



DELIVERING GROWTH IN BOTTOM-LINE RESULTS

ANALYSTS' CONFERENCE 2013

London, 13 March 2013

Agenda

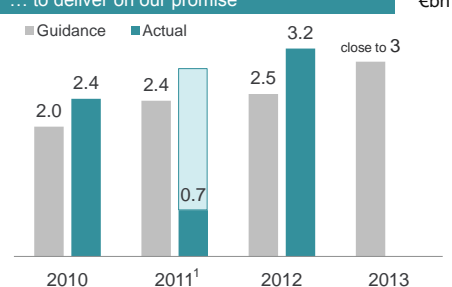
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Delivering on our promise – Strong position for successful business development

Focus on mastering industry challenges ...

Managing
the low-yield
environmentActive capital
managementStrengthening
operational
profitability

... to deliver on our promise



Main drivers of future earnings growth

Reinsurance – Solid profitability**Non-life:** Expansion of know-how-intensive business, active portfolio and cycle management and strong reserving position**Life:** Producing steady results above market average – focused approach paying off**Primary insurance – Delivering on plan****Life:** Proactive management of back book and launch of less interest-rate-prone products**International:** Back to normal**Group:** Streamlining sales organisation**Munich Health – Consolidation**

Fixing problems in US primary – building on solid foundation to develop other business

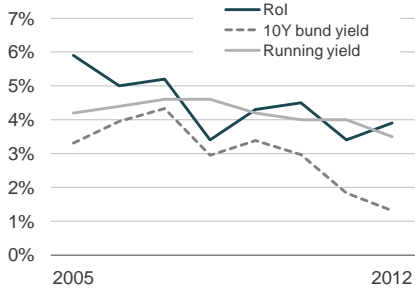
Despite decreasing earnings contribution from investments, Munich Re paving the way for continuously improving net income

¹ Upper bar: Assuming normal nat cat claims based on 8.5% budget.

Profitability in core business becoming even more important in times of financial repression

Munich RE

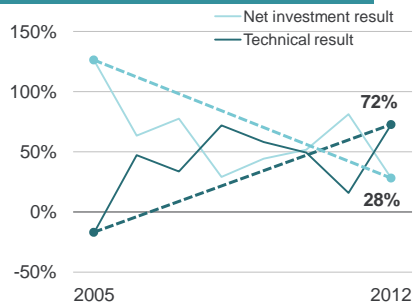
Consistently decreasing capital market yields, hence investment income ...



1 Investments

Proactively reducing interest rate sensitivity and mitigating attrition of running yield

... compensated for by increasing earnings contribution from core insurance business¹



2 Underwriting

Continuously increasing profitability via efficient allocation of risk capital and disciplined u/w

Successfully dealing with low-yield environment

¹ Contribution of net investment result (investment result minus income from technical interest) and technical result as a percentage of operating result.

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1 Investments – Striking the balance between thorough diversification and earnings resilience

Munich RE

Limited interest-rate sensitivity – Duration

	Assets	Liabilities	Net DV01 ¹ (€m)
Reinsurance	6.7	6.1	-18.3
Primary insurance	8.1	9.2	16.1
Munich Re (Group)	7.6	8.3	-2.2

Diversification mitigating yield attrition – Asset gearing²

	%
"Safe haven" bonds ³	191 (200)
Inflation-sensitive assets ⁴	99 (89)
Credit investments ⁵	97 (99)
Bank bonds	22 (28)
PIIGS governm. bonds	18 (25)

Disciplined ALM

Ongoing increase of asset duration reducing interest-rate sensitivity at Group level – Continuation of hedging programme in primary life

Portfolio diversification

Defensive investment portfolio safeguarding earnings stability by limiting downside risk of any kind of capital market scenario

Mitigating yield attrition

Cautious expansion of credit risk and real assets mitigating attrition of running yield while increasing inflation protection

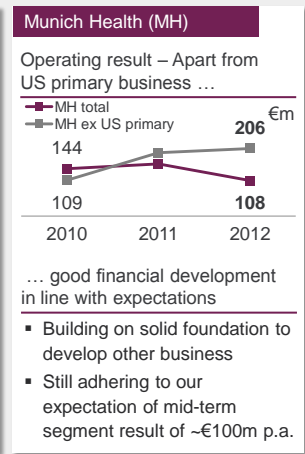
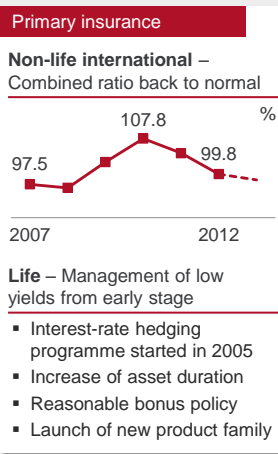
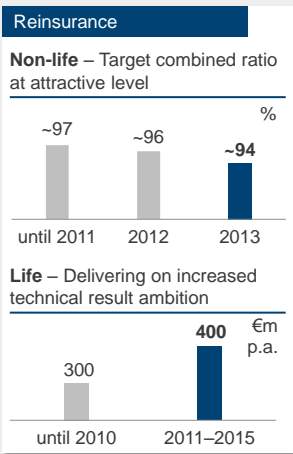
Earnings stability by strictly limiting investment risks and keeping high level of diversification while actively managing the low-yield environment

¹ As at 31.12.2012. Sensitivity to parallel upward shift of yield curve by one basis point reflecting portfolio size. ² Gross exposure divided by shareholders' equity. As at 31.12.2012 (31.12.2011). ³ German and US government bonds and supranationals. ⁴ Equities, inflation linked bonds and swaps, renewable energies, real estate and commodities. ⁵ Corporate bonds and structured products.

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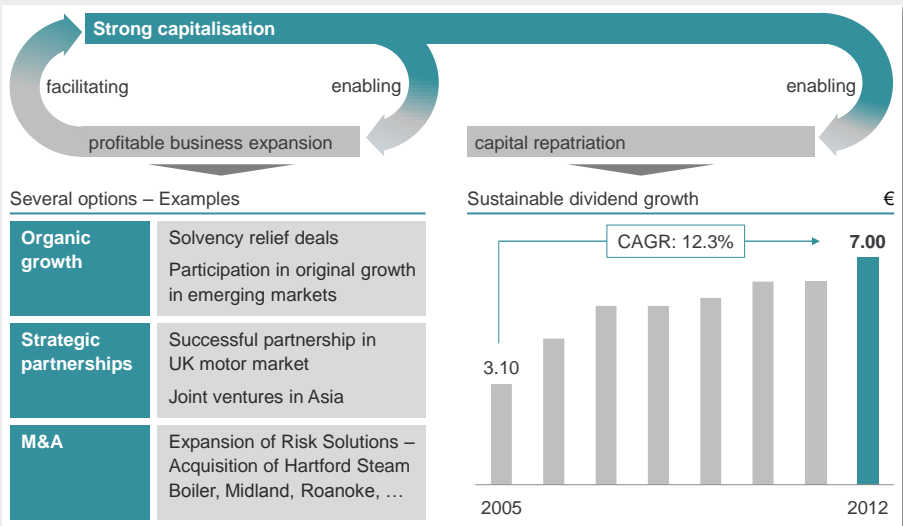
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2 Underwriting – Continuously improved value creation building the foundation for earnings growth

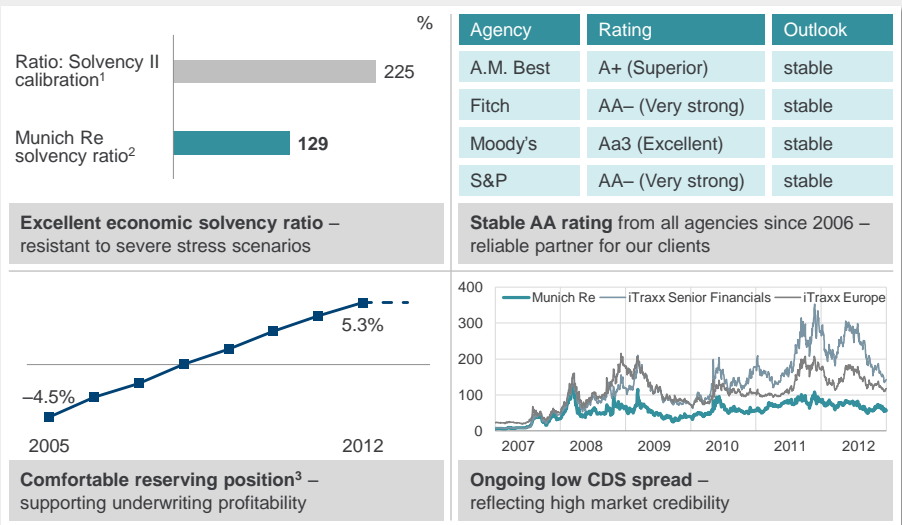


Execution and delivery – Management measures securing sound profitability irrespective of interest-rate level

Sound capitalisation providing flexibility – Dividend continuity and seizing opportunities for profitable growth

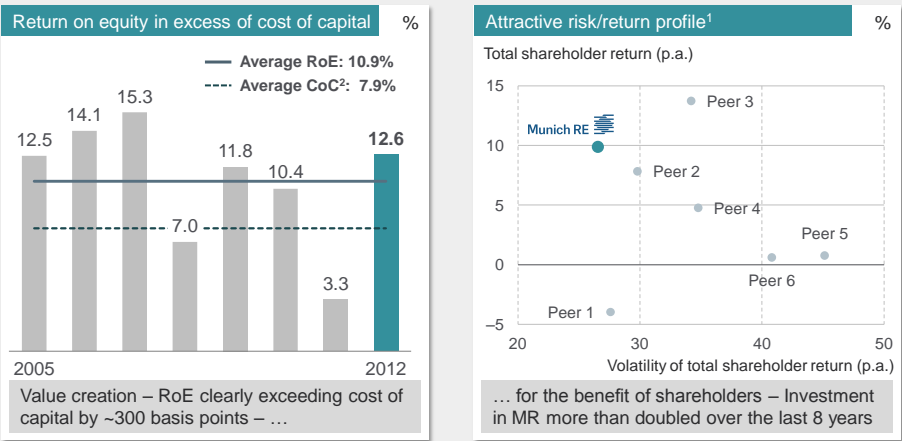


Strong balance sheet reflected in favourable external perception ...



¹ Based on VaR 99.5% of Munich Re capital model. ² Defined as Available Financial Resources (AFR) over Economic Risk Capital (ERC; 175% of Solvency II calibration). ³ Run-off result in % of net earned premiums in property-casualty reinsurance.

... and good financial results contributing to attractive long-term shareholder return



Munich Re creating value with comparatively low correlation to capital markets

¹ Annualised total shareholder return defined as price performance plus dividend yield over the period from 1.1.2005 until 31.12.2012; based on Datastream total return indices in local currency; volatility calculation with 250 trading days per year. Peers: Allianz, Axa, Generali, Hannover Re, Swiss Re, ZIG. ² Calculation using CAPM with 10-year bunds, 5% market risk premium and one-year raw beta to DJ Stoxx600, daily basis.

Outlook 2013

Munich Re (Group)

GROSS PREMIUMS WRITTEN		RETURN ON INVESTMENT		NET RESULT	
2012	€52bn	2012	3.9%	2012	€3.2bn
Target 2013 ¹	€50–52bn	Target 2013	~3.3%	Target 2013	Close to €3bn
Focus on profitable growth prevails – No specific top-line ambition		Ongoing low interest rate environment gradually reducing running yield to ~3.5%		RoRaC target of 15% after tax over the cycle to stand	

Reinsurance

COMBINED RATIO	
2012	91.0%
Target 2013	~94%
NET RESULT	
2012	€3.1bn
Target 2013	€2.3–2.5bn

Primary insurance

COMBINED RATIO	
2012	98.7%
Target 2013	~95%
NET RESULT	
2012	€247m
Target 2013	€400–500m

Munich Health

COMBINED RATIO	
2012	100.2%
Target 2013	~100%
NET RESULT	
2012	–€92m
Further loss cannot be excluded	

¹ By segment: Reinsurance €27–28bn, primary insurance slightly above €17bn, Munich Health slightly above €6.5bn.

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Delivering growth in bottom-line results

Good track record

Successfully dealing with challenging economic conditions – We remain a strong partner for clients and reliable for shareholders, delivering on our promises

Business strategy

Focus on insurance risks safeguarding sustainable value creation – Complementary business profiles limiting correlation to capital market development

Rigorous risk management

Based on a high level of diversification, actively managing the low-yield environment and strictly budgeting all our insurance risks

Strong capital position

Reliability – Continuing the long-term track record of attractive capital repatriation while keeping the flexibility to seize opportunities for profitable growth

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Delivering growth in bottom-line results Nikolaus von Bomhard

Financial highlights 2012 Jörg Schneider

Risk management Joachim Oechslein

Primary insurance Torsten Oletzky

Reinsurance non-life Torsten Jeworrek

Reinsurance life Joachim Wenning

Backup

Financial highlights 2012

After strong 2012 performance increasing dividend to €7 per share

Munich Re (Group) – Financial year 2012

NET RESULT
€3,211m (€481m in Q4)

Pleasing result supported by significantly increased profitability in reinsurance and less capital market volatility

SHAREHOLDERS' EQUITY
€27.4bn (+1.1% vs. 30.9.)

