
Revenue reserves	9.0	10.0	-1.0
Other reserves	1.3	-0.6	1.9
Profit for the year	0.3	1.1	-0.8
Shareholders' equity	13.9	13.9	_
Other underwriting provisions	7.5	7.5	_



Effect of the new valuation methods on the consolidated income statement

in € bn	2003 IAS 39 new	2003 IAS 39 old	▲ absolute
Investment result	7.1	5.7	1.4
Expenses for claims and benefits	32.5	31.5	1.0
Taxes	1.8	1.8	_
Profit for the year	-0.4	-0.9	0.5

Important factors influencing the change in the profit for the year:

- Reduction of €390m in income from write-ups on equity instruments
- Increase of €346m in gains on the disposal of equity instruments
- Reduction of €844m in impairment losses on equity instruments
- Decrease of €688m in losses on the disposal of equity instruments
- Increase of €997m in provision for deferred premium refunds



Effect of the new valuation methods on the consolidated income statement

in €bn	2002 IAS 39 new	2002 IAS 39 old	▲ absolute
Investment result	4.9	5.6	-0.7
Expenses for claims and benefits	31.3	31.1	0.2
Taxes	-0.6	-0.6	_
Profit for the year	0.3	1.1	-0.8

Important factors influencing the change in the profit for the year:

- Increase of €425m in gains on the disposal of equity instruments
- Increase of €24m in impairment losses on equity instruments
- Decrease of €413m in losses on the disposal of equity instruments
- Increase of €136m in provision for deferred premium refunds
- Decrease of €1,484m in income from associated enterprises

Segment results



Backup: IAS 32/39 67

Effect of new valuation methods on segment results

in €m	2003 IAS 39 new	2003 IAS 39 old	▲ absolute
Reinsurance	1,632	1,355	277
Primary insurance	-1,091	-1,267	176
Asset management	20	20	_
Consolidation	-995	-995	_
Profit for the year	-434	-887	453

Segment results in previous year



Backup: IAS 32/39 68

Effect of new valuation methods on segment results

in €m	2002 IAS 39 new	2002 IAS 39 old	▲ absolute
Reinsurance	2,336	3,149	-813
Primary insurance	-939	– 959	20
Asset management	49	49	-
Consolidation	-1,158	-1,158	_
Profit for the year	288	1,081	-793



Why earlier first-time application of the revised standards?

- The accounting set-up in the Munich Re Group
 enables us to implement the standards in our consolidated financial statements
 within a very short time (→ insurance groups less affected than banking groups)
- 2. Consistency in earlier first-time application of IAS 39, given that Munich Re also applied IAS 39 (rev. 2000) before it was compulsory (as from 1.1.2001) when preparing its consolidated financial statements for 2000
- 3. **More transparency regarding the earnings situation**, because fluctuations in the value of equity investments are recognised more promptly in the consolidated financial statements

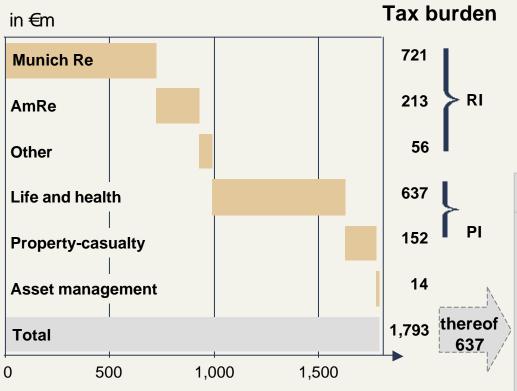
Positive response from the capital market

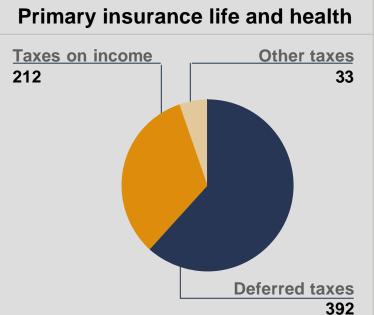


Composition of the tax burden in 2003



Backup: Tax 71







Backup: Tax 72

Starting point:

- At least 90% / 80% of the commercial balance sheet results of life and health insurers have to be allocated to the provision for premium refunds due to insurance law → tax-deductible
- Gains and losses from equity investments increase/decrease the amount of the tax-deductible provision for premium refunds
- At most 10% / 20% of the commercial results remain with the insurer as profit



Backup: Tax 73

Previous tax situation (up to 31.12.2003): Gains and losses from equity investments are tax-exempt

 From the small 10% / 20% profit 100% of the non-taxable gains from equity investments can be deducted and 100% of the losses from equity investments have to be added back due to German tax law

Result

- In the case of gains these can be deducted for tax purposes nearly twice
 - → principally leads to a taxable loss → no tax burden
- In the case of losses these have to be added to taxable income nearly twice → leads to over proportional tax burden



Backup: Tax 74

Adding losses from equity investments to taxable income reduces the commercial balance sheet result and concurrently the tax-deductible allocation to the provision for premium refunds

"spiral effect"

Higher tax basis and thus higher taxation, which consequently further reduces the tax-deductible allocation to the provision for premium refunds





Backup: Tax 75

New tax regime for life and health insurers (from 01.01.2004) Gains and losses from equity investments are taxable

Result

- Inconsistency in taxation is dropped
- Life and health insurers come up with a balanced result, normally small taxable profits → leads to disclosure of deferred taxes



Backup: Tax 76

Transitional Rule for life and health insurers

- Possibility of a block option for the new tax regime retroactively for 2001–2003 at the rate of 80% to avoid too high a tax burden, no loss carry-back/ forward arising from it
- Exercise of the option depends on the individual situation, for example
 - amount of losses from equity investments in 2003
 - tax situation/handling in 2001 und 2002

Disclaimer



Appendix

The information given here, in particular the "Outlook" section, refers to statements relating expressly and implicitly to the future and contains words such as "expect", "believe", "assume", "targets" and other similar expressions. Such forward-looking statements are based on current expectations, estimates, forecasts and prognoses concerning the development of the market as well as management estimates and assumptions. Such forward-looking statements are no guarantee that events or results will actually materialise in the future and are subject to risks, uncertainties, assumptions and other factors that could lead to actual events or results deviating substantially from those anticipated in these forward-looking statements. Other factors include in particular catastrophes that could lead to extraordinary loss burdens as well as considerable price changes on the capital market, namely share price changes which may have an impact on the financial situation of the Munich Re Group.