Further strengthened capitalisation according to all metrics providing high degree of financial flexibility

INVESTMENT RESULT
RoI of 3.9% (3.9% in Q4)

Solid return given low-yield environment – Restrained portfolio turnover preserves increased valuation reserves

Reinsurance

NET RESULT
€3,056m (€727m in Q4)

COMBINED RATIO 91.0%
Large losses slightly below expectation

Life – With good technical result of €420m, target fully met

Primary insurance

NET RESULT
€247m (–€86m in Q4)

COMBINED RATIO 98.7%
Improved international business – Germany affected by large losses

Significantly higher operating result – net result burdened by restructuring charge in Q4

Munich Health

NET RESULT
–€92m (–€156m in Q4)

COMBINED RATIO 100.2%
Apart from Windsor Health Group, favourable development in almost all entities

Windsor Health Group – €166m impairments of goodwill and intangibles in Q4

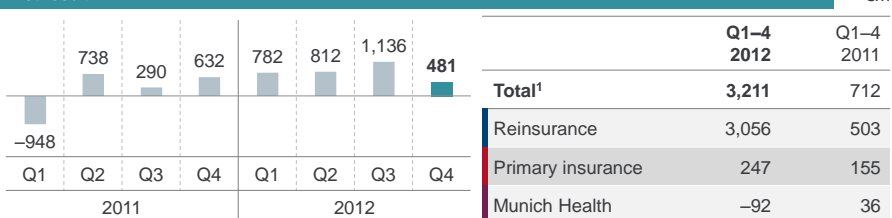
Munich Re (Group) – Key figures

Sound development of insurance business and investment income



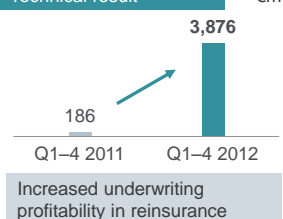
Net result

€m



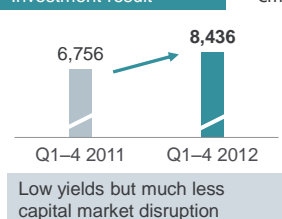
Technical result

€m

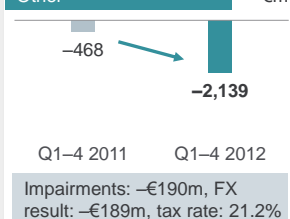


Investment result

€m

Other²

€m



¹ Segments do not add up to total amount; difference relates to the segment "asset management".
² Other non-operating result, goodwill impairments, net finance costs, taxes.

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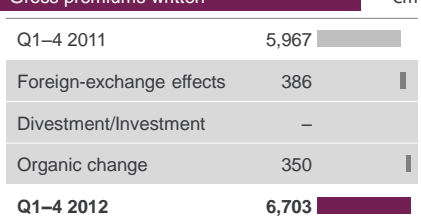
Munich Health – Premium development

Significant premium growth

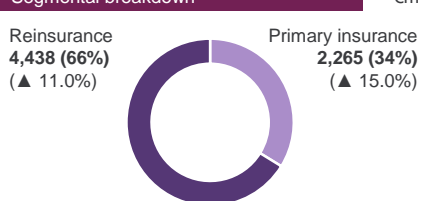


Gross premiums written

€m

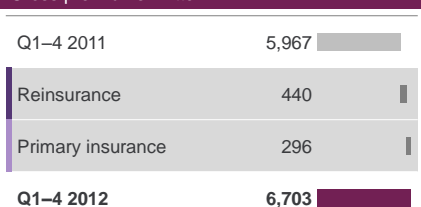
Segmental breakdown¹

€m



Gross premiums written

€m



Reinsurance

Organic growth and large-volume deals, positive FX effects

Primary insurance

Premium growth in USA and Spain

¹ Gross premiums written.

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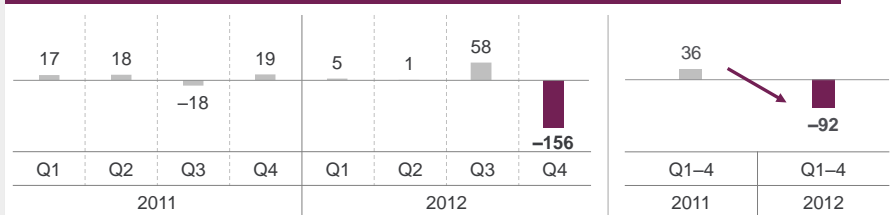
Munich Health – Key figures

Munich Health – Key figures

Munich RE

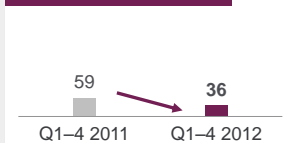
Net result

€m



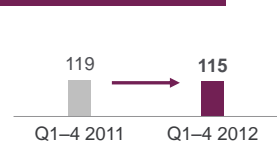
Technical result

€m



Investment result

€m

Other¹

€m



Loss for the year attributable to the US Medicare business at Windsor Health Group (–€86m, net of tax) and to the resultant impairments of goodwill and other intangible assets (–€166m)

¹ Other non-operating result, goodwill impairments, net finance costs, taxes.

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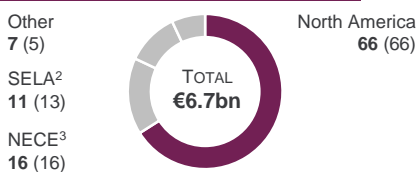
Munich Health – US primary business

Munich Health – US primary business faced challenges in 2012

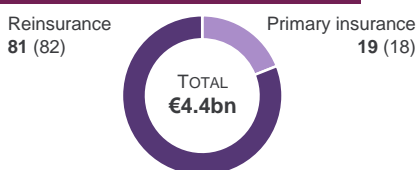
Munich RE

Munich Health – Regional split¹

%

North America – Segmental split¹

%



Challenge in US primary business

- Rapid regulatory changes following implementation of healthcare reform
- Despite good brand and increase in its membership, Windsor Health Group has so far not been able to turn growing Medicare Advantage market into profits
- Result: Loss at Windsor Health Group (–€86m) and goodwill/intangible impairments on segment level (–€166m) – in line with Munich Re's resolute accounting approach – burdening net income of Munich Health in 2012
- Munich Health has taken extensive measures at Windsor Health Group to rapidly achieve operational improvements

Focus in US primary business on loss reduction, with attractive opportunities in the reinsurance business

¹ Gross premiums written as at 31.12.2012 (31.12.2011).

² Southern Europe, Latin America.

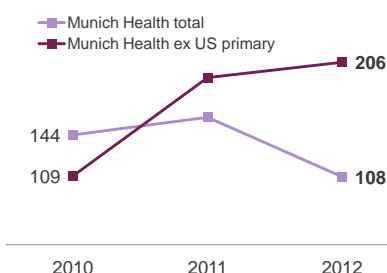
³ Northern/Eastern/Central Europe.

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Munich Health – Operating performance and outlook

Financial performance – Operating result

€m



Good financial development apart from Windsor Health Group driven by reinsurance and European primary insurance units (e.g. Spain and Belgium) as well as promising development in Arab world and India

Outlook

- Operating performance of Munich Health (€108m in 2012) remains favourable and in line with expectations
- Given the difficult situation at Windsor Health Group, a further loss for Munich Health in 2013 cannot be ruled out
- Well-positioned to benefit from rapidly growing health market in a disciplined way

Mid-term net result for Munich Health of ~€100m achievable

Apart from US primary business, operating performance of Munich Health in line with expectations

Sound capital position further strengthened

Equity

€m

Equity 31.12.2011	23,309	Change Q4
Consolidated result	3,211	481
Changes		
Dividend	-1,110	-
Unrealised gains/losses	2,347	232
Exchange rates	-67	-327
Own shares	121	116
Other	-388	-203
Equity 31.12.2012	27,423	299

UNREALISED GAINS/LOSSES

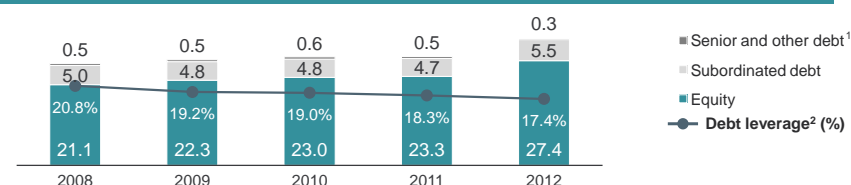
Afs fixed-interest securities: +€1,680m
Afs non-fixed-interest securities: +€635m

EXCHANGE RATES

Negative FX contribution mainly driven by US dollar

Capitalisation

€bn



¹ Other debt includes bank borrowings of Munich Re and other strategic debt.

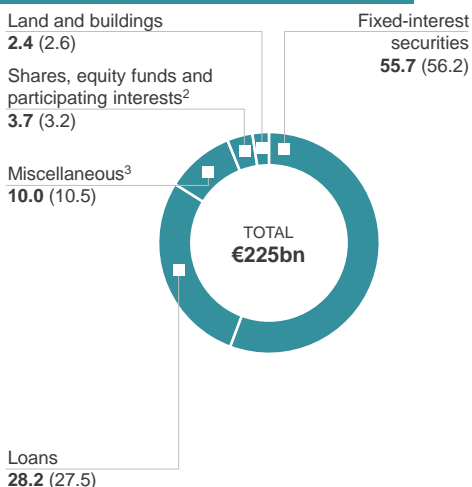
² Strategic debt (senior, subordinated and other debt) divided by total capital (strategic debt + equity).

Munich Re (Group) – Investment portfolio

Active asset management on the basis of a well-diversified investment portfolio

Munich RE 

Investment portfolio¹



Portfolio management

Government bonds

- Overweight of government bonds with high credit ratings, slight reduction in eurozone peripherals
- Expansion of securities issued by EU institutions⁴ and emerging countries

Inflation-sensitive investments

- Increase of inflation-linked exposure to 5.3% of total assets
- Cautious expansion of net equity exposure to 3.4%

Renewable energies and infrastructure

Expansion of investments, technologically diversified

¹ Fair values as at 31.12.2012 (31.12.2011). ² Net of hedges: 3.4% (2.0%). ³ Deposits retained on assumed reinsurance, unit-linked investments, deposits with banks, investment funds (excl. equities), derivatives and investments in renewable energies. ⁴ European Community, European Investment Bank, EFSF and other.

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Munich Re (Group) – Investment result

Substantially fewer write-downs compensating for lower regular income and disposal gains

Munich RE 

Investment result

	Q1–4 2012	Return ¹	Q1–4 2011	Return ¹
Regular income ²	7,755	3.6%	8,039	4.0%
Write-ups/write-downs	8	0.0%	–1,625	–0.8%
Disposal gains/losses	652	0.3%	1,244	0.6%
Other income/expenses ³	21	0.0%	–902	–0.4%
Investment result	8,436	3.9%	6,756	3.4%

Q4 2012	Return ¹
1,947	3.5%
105	0.2%
127	0.2%
–14	0.0%
2,165	3.9%

Regular income

Overweight position in safe-haven bonds and lower interest rates gradually reducing regular income – Six-month-average reinvestment yield dropped to –2.2 % (~3.0% in H2 11)

Write-ups/write-downs

Major effects	Q1–4 2012	Q4 2012
Equities	–191	–44
Swaptions	172	33
Derivatives (ex. swaptions)	175	124
Other	–148	–8

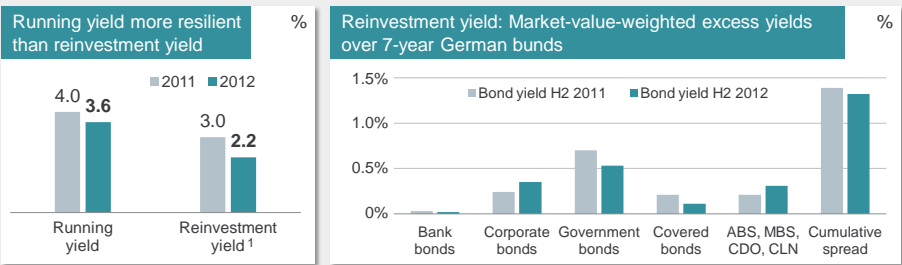
Disposal gains/losses

Major effects	Q1–4 2012	Q4 2012
Equities	524	52
Fixed-income	559	147
Derivatives	–495	–81
Other	64	9

¹ Return on quarterly weighted investments (market values) in % p.a. ² –0.4%-pts lower running yield 1/4 driven by lower reinvestment rate and 3/4 by appreciation of market values. ³ Including impact from unit-linked business: €603m (+0.3%-pts) in 2012 (–€263m (–0.1%-pts) in 2011).

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Falling interest rates leaving their mark on reinvestment yield – still achieving significant spread above safe haven



Drivers to mitigate attrition of running yield

Duration management
Achieving higher yields by ongoing increase of asset duration

Illiquid asset classes
Earning illiquidity premium by investing in renewable energies and infrastructure

International diversification
Investing in higher-yielding international bond markets

Credit
Finding attractive opportunities in corporate and structured credit

Further diversification of investment portfolio helps mitigate declining yields – spread above safe haven still above 130 basis points

Investment outlook – Mitigating attrition of regular income as a consequence of low interest rates



Within given investment risk budget, actively managing the portfolio to improve investment return

Munich Re's reserving strategy comprises several building blocks



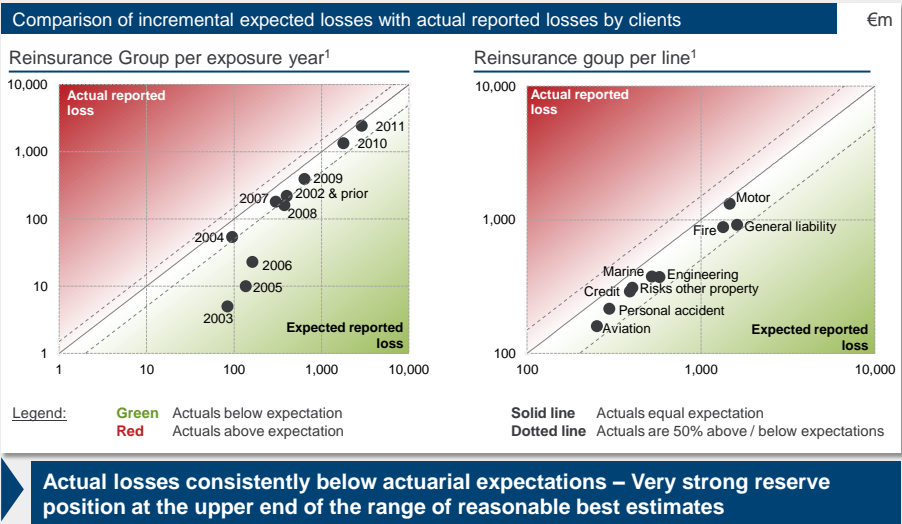
Building blocks of reserving strategy

Elevated starting point	Best-in-class monitoring	Asymmetry in response	Provisions for risk scenarios
<ul style="list-style-type: none">Initial assessment of the most recent underwriting year is set above the actuarial midpoint	<ul style="list-style-type: none">Group-wide consistent monitoring of actual versus expected loss emergence on a quarterly basis, with in-depth analysis of drivers	<ul style="list-style-type: none">Immediate response to early signs of adverse development while signs of positive development are viewed with caution. Releases are booked to earnings after confirmed manifestation	<ul style="list-style-type: none">Holistic view of reserve position, over and above actuarial-segment-driven viewProvisions are held to absorb adverse impact from those reserve scenarios that are difficult to analyse and measure in a segmented view

Our reserves remain best estimates – however, as they are set conservatively in the range, it is likely that we will experience favourable run-off results on a frequent basis

High reserve confidence level affords protection against major adverse developments

Best-in-class monitoring – Actual versus expected comparison



¹ Reinsurance group losses as at Q4 2012, not including parts of Munich Re Risk Solutions, special liabilities and major losses (i.e. events over €10m or US\$ 15m for Munich Re's share).

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Reserves

Response to favourable emergence of basic losses in line with prudent reserving approach



Actual vs. expected	Changes in projection	Business rationale
Property		“Steady-state”: Cautious response to favourable actual vs. expected <ul style="list-style-type: none"> Positive actual vs. expected indications seen in property Releases spread across lines, with some caution exercised on long-tail project business
Specialty ¹		Matured positive indications from prior years required more significant response this year <ul style="list-style-type: none"> Continuation of favourable actual vs. expected indication Particularly favourable emergence in marine and aviation
Casualty		“Asymmetry in response” causes reserve increase <ul style="list-style-type: none"> Positive indications seen in most segments Most lines had moderate releases, partly offset by some increases in legacy liabilities and planned unwinding of workers' compensation discount Immediate response to indications of increased future loss activity in UK motor

¹ Aviation, credit bond and marine.

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Reserves – Property-casualty – Group

Positive run-off result while further strengthening our ability to absorb potential future volatility



Ultimate losses in €m (adjusted to exchange rates as at 31.12.2012)				Accident year											
Date	≤2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	Total			
31.12.2002	39,989														
31.12.2003	40,747	12,354													
31.12.2004	41,507	12,064	11,521												
31.12.2005	42,724	11,285	11,619	12,444											
31.12.2006	43,012	11,141	11,642	12,593	10,790										
31.12.2007	43,735	10,804	11,419	12,680	10,689	11,925									
31.12.2008	44,168	10,644	11,073	12,285	10,595	12,149	12,986								
31.12.2009	44,211	10,580	10,814	12,275	10,442	12,091	13,233	12,890							
31.12.2010	44,578	10,555	10,515	11,839	10,139	11,983	13,203	12,842	13,418						
31.12.2011	44,540	10,555	10,507	11,669	10,045	11,937	12,936	12,463	13,640	17,549					
31.12.2012	44,512	10,549	10,425	11,473	9,890	11,585	12,831	12,371	13,507	17,750	14,191				
CY 2012 run-off € change	28	6	82	196	155	352	105	92	133	-201	n/a	948			
CY 2012 run-off % change	0.06	0.06	0.78	1.68	1.54	2.95	0.81	0.74	0.98	-1.15	n/a	0.61			

Elevated starting point
Accounting for ~⅓ of run-off result

Asymmetry in response
Lagged response to prior years' favourable indications contributes to 2012 run-off profit

Provisions for risk scenarios
Ability to absorb risk scenarios was further strengthened

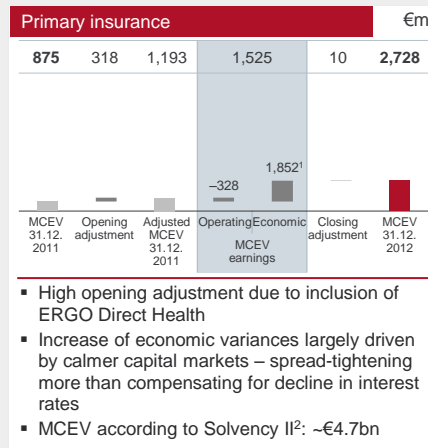
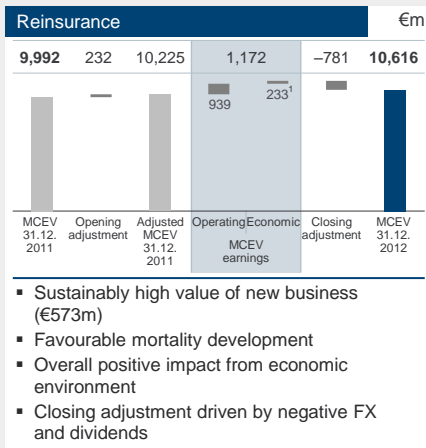
Ultimate reduction¹
Reinsurance €877m
Primary insurance €71m

¹ Includes unwinding of discount in workers' compensation of -€56m.

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Market Consistent Embedded Value 2012

Improved MCEV result – Strong growth in reinsurance and benefit from spread-tightening in primary insurance

Munich RE 

Munich Re strictly adhering to market-consistent valuation of embedded value refraining from any smoothing measures

¹ Economic and other non-operating variances. ² Inclusion of countercyclical premium and extrapolation according to current Solvency II discussions. For further details please refer to MCEV report 2012.

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Summary

Dividend increase after strong financial result 2012

Munich RE 

Financial results

Strong net income in 2012 driven by improved reinsurance underwriting results

NET INCOME
€3.2bn

Investment portfolio

Continued diversification of investment portfolio and active duration management

ROI
3.9%

Reserving

Prudent reserving protects solid balance sheet and facilitates strong underwriting results

COMBINED RATIO¹
91.0%

Capital position

Strong capital base further improved – Continuing reliable path of efficient capital management with timely shareholder participation in company success

DIVIDEND
+12%

¹ Reinsurance property-casualty.

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Agenda



Delivering growth in bottom-line results Nikolaus von Bomhard

Financial highlights 2012 Jörg Schneider

Risk management Joachim Oechslin

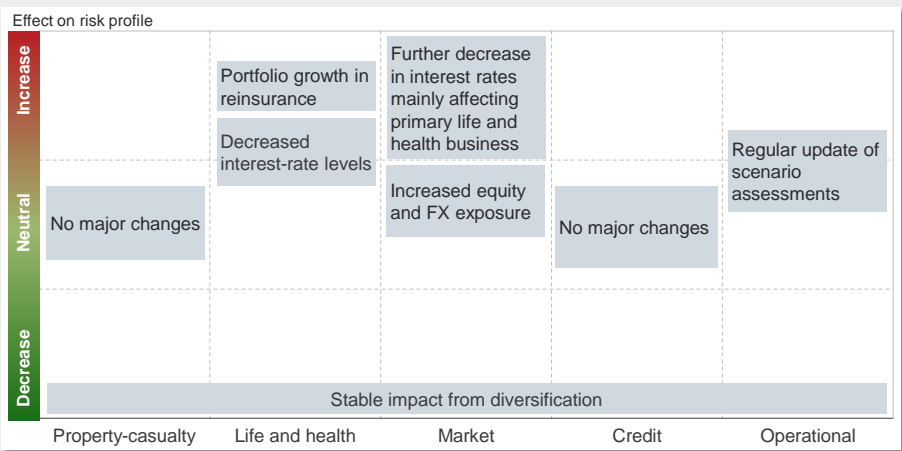
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Reinsurance non-life Torsten Jeworrek

Reinsurance life Joachim Wenning

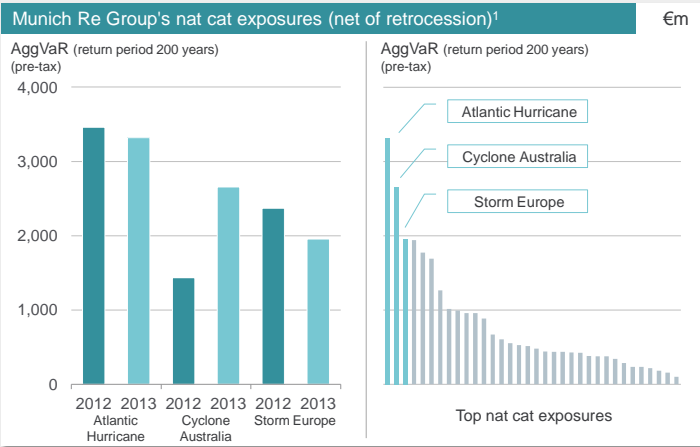
Backup

Risk management – Overview on changes in risk profile
Major developments at Group level



Market risk increase main contributor to overall ERC increase

Property-casualty risks: Natural catastrophe exposure



Key issues

Cyclone Australia

Growth in exposure and model enhancement

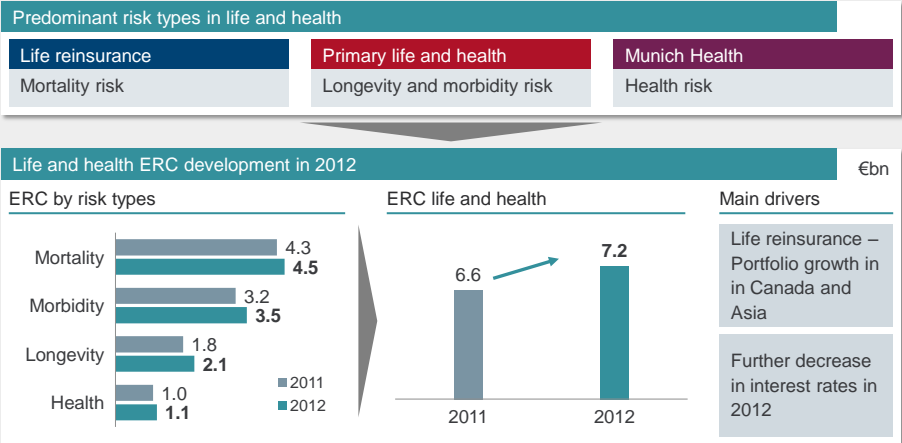
Storm Europe

Reduced exposure in line with price changes in the market

Munich Re benefits from strong diversification between natural catastrophe risks

¹ Exposures relate to the full year, e.g. 2012 relates to the period from 1.1.2012 to 31.12.2012.

Life and health risks



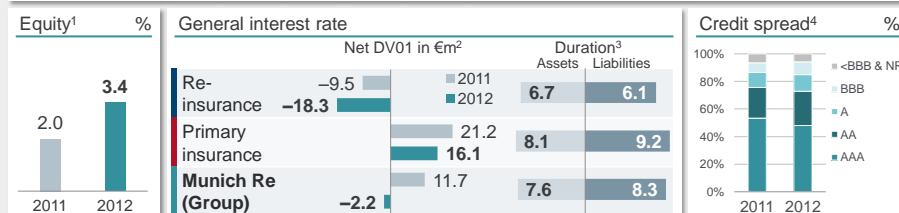
Munich Re seizing specific business opportunities – further increase in ERC due to another fall in interest rates

Risk management – Overview on changes of risk profile

Market risk

Munich RE 

Risk category	Group		RI	PI	Div.	Explanation
Year-end €bn	2011	2012	2012	2012	2012	
Equity	3.8	5.7	4.4	1.3	±0.0	Increase due to higher equity backing ratio
General interest rate	7.8	8.3	3.2	9.0	−3.9	Increase mainly driven by lower interest-rate environment, partly compensated for by slightly lower implied volatilities
Credit spread	4.1	6.1	2.1	5.2	−1.2	Increase due to more conservative spread modelling in primary insurance life and health
Real estate	2.2	2.1	1.3	0.8	±0.0	No material change
Currency	0.9	1.9	1.8	0.2	−0.1	Exposure in foreign currencies increased
Simple sum	18.8	24.1	12.8	16.5	−5.2	
Diversification	−7.4	−10.1	−6.7	−5.4	−	
Total ERC	11.4	14.0	6.1	11.1	−3.2	



¹ Net equity exposure. ² Net DV01: Sensitivity to parallel upward shift of yield curve by one basis point reflecting portfolio size.
³ As at 31.12.2012. Asset and liability durations apply to different underlying volumes. Liabilities based on replicating portfolio.
 For the reinsurance segment, the market value of fixed income assets is €71.4bn and that of the replicating portfolio €48.5bn.
⁴ Rating classification of fixed-income portfolio.

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Risk management – Risk disclosure

Group economic risk capital (ERC)
Breakdown by risk categoryMunich RE 

Economic risk capital – Breakdown by risk category							€bn
Risk category	Group		RI	PI	MH	Div.	
	2011	2012	2012	2012	2012	2012	
Prop.-casualty ¹	9.5	9.7	9.6	0.6	0.0	−0.5	
Life and health	6.6	7.2	5.3	2.8	0.7	−1.6	
Market	11.4	14.0	6.1	11.1	0.0	−3.2	
Credit ²	6.7	6.7	4.4	2.6	0.0	−0.3	
Operational risk	1.2	1.4	1.0	0.6	0.1	−0.3	
Simple sum	35.4	39.0	26.4	17.7	0.8	−5.9	
Diversification	−11.0	−11.7	−9.3	−3.4	−	−	
Total ERC	24.4	27.3	17.1	14.3	0.8	−4.9	

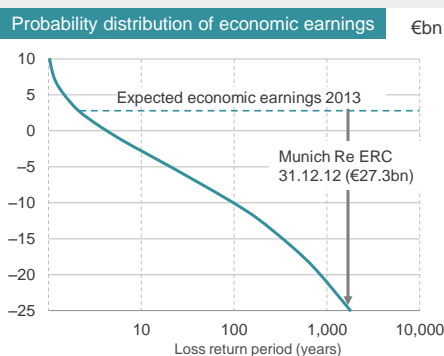
Development of Group ERC ³		€bn
ERC 31.12.2011		24.4
Property-casualty risk		+0.2
Life and health risk		+0.5
Market risk		+2.1
Credit risk		0.0
Operational risk		+0.1
ERC 31.12.2012		27.3

Market risk increase main contributor to overall ERC increase

¹ Credit (re)insurance included. ² Default and migration risk. ³ After diversification.

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Risk management – Capital position

Available financial resources (AFR)
Change and relation to economic earnings

Economics earnings in 2012 correspond to a 10% quantile according to our risk model³

Significant profit in a challenging market environment

¹ Including funds financing new business recognised for first time at year-end 2012.

² Thereof dividends (–€1.1bn) and change in hybrid capital replacement (+€0.8bn subordinated liabilities).

³ Probability of achieving at least the corresponding economic earnings.

Risk management – Capital position

Composition of economic earnings



Risk category €bn	ERC 1.1.	ERC 31.12.	ΔAFR 2012 Rough estimates	Explanation	Remarks
Equity	3.8	5.7	+0.8	Gains on equity investments	Market and credit risk Positive effects due to relief in capital markets especially in second half of 2012
Credit	6.7	6.7	+0.1	No material default	
Interest rate	9.0	10.9	+3.8	Tightening of credit spreads and lower implied volatilities	
Currency	0.9	1.9	+0.1	No material changes	Insurance risk Good technical result in non-life reinsurance and new business in life reinsurance
Technical result and new business ¹			+1.9		
AFR roll-forward ² and other			+0.4		
Economic earnings			+7.1		

Note: This table illustrates the impact of various risk factors on AFR (column ΔAFR), and compares this to the respective ERC, which gives an indication of what an extreme impact could have been.

Satisfactory technical results and relief in capital markets

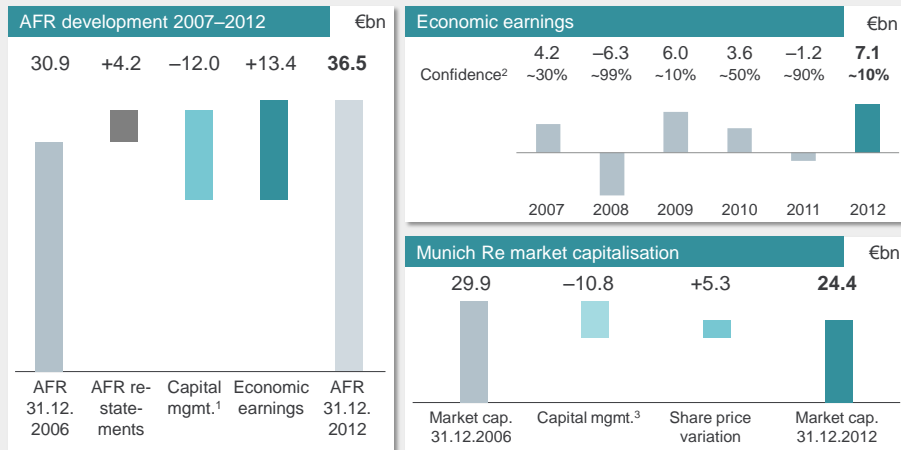
¹ Includes unwind of market value margin, P-C result, Life VANB, experience variances and assumption changes.

² Investment return on AFR.

Risk management – Munich Re's performance 2007 to 2012

Strong increase in AFR despite capital repatriation and difficult economic environment

Munich RE



Strong performance despite highly adverse environment, but economic earnings not yet matched by share performance

¹ Dividends, share buy-back, hybrid capital replacement and higher goodwill/intangibles.

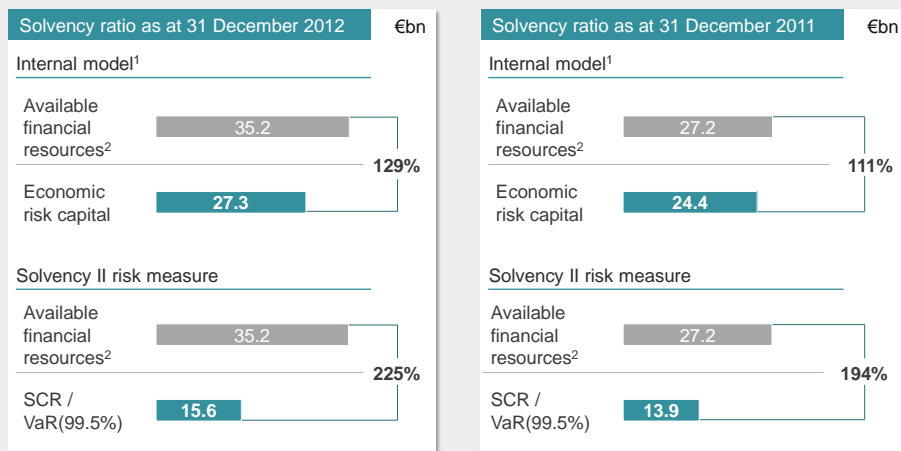
² Probability of achieving at least the corresponding economic earnings. ³ Dividends, share buy-back.

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Risk management – Capital position

Summary of economic capital disclosure

Munich RE



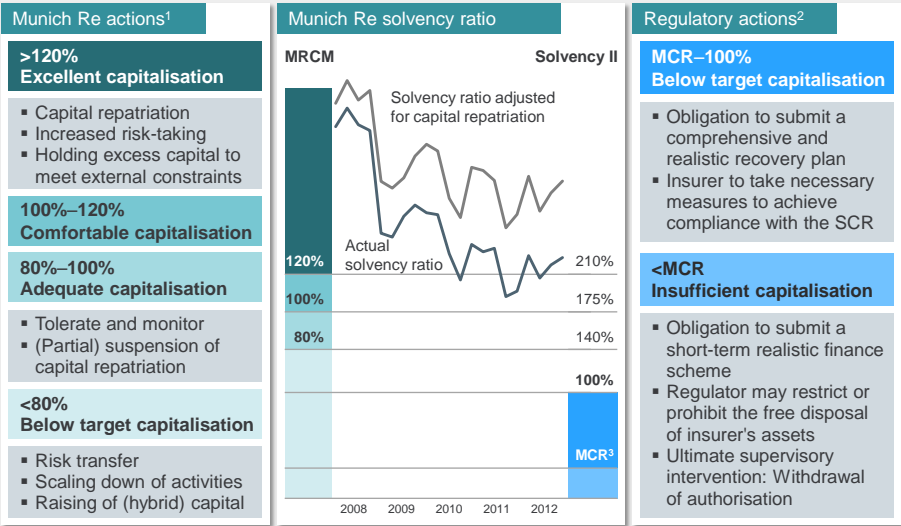
Strong capitalisation: economic solvency ratio at 129% according to internal model³ and 225% with Solvency II calibration

¹ Solvency II capital based on VaR 99.5%. Munich Re internal risk model based on 175% of Solvency II capital. ² After announced dividend payout. ³ Without recognition of the impact of restatement in the AFR at 124%.

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Risk management – Munich Re's proven risk strategy at work

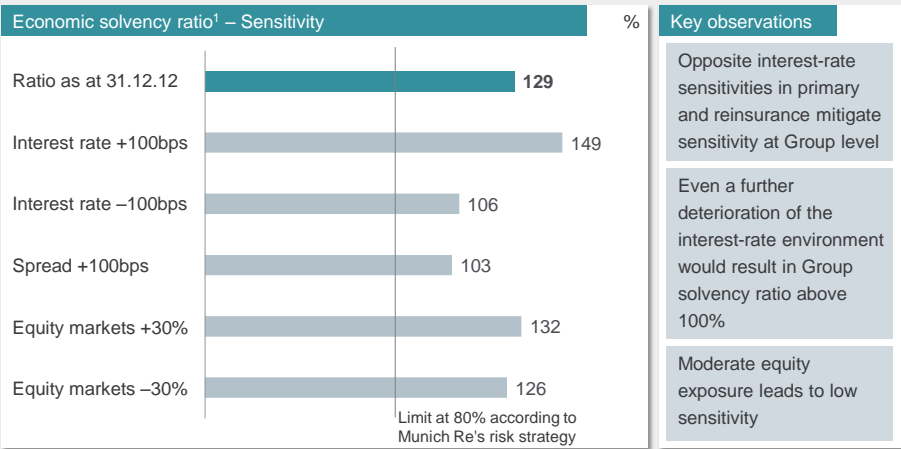
Strong capitalisation allowing for attractive capital repatriation



¹ Based on Munich Re capital model (MRCM); 175% of VaR 99.5%.
² Based on Solvency II calibration; VaR 99.5%.
³ MCR = Minimum Capital Requirement, typically between 25% and 45%; for groups called "Group SCR floor".

Risk management – Risk disclosure

Sensitivities of Munich Re Group's economic solvency ratio



Munich Re able to withstand further stress scenarios

¹ Solvency ratio defined as available financial resources (AFR) over economic risk capital (ERC; 175% of Solvency II calibration); AFR after announced dividend for 2012 of –€1.3bn to be paid in April 2013.

Despite delay in Solvency II introduction, risk-based thinking is winning recognition



Current situation	"Solvency 1.5"
<ul style="list-style-type: none">▪ Further development of Solvency II process will depend on appropriate solutions for the valuation of insurance liabilities (long-term guarantee) in low-interest-rate environment▪ Current LTGA¹ addresses a certain set of measures² – results expected for mid-July▪ Rising concerns that the LTGA will not resolve the deadlocked negotiations – possibly new measures need to be considered	<ul style="list-style-type: none">▪ In order to keep up the momentum, EIOPA and some national supervisory authorities propose an "interim period" bringing forward certain elements of Solvency II▪ Industry generally supportive of "Solvency 1.5" idea with regard to certain Pillar II elements (governance, ORSA, etc.) and in particular for an ongoing internal-model pre-approval process

Munich Re's positions
<p>Munich Re supportive of a transitional approach to phase in Solvency II</p> <ul style="list-style-type: none">▪ Against backdrop of stressed financial markets, it is essential to find a balance between a smooth transition and adhering to the letter and spirit of the Solvency II Directive in the long run.▪ While solutions to resolve open valuation questions are being sought, "Solvency 1.5" could pave the way for the Solvency II regime

Munich Re well prepared for Solvency II

¹ Long-Term Guarantee Assessment conducted by EIOPA. ² E.g. counter-cyclical premium, matching adjustment. Analysts' Conference 2013 42

Key takeaways



Risk profile	Continuity in terms of risk profile – Cycle management at work
Profitability	Significant economic earnings strengthen capital position despite challenging market environment
Solvency position	Strong economic solvency ratio to withstand stress scenarios
Business strategy	Liability-driven business approach to be maintained with disciplined increase of investment portfolio diversification

Agenda

Delivering growth in bottom-line results Nikolaus von Bomhard

Financial highlights 2012 Jörg Schneider

Risk management Joachim Oechslein

Primary insurance Torsten Oletzky



Reinsurance non-life Torsten Jeworrek

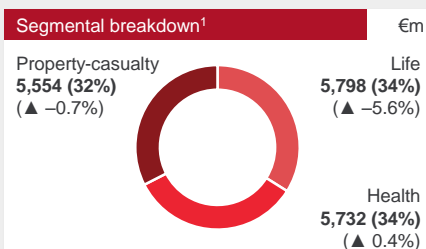
Reinsurance life Joachim Wenning



Backup

Primary insurance – Premium development

Decrease in premium income mainly from life insurance and disposals

Gross premiums written		€m
Q1–4 2011	17,447	
Foreign-exchange effects	1	
Divestment/Investment	–141	
Organic change	–223	
Q1–4 2012	17,084	



Gross premiums written		€m
Q1–4 2011	17,447	
Life	–344	
Health	22	
Property-casualty	–41	
Q1–4 2012	17,084	

Life: Lower single premiums in Germany and Austria

Health: Only small price increases in comprehensive business, growth in supplementary

P-C: Growth in Germany, turnaround in international business at the expense of top line

¹ Gross premiums written.

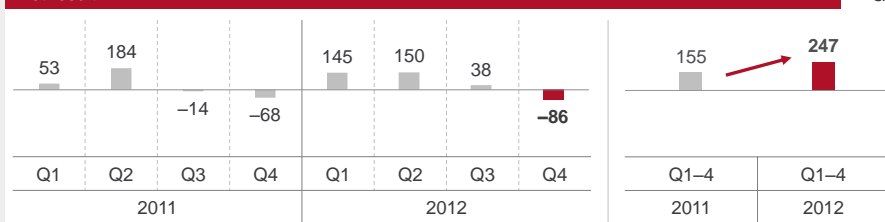
Primary insurance – Key figures

Results 2011 and 2012 with large one-off effects



Net result

€m



Main drivers

- 1 Write-downs on Greek government bonds in 2011 (–€207m)
- 2 Sale of real estate in Singapore in 2011 (€156m)
- 3 Restructuring expenses for German sales organisations in 2012 (–€128m)
- 4 Adjustment of shareholder share to 10% from 15% for German life in 2012 (–€55m)
- 5 Balance from life DAC impairments and swaptions (€50m in 2011, €27m in 2012)

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Primary insurance – Market Consistent Embedded Value 2012

MCEV result sees some recovery in 2012



MCEV – Primary insurance

€m

MCEV 31.12.2011	875	
1 Opening adjustments	318	
Adjusted MCEV 31.12.2011	1,193	
Value of new business	146	
Expected return	159	
2 Experience variances	–468	
3 Assumption changes	–460	
Other operating variance	294	
Operating MCEV earnings 2012	–328	
4 Economic variances	1,848	
Other non-operating variance	5	
Total MCEV earnings 2012	1,525	
Closing adjustments	10	
MCEV 31.12.2012	2,728	

Main drivers

- 1 First time inclusion of ERGO Direct Health
- 2 Mainly German life from profit-sharing, expenses, lapses and tax
- 3 Largest effect in CRNHR¹ from increase in risk capital
- 4 Effect from lower spreads exceeds that of lower interest rates

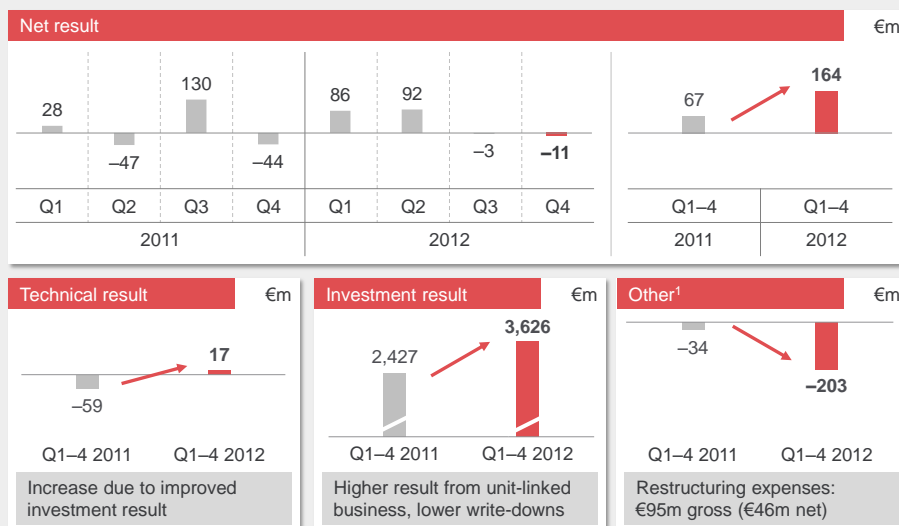
¹ Cost of residual non-hedgeable risks.

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Primary insurance – Key figures

Primary life with high result from international business

Munich RE

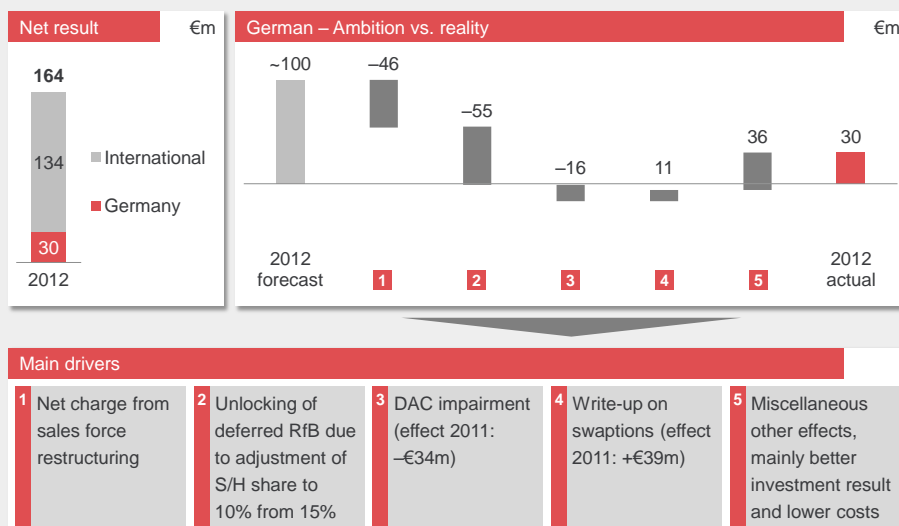
¹ Other non-operating result, goodwill impairments, net finance costs, taxes.

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Primary insurance – Life

Extraordinary effects weigh on net result in Germany

Munich RE



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Low interest rates in a changed regulatory environment

Impact on ERGO		
HGB	IFRS	Economic
<ul style="list-style-type: none">Low interest rates feed through to bottom line over time onlyIntroduction of ZZR in 2010 to reflect risks from low interest ratesSet-up of ZZR in 2011 and 2012 reduced distributable earnings, thus being a driver of lower bonus declarationsERGO decreased bonus rates for 2013 significantlyFinancing of ZZR 2012 mainly from unrealised gainsExpected ZZR in 2013: -€390m	<ul style="list-style-type: none">Reduced running yieldDAC impairmentsPositive effect from swaptionsChange of policyholders' share under IFRS to reflect profit development under HGBIndirect impact of ZZR due to realisation of unrealised gains	<ul style="list-style-type: none">Market-consistent view leads to early recognition of adverse capital market scenarios (interest-rate levels and spreads) – already taking into account potential gains/losses from posting/releasing the ZZRLarge impact as early as 2004 – swaption programme of 2005 as a direct consequenceHuge negative effect in 2011 from low interest rates and high spreads – some recovery in 2012 due to narrowing spreads
ZZR effect: €318m (€97m) gross	Swaptions ^{1, 2} : +€11m (+€39m), DAC ¹ : -€16m (-€34m)	MCEV: +€0.7bn (-€2.6bn)

¹ Germany, net 2012 (2011).
² Life total: €43m (€84m).

Launch of less interest-rate-prone new products –
Concept for Germany well advanced

Adverse interest rate environment ...

Year	10-year German bund (%)	Policyholder guarantee (%)
2000	5.0	3.5
2001	4.5	3.5
2002	4.0	3.5
2003	3.5	3.0
2004	3.0	3.0
2005	3.5	3.0
2006	3.0	2.5
2007	2.5	2.5
2008	2.0	2.5
2009	2.5	2.5
2010	2.0	2.5
2011	1.5	2.0
2012	2.0	1.5

... requires action to meet stakeholder expectations

Stakeholder	Requirements
Shareholder	<ul style="list-style-type: none">Significant reduction of risk capitalHedgeable guaranteesProfitability in line with RoRaC ambitions
Customer	<ul style="list-style-type: none">Guarantee component includedRisk/return profiles for different risk appetiteHighly flexible
Sales force	<ul style="list-style-type: none">Competitive product featuresHighly flexible

Solution: New product aligns different aspects

- Guarantee of total premiums
- High flexibility in all phases
- Innovative hedging concept

Yield

Security

Flexibility

Classic products

New product

Primary insurance – Life – Germany

New product attractive for customers and shareholders

Munich RE

1 Guarantee of total premiums

- Guarantee for total premiums paid at beginning of annuity phase
- No yearly guarantee
- No guaranteed surrender values
- Customer can start without guarantee and include it later

2 High flexibility in all phases

Possible options

- Increase/decrease of savings rate
- Single payments in savings phase
- Withdrawals in savings or annuity phase

3 Innovative hedging concept

- Volatility-managed fund and reinsurance-based hedging
- Customers participate in performance of financial markets (interest rates and equities)
- No lock-in effect
- Value of reinsurance contract part of customers' surrender value

Profitability

- Only ~25% of risk capital compared to traditional products
- Higher margins – better profitability than traditional products
- Profitability levels less dependent on interest-rate levels than classic products

More attractive for customers – better profitability with much lower risk capital consumption

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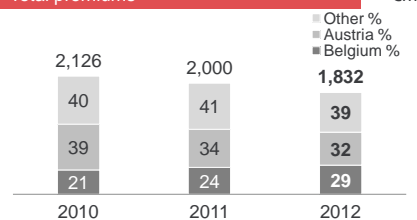
Primary insurance – Life – International

International life business with good profitability – Progress with joint ventures in China and India

Munich RE

Total premiums

€m



Highlights

- Some reserve realisations due to local GAAP aspects
- Belgium: Good new business; reserve increase for guarantee business
- Austria: Single-premium business reduced by changed tax legislation and low interest rates
- Co-operation with Volksbanken extended

New business value and margins¹

€m



Joint ventures in Asia

India – Partner Avantha

- Launch of business operations mid-2014
- Ambition: premiums of ~€800m in year 10
- Stake 26% – increase to 49% envisaged

China – Partner SSAIH²

- Launch of business operations ~Q2/Q3 2013
- Ambition: premiums of ~€600m in year 10
- Stake 50%

¹ Value of New Business (VNB) / Present Value of New Business Premium (PVNBP).
² Shandong State-owned Assets Investment Holding Company.

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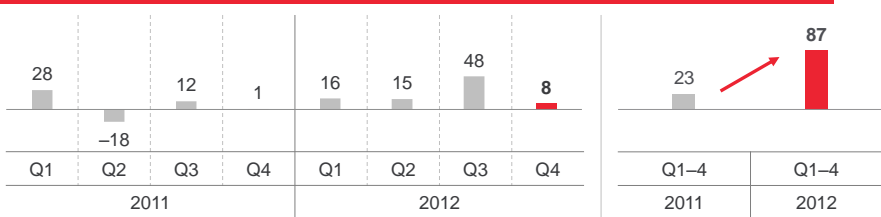
Primary insurance – Health – Key figures

Primary health back to good profit



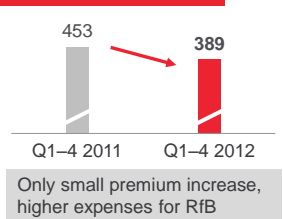
Net result

€m



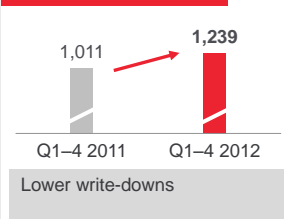
Technical result

€m

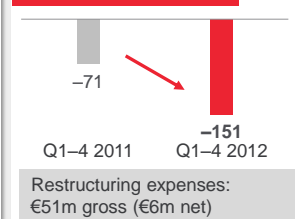


Investment result

€m

Other¹

€m

¹ Other non-operating result, goodwill impairments, net finance costs, taxes.

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Primary insurance – Health

Health – Introduction of new unisex products

New business total¹

€m



Comprehensive

"Return to normality" after strong growth from abolition of 3-year-waiting period in 2011

Supplementary

- Shift of new business towards business calculated like property-casualty
- Introduction of state-subsidised long-term care product "Pflege-Bahr" in January 2013

Comprehensive insurance in 2013

- Newly calculated new business tariffs with significant price increases
- Calculation aspects
 - Unisex
 - Reduction of technical interest rate from 3.5% to 2.75%
 - Medical inflation (e.g. new price regulation for dentists)
 - New mortality tables
 - Change in lapse assumptions
 - Change in risk calibration
 - Improved benefits catalogue
- Price effect for man (woman) age 40²:
 - Total price effect: +37.6% (+22.3%)
 - Thereof Unisex +6.6% (-10.0%)

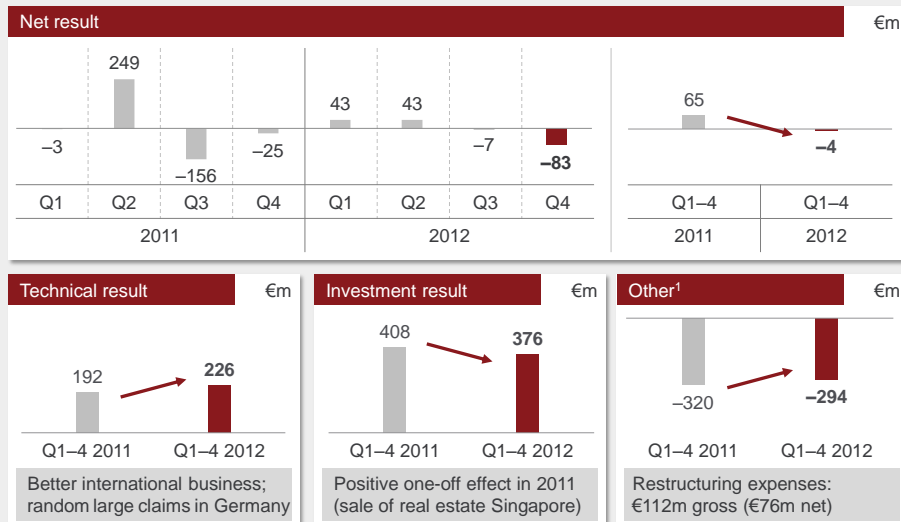
¹ Without travel insurance business, which is short-term business only.
² Tariff BM40.

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Primary insurance – Property-casualty – Key figures

Primary property-casualty result hit by restructuring charges

Munich RE

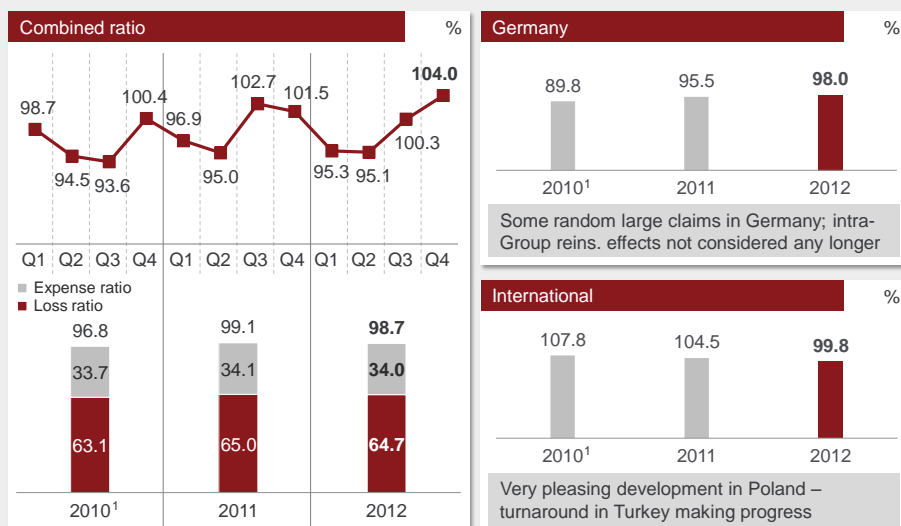
¹ Other non-operating result, goodwill impairments, net finance costs, taxes.

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Primary insurance – Property-casualty – Combined ratio

Significantly improved combined ratio in international business – random large claims in Germany

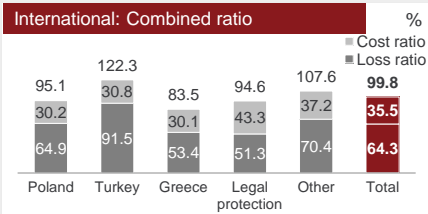
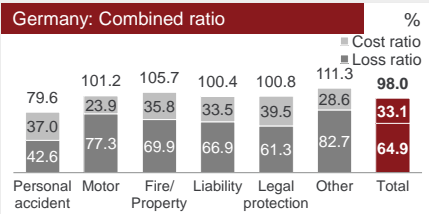
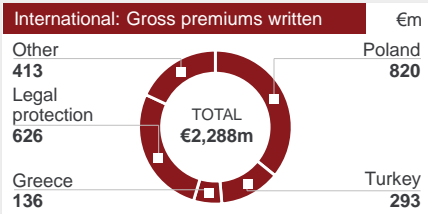
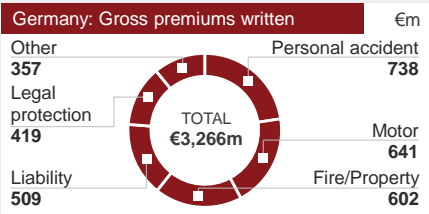
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¹ Figures up to 2010 are shown on a partly consolidated basis. Change from segmental to consolidated view eliminating intra-Group transactions.

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Primary insurance – Property-casualty

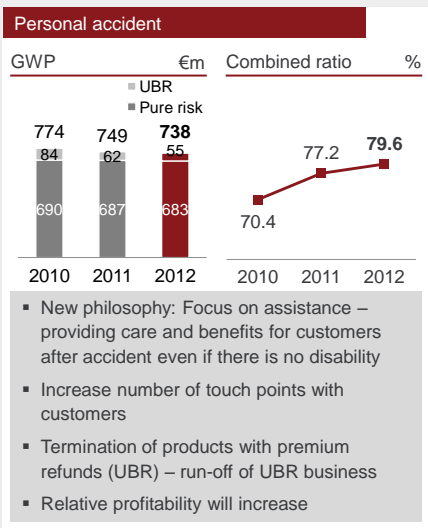
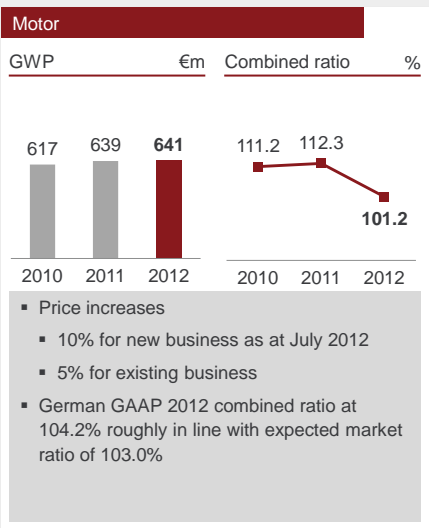
Reduction of combined ratio targeted for 2013



Target: Improve overall combined ratio to ~95% in 2013 – further progress in international business and normalisation of claims level in Germany

Primary insurance – Property-casualty – Germany

Germany – Improving motor profitability, new product philosophy in personal accident

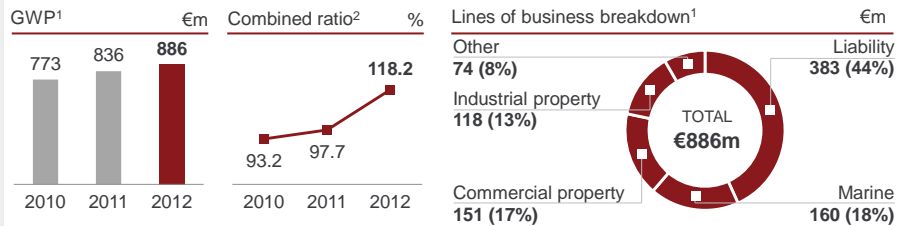


Primary insurance – Property-casualty – Germany

Germany – Commercial and industrial business hit by large claims

Munich RE

Commercial and industrial business



Large losses³ (gross) – 2012 vs. average

	€m	%-points
2012	243	27.6
5-year average	129	17.1
10-year average	117	16.4

Comment

- 2012 a year with randomly high large losses
- Reinsurance with Munich Re not visible in primary insurance segment results due to full consolidation approach – combined ratio at ERGO level: 102.0%
- Focused on technical profits – not on growth

¹ German GAAP, ² IFRS, gross, ³ Claims exceeding €1m.

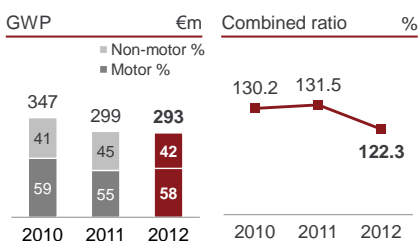
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Primary insurance – Property-casualty – International

First steps in Turkey, excellent results in Poland

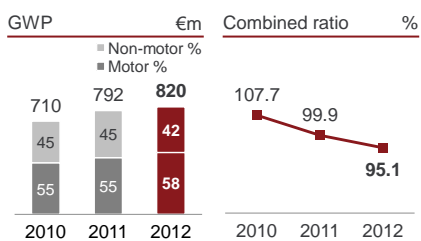
Munich RE

Turkey



- Stabilisation of top line even after adjusting for FX effects
- Result improvement against market trend – lower combined ratio despite reserve increase
- Strong accident-year loss ratio improvement (from 92% to 72% in 3 years)
- New management team continues disciplined execution of turnaround programme

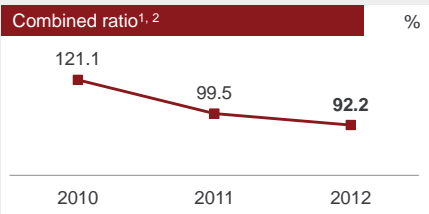
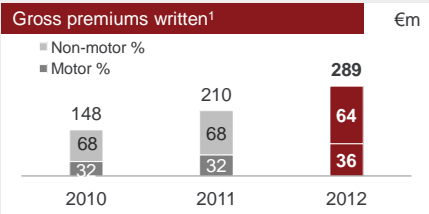
Poland



- Tariff adjustments in motor and property (10–15%)
- Combined ratio improvement due to
 - Good claims development – exceptionally good year in commercial/industrial business
 - Lower costs
 - Increasing premiums

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India – HDFC ERGO continues to outperform the market

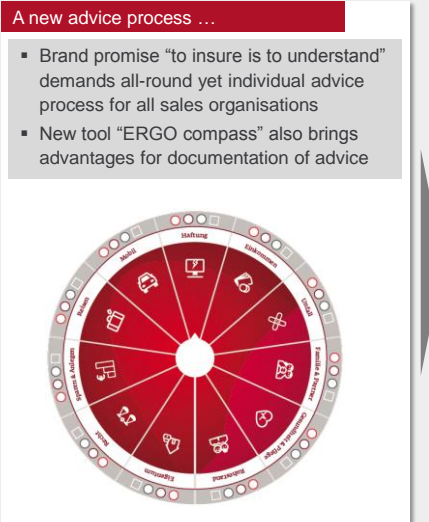


- Highlights
- Outperforming market: Top-line growth of almost 40% in 2013¹
 - HDFC ERGO has built the largest bancassurance partnership in non-life insurance
 - Successful steering – among the best net combined ratios in the market and expected net profit of close to €20m
 - Retail portfolio rigorously shifted away from being a motor mono liner five years ago to most balanced portfolio in the market
 - Ongoing task to move portfolio towards “high margin/high control” business to improve sustainable profitability
 - HDFC ERGO accounted for at equity with 26% share

Solid foundation established for sustainable further growth and risk-commensurate returns going forward

¹ Indian financial year (1.4. previous year to 31.3 reported year).
² Excluding Indian Commercial Vehicle Third Party Motor Pool.

Sales quality and efficiency programme started



- ... and structural changes ...
- Streamlining sales organisations of tied agents:
 - 5 existing organisations will be merged into 2
 - Uniform instruments for sales management and quality assurance
 - Reducing regional sales offices from 218 to 120 regional representative offices ...
 - ... while maintaining a broad regional presence: ERGO present in 66 (previously 83) towns and cities in future
 - Foundation of a sales company
 - Measures to be implemented in 2014

- ... will lead to improved efficiency and costs
- Cutback of 1,350 jobs
 - Savings volume of ~€160m gross and ~€60m net from 2015

Primary insurance – Summary
Key takeaways



Life	New product in Germany from mid-2013 is the right answer to challenges from low-interest-rate environment
Health	In-force premium growth and shift to supplementary insurance
Property-casualty	Overall combined ratio in 2013 to be improved to below 95% – Continue turnaround in international business to sustainable combined ratio levels below 100%
Sales and distribution	Improve quality and efficiency with new organisational structure in Germany

Agenda



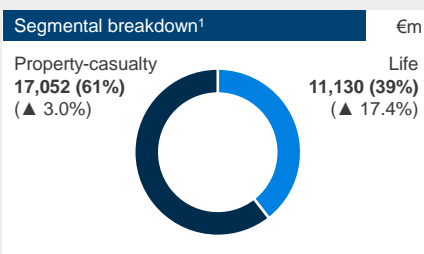
Delivering growth in bottom-line results	Nikolaus von Bomhard
Financial highlights 2012	Jörg Schneider
Risk management	Joachim Oechslin
Primary insurance	Torsten Oletzky
Reinsurance non-life	Torsten Jeworrek
Reinsurance life	Joachim Wenning
Backup	

Reinsurance – Premium development

Strong increase driven by organic growth

Munich RE

Gross premiums written		€m
Q1–4 2011	26,038	
Foreign-exchange effects	1,775	
Divestment/Investment	–	
Organic change	369	
Q1–4 2012	28,182	



Gross premiums written		€m
Q1–4 2011	26,038	
Life	1,649	
Property-casualty	495	
Q1–4 2012	28,182	

Life
Organic growth (€905m) based on capital relief deals and expansion in Asia – positive FX effects (€744m), mainly US\$ and Can\$

Property-casualty
Positive FX effects (€1,031m) more than compensating for negative organic change due to expiry of solvency relief deals

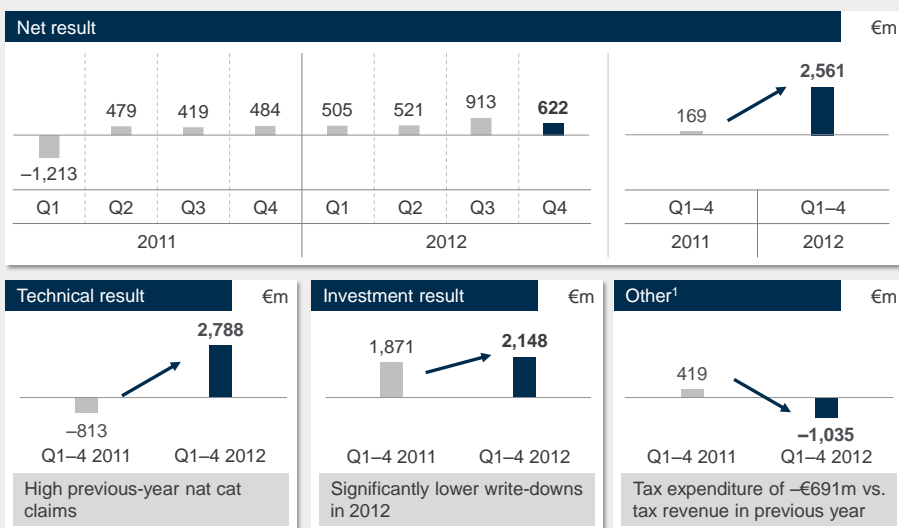
¹ Gross premiums written.

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Reinsurance non-life – Key figures

Reinsurance non-life

Munich RE

¹ Other non-operating result, goodwill impairments, net finance costs, taxes.

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Reinsurance non-life – Combined ratio

Combined ratio – Benign large losses and reserve releases

Munich RE ¹ Figures up to 2010 are shown on a partly consolidated basis. Including reserve releases of ~€400m (~3%).² Including reserve releases of ~€600m (~4%). ³ Including reserve release of ~€900m (~5.5%).⁴ Including reserve release of ~€600m (~15%). ⁵ Expectation defined as the most likely outcome in any given year.

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Reinsurance non-life

Continuously improving underwriting profitability – Reserving strength and stringent portfolio management

Munich RE 

Drivers of improving underwriting profitability

Strong reserving position

Best-in-class reserving

- Consistently conservative strategy
- Significant investment in the right people and the right infrastructure
- State-of-the-art monitoring/feedback systems

High level of confidence in loss reserves

- Several years of asymmetric responses to positive indications behind us
- At the high end of the range in best estimates
- Reached a steady state where, in a financial year, the conservatism applied to new business stands a good chance of being offset by favourable emergence in older business

+ Stringent portfolio management

Focusing on promising business fields

- Beyond traditional reinsurance – Structuring capital relief transactions
- Expansion of know-how-driven business – Risk Solutions

Improving portfolio quality

- Disciplined underwriting – Strictly focusing on bottom-line
- Successfully coping with challenging conditions – Underwriting policies and yield management

Munich Re laying the ground at an early stage to sustain high level of profitability

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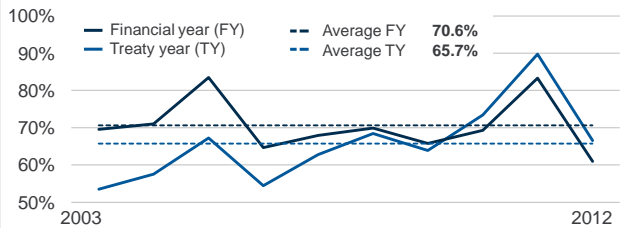
Reinsurance non-life – Strong reserving position

We have now reached a steady state with best-in-class processes and prudent reserve levels



Reserving process reflected in treaty-year and financial-year loss ratio

Treaty-year versus financial-year loss ratio: 2003–2012¹



Key developments

- Higher financial-year loss ratio in early years stems mainly from reserve strengthening of 90s treaty years
- Reserve conservatism had been increased from 2007
- Stable and consistently positive indications in the last three financial years increases our overall level of confidence in the reserve positions
- Reserve ratio² increased by ~20%
- Casualty share³ reduced from 44% to 35%

Addressing soft market cycle of the late 1990s	Enhanced governance: Group-wide Central Reserving function	Massive investment in harmonised IT infrastructure	Accelerating feedback loops and thus risk identification	Best-in-class quarterly/annual monitoring processes
--	--	--	--	---



¹ Property-casualty reinsurance. ² Reserves to net earned premium 2012 vs. 2003. ³ In % of net earned premium 2012 vs. 2003.

Reinsurance non-life – Promising business fields – Capital relief transactions

Demand for capital relief translates into new business opportunities for Munich Re



Proven demand for capital relief solutions

Motivation

Optimisation	<ul style="list-style-type: none">Capital optimisationMarket growth fundingReplacement of capitalM&A financing/enablingEarnings volatility
Distress	<ul style="list-style-type: none">Economic crisisHits on asset sideChange of interest ratesHigh (cat) lossesNegative valuation levels

- Capital ratio can be steered by internal measures, capital market solutions or reinsurance
- Reinsurance provides highly flexible solution, e.g. no minimum size, low external visibility, no access to capital markets required and risk transfer included

Munich Re's core strengths

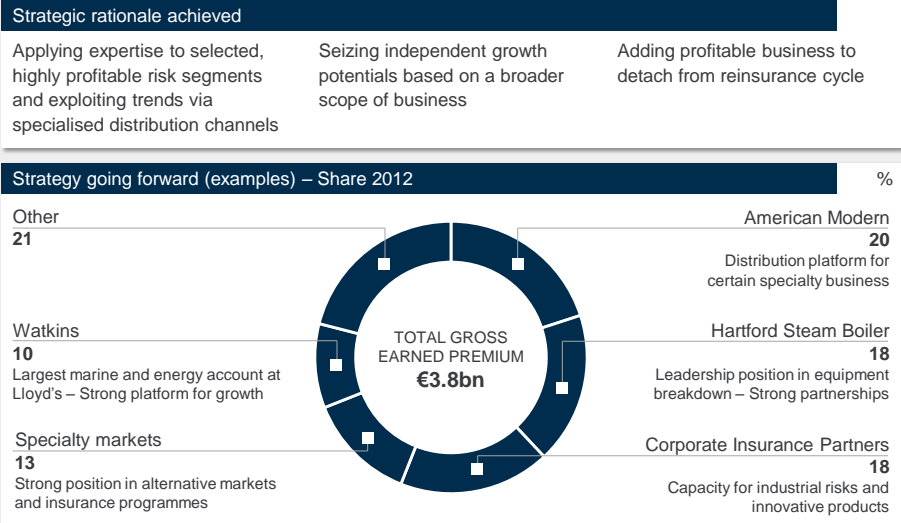
Financial strength to provide significant capacity

Unique access to clients and markets

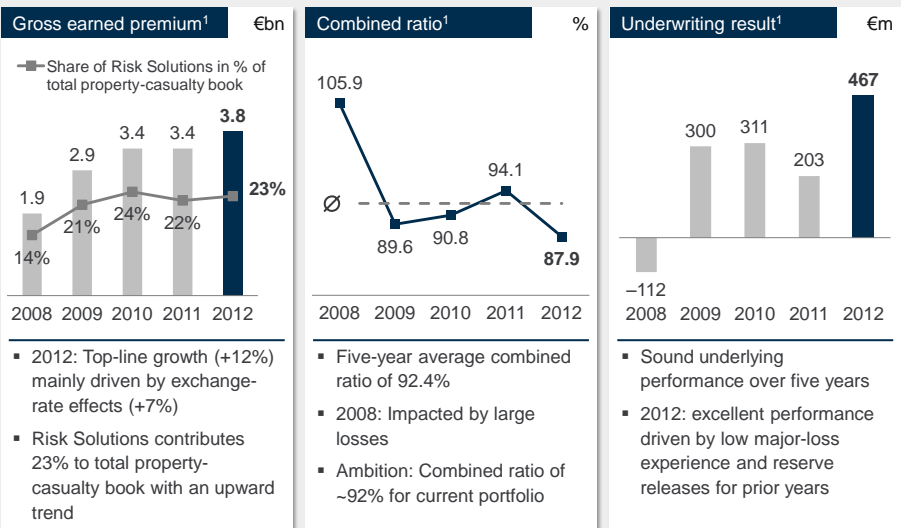
Best-in-class underwriting and capital management expertise

- Dedicated teams of various experts develop solutions and execute transactions
- Capital relief deals generating new premiums beyond conventional cessions
- Considerable premium development with sustainable margin contribution expected

Risk Solutions – Well-positioned to profitably expand the business



Risk Solutions – Strong bottom-line contribution



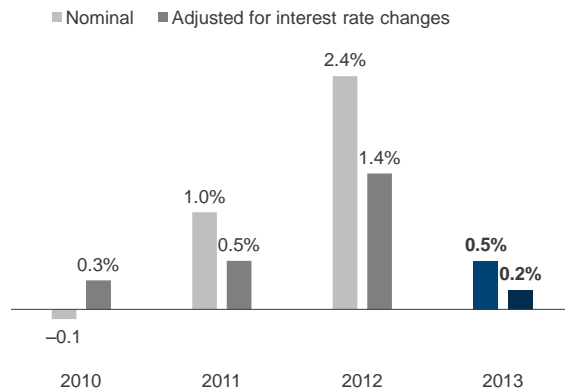
¹ Management view, not comparable with IFRS reporting. Figures for acquired companies only included since consolidation: AMIG as from April 2008 and HSB as from April 2009. Exchange rate YTD as of each year.

Reinsurance non-life

Disciplined underwriting leads to improved economic profitability despite lower yields

Munich RE 

Year-to-date price change 2010–2013



Portfolio management:

Expected underlying combined ratio clearly improved due to

- focus on bottom-line rather than volume growth
- cancellation of business not meeting technical price level (marine sub-lines, motor XL)
- taking advantage of positive pricing trends, especially in nat cat (e.g. Australia, Japan, US)
- profitable growth in business that is not freely available in the market (agriculture, UK motor client)

Price increases achieved in recent renewals more than sufficient to offset lower interest rates from a pricing perspective

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Reinsurance non-life – January renewals 2013

Ongoing strong competition due to ample reinsurance capacity, while demand tends to be unchanged

Munich RE 

Market environment

- Capital base of the (re)insurance sector further increasing – driven by low large-loss burden in 2012 (except Sandy) and inflated market value of bond portfolio (low interest rates)
- Reinsurance prices are rather flat overall – Sandy's impact helped to stabilise US prices
- Segments with recent loss experience show noticeable price increases
- Prices for long-tail business with slight upward bias due to low yields
- For primary rates, slight positive price trend continues (e.g. US)

Competitors

Supply



- Ongoing competitive environment, as abundant capacity is available in all lines of business
- Increased inflow of alternative capital (e.g. cat bonds, collateralised reinsurance, aggregated XLs), as institutional investors are searching for yield opportunities
- Competitors strongly focus on keeping their business in force

Clients

Demand

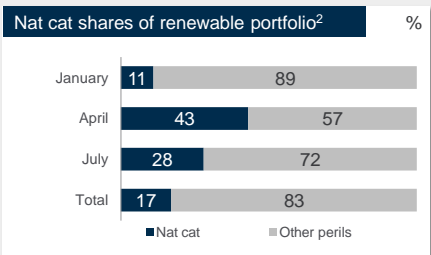
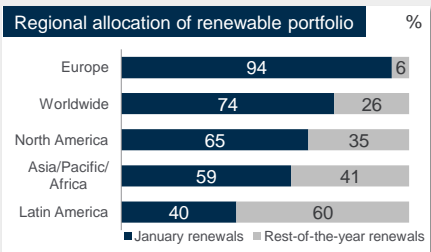
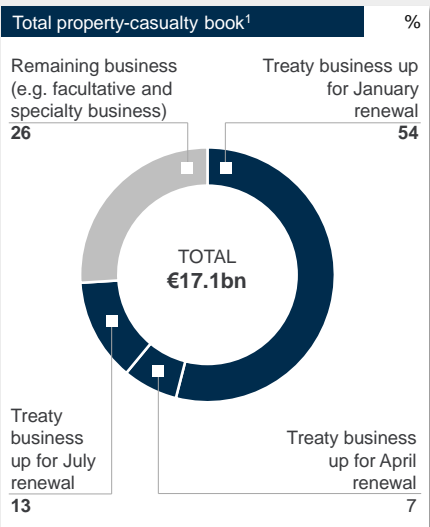


- Overall, reinsurance demand without material changes
- Stable development of original markets in difficult economic environment
- Clients are retaining largely the same or an even higher level of risk as capital increases

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Reinsurance non-life – January renewals 2013

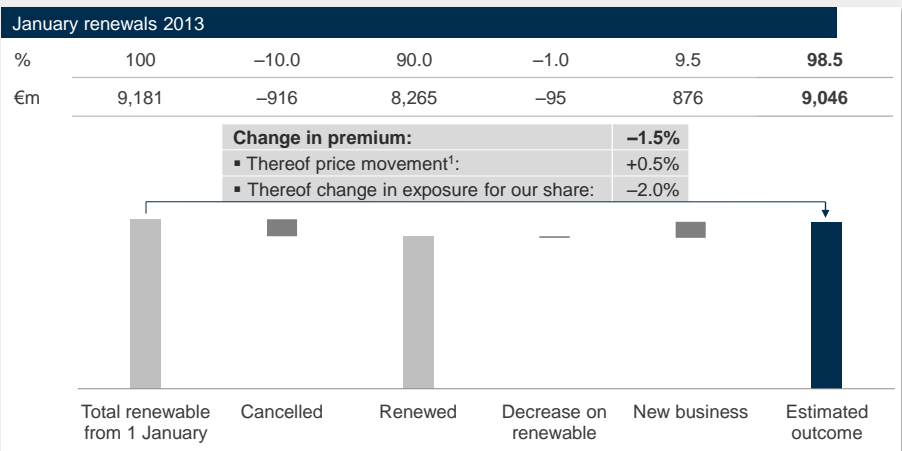
Business up for renewal in January roughly 50% of total property-casualty book – Geographic focus on Europe



¹ Approximation – not fully comparable with IFRS figures.
² Refers to property only.

Reinsurance non-life – January renewals 2013

Top-line remains quite stable – Focus on underwriting discipline maintained



Portfolio quality further improved in a still competitive market environment

¹ Price movement is risk-adjusted, i.e. includes claims inflation/loss trend and is adjusted for portfolio mix effects. Furthermore, price movement is calculated on a wing-to-wing basis (including cancelled and new business).

Reinsurance non-life – January renewals 2013

January renewals: On average, prices flat to slightly up



Munich Re portfolio – Premium change in major business lines

	Total	Property		Casualty		Specialty lines		
Business line Premium split ¹	€9.2bn	Prop. 31%	XL 11%	Prop. 34%	XL 5%	Marine 10%	Credit 6%	Aviation 3%
Price change	-0.5%	0.3%	1.4%	0.6%	1.6%	0.9%	-1.2%	0.2%
Volume change	-1.5%	-4.3%	1.0%	-0.8%	-1.0%	3.0%	-0.5%	-6.7%

Price

- Overall, a positive price change (+0.5%) was achieved
- Most significant price increases were realised in loss-affected marine and property portfolios
- Casualty lines: Flat to slightly up
- Proportional business: Remains stable to slightly up benefiting from positive primary pricing trend
- Credit: still profitable despite price decreases

Volume

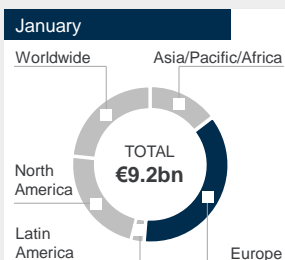
- Top-line decrease of 1.5% as a result of a still bottom-line-orientated underwriting approach
- Proportional book: Slightly reduced in Asia/Pacific and Europe
- Marine: Elevated top line due to growth of Risk Solutions business
- Aviation: Decreases as a result of a reduction in the airline segment

¹ Relative premium share in relation to total renewable business in January.

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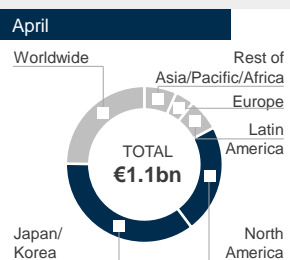
Reinsurance non-life – Renewal outlook

Current pricing trend is expected to continue in upcoming renewals



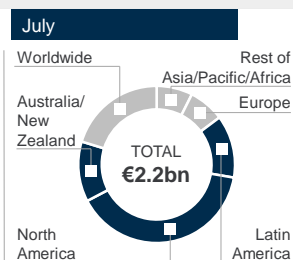
Renewal focus on Europe

- Overall flat to slightly positive pricing trend
- Positive price change of ~0.5% achieved



Renewal focus on Japan/Korea

- Higher nat cat portion in April (~40%) and July (~30%) renewals than in January renewals (~11%)
- Rate outlook stable in the absence of a market-changing event
- Persisting low interest rates will increase pressure on casualty



Renewal focus on USA, Latin America and Australia

Disciplined underwriting approach is key to maintaining portfolio quality in a very competitive market environment

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Positive outlook for developing business in different market environments



Reinsurance markets		Munich Re	
	Outlook 2015	GWP ¹	Outlook 2015
North America	USA: Largest single market – Stabilisation of negative trend	1.3	<ul style="list-style-type: none">▪ Comparably smaller market share provides growth potential▪ Selective approach in low-margin segments
Europe	Difficult market environment but stable outlook	3.4	<ul style="list-style-type: none">▪ Core market for capital relief transactions▪ Market competition still keen for traditional reinsurance
APAC	Continuous high growth rates driven by emerging markets	2.4	<ul style="list-style-type: none">▪ Growth in line with market² but with strict adherence to profitability targets▪ Differentiated approach in mature markets (Japan, Australia)
Latin America & Africa	High growth dynamic with increasing prosperity	1.3	<ul style="list-style-type: none">▪ Munich Re's presence and market experience provide excellent basis to participate in developments
Global Clients & Special Lines	Stable outlook for large insurers – Attractive specialty business	4.2	<ul style="list-style-type: none">▪ Continued successful business with Global Clients▪ High growth expectations in Special Lines (agriculture etc.)

Differentiated approach allows Munich Re to capitalise on opportunities in line with market expectations

¹ Gross written premiums 2012. Traditional reinsurance only. Allocation based on management view.
² Not considering specific quota-share business.

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Key takeaways



Financial results	Positive FX effects offsetting negative organic change due to expiry of capital relief transactions – Strong underlying combined ratio and benign large losses
Reserving	A disciplined strategy, coupled with best-in-class underwriting/feedback systems, yields a strong balance sheet and a high level of confidence in our reserve positions
Portfolio	Stringent portfolio management by focusing on promising business fields and disciplined underwriting with strict bottom-line orientation
Outlook	Pleasing result in January renewals despite unrelentingly competitive market environment. Coming renewals expected to maintain good level of profitability. Target combined ratio of ~94%

Agenda

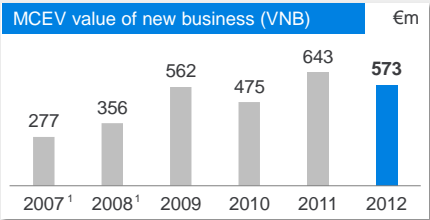
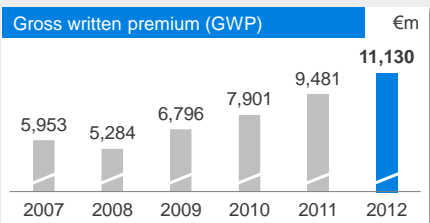
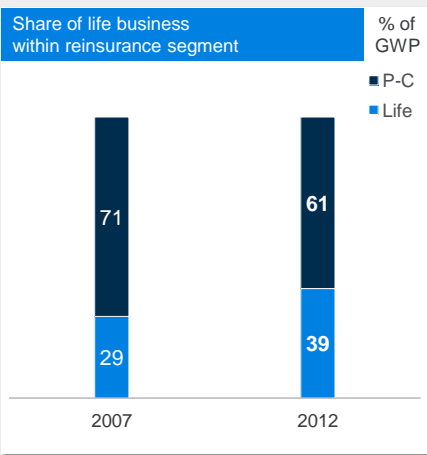


Delivering growth in bottom-line results	Nikolaus von Bomhard
Financial highlights 2012	Jörg Schneider
Risk management	Joachim Oechslin
Primary insurance	Torsten Oletzky
Reinsurance non-life	Torsten Jeworrek

Reinsurance life	Joachim Wenning
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Backup

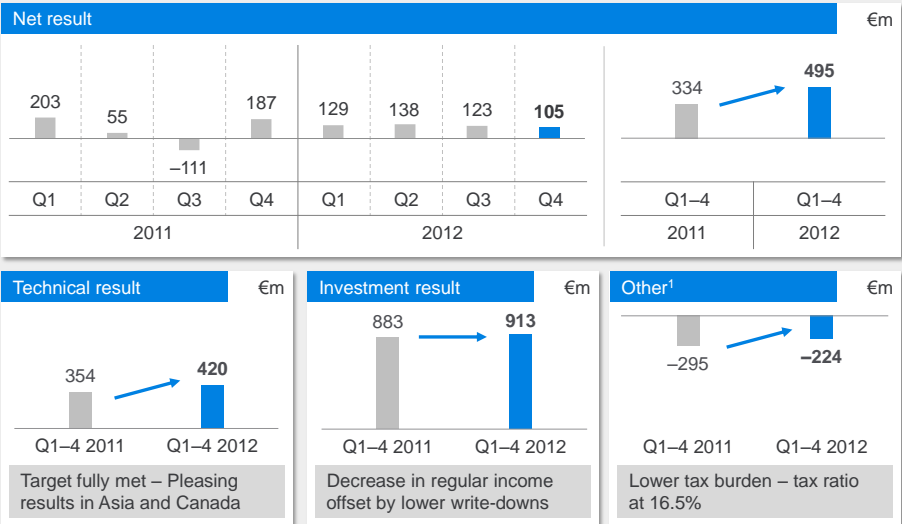
Reinsurance life
Reinsurance life on a sustained growth path



Strong portfolio growth – again extraordinarily high VNB

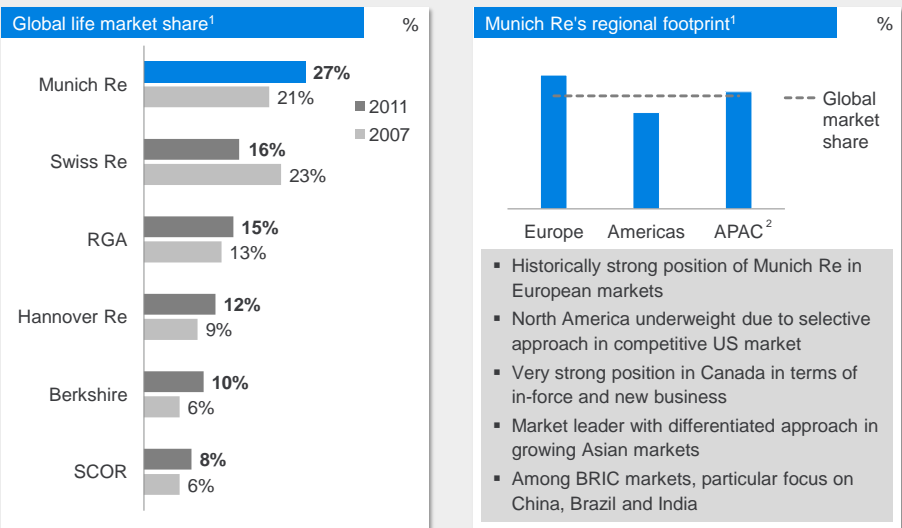
¹ EEV figures.

Reinsurance life – Key figures
Reinsurance life



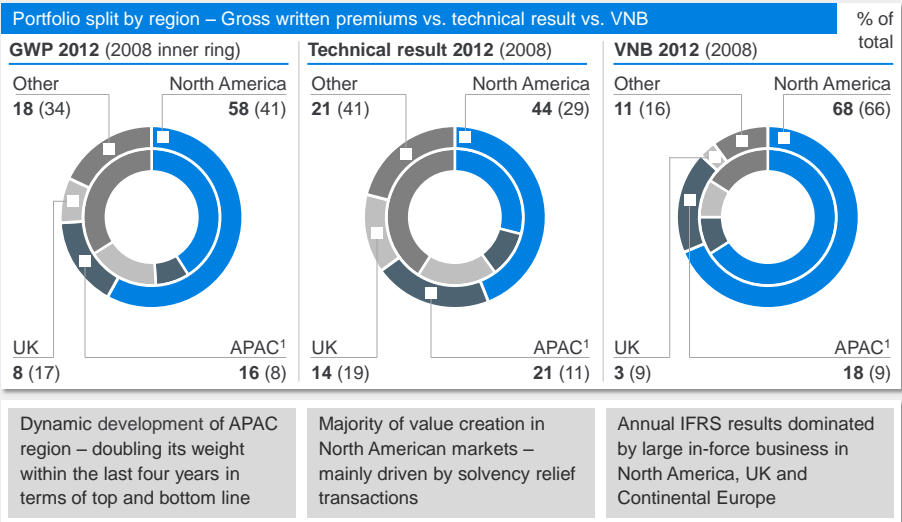
¹ Other non-operating result, goodwill impairments, net finance costs, taxes. Analysts' Conference 2013 84

Reinsurance life
Strong market shares in all regions
add up to global leading position



¹ Source: Munich Re Economic Research. Estimates based on net earned premiums as reported in company reports. Analysts' Conference 2013 85
² Asia, Australia, New Zealand.

North America dominant contributor of new business value – Growing APAC region catching up

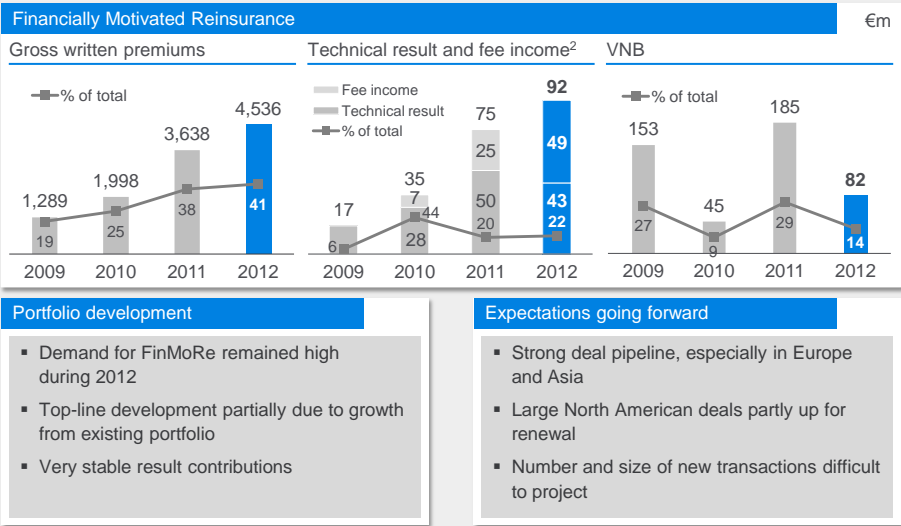


¹ Asia, Australia, New Zealand.

Munich Re's global key strategic focus in life

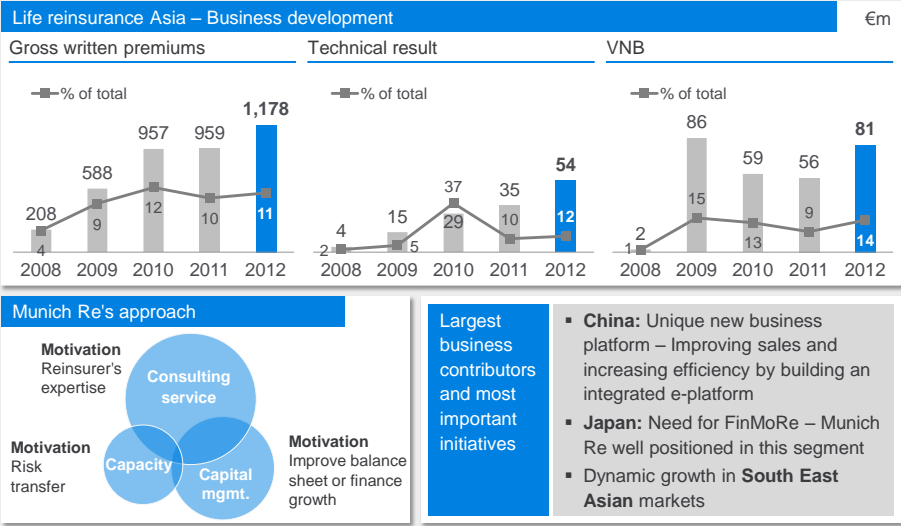


1 Strong footprint in FinMoRe¹

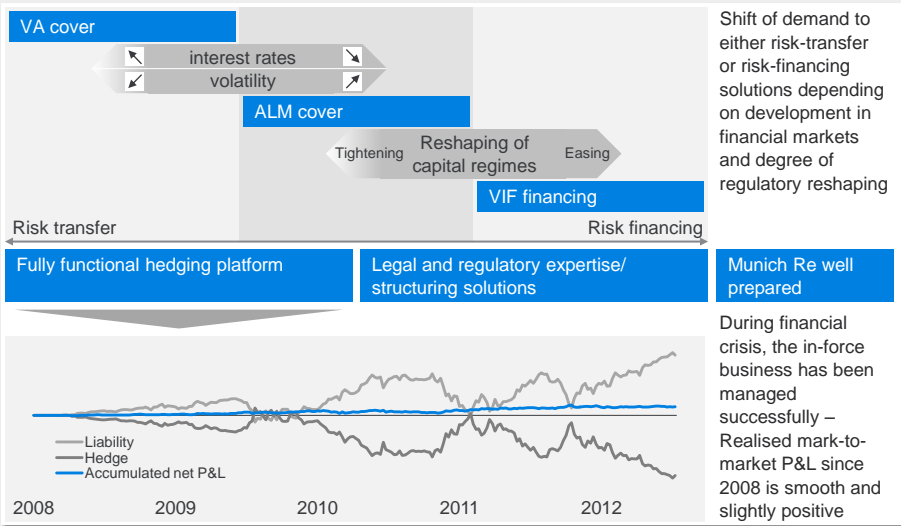


¹ Financially motivated reinsurance (solvency relief, financing).
² Result from FinMoRe business partly shown as non-technical result (deposit accounting – “fee income”).

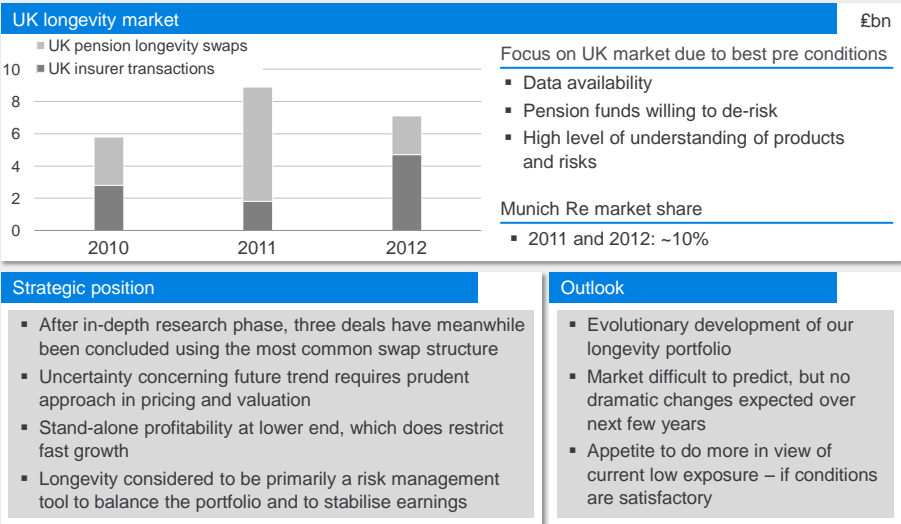
2 Asia – An example of portfolio growth fostered by transfer of global expertise to local markets



3 Financial solutions/asset protection – Efficient solutions in changing market environments



4 Longevity business to complement portfolio



Reinsurance life

Reliable positive results from mortality risk – Increasing result contributions from FinMoRe deals

Munich RE

Premiums and value generation by product

€m

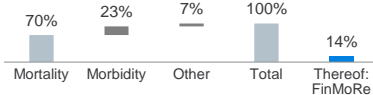
Gross written premiums

2012	6,030	4,555	545	11,130	4,536
2011	5,271	3,499	711	9,481	3,638
2010	4,776	2,587	537	7,901	1,998



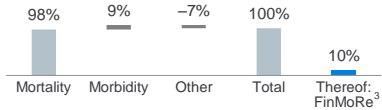
VNB

2012	404	129	40	573	82
2011	549	71	23	643	185
2010	316	125	34	475	45



Technical result¹

2012	410	40	-30	420 ²	43
2011	406	-31	-21	354	50
2010	329	-276	27	79	28



- Overall mortality experience according to expectation – weaker experience in the US compensated for by more favourable results in other markets
- Morbidity lines largely back on track – but further improvements initiated
- Reliable and growing profit stream from solvency relief and financing business

Majority of value creation attributable to bread-and-butter mortality business and increasingly to Financially Motivated Reinsurance

¹ Product-specific cost allocation.² €58m additional result contribution shown as part of non-technical result (deposit accounting – “fee income”).³ Technical result excluding result contribution from “fee income”.

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Reinsurance life

Effective and comprehensive risk management framework to manage portfolio

Munich RE

Key risk categories

Quantitative measurement

Biometrics	Lapse	Market ¹	Credit/Default
Mortality	Morbidity	Longevity	

Qualitative assessment

Reputational	Legal	Operational	Regulatory	Product Design
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Exemplary measures

Pricing	Product	Terms and conditions	Underwriting and claims	Monitoring
<ul style="list-style-type: none"> Realistic and relevant best-estimate assumptions Set profit margin to reflect the risks involved 	<ul style="list-style-type: none"> Avoid moral hazard/anti-selection Clear definition of risks covered Risk mitigation measures 	<ul style="list-style-type: none"> Ensure alignment of interest Clear, reliable and enforceable treaty wording Risk mitigation measures 	<ul style="list-style-type: none"> Review/approve client's underwriting and claims management practices Direct involvement in process (if feasible) (e.g. rehabilitation/termination) 	<ul style="list-style-type: none"> Insist on timely and comprehensive client reporting Monitor changes in relevant risks and environment Act swiftly on monitoring results

¹ Comprises equity, interest rate and F/X risk.

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Reinsurance life

Low exposure to interest-rate risk¹Munich RE **No spreads assumed in pricing**

Interest rates assumed in pricing are risk-free (swap rates) with no need to rely on earning interest spreads

ALM principles applied

Stringent ALM process ensures that interest rates assumed in pricing are earned during the lifetime of life reinsurance policies – market-consistent pricing coupled with ALM principles

Suitable structures to limit interest risk

Treaty structures² chosen to emphasise biometric risk and minimise interest-rate risk; in case of deposits, avoid exposure to interest-rate risk by agreeing on guaranteed credited interest

Life Re MCEV interest-rate sensitivities

€m

MCEV 31.12.2012	10,616	100%	Both increasing and decreasing interest-rate movements have only limited impact on Munich Re's Life Re MCEV
Interest rates +100bps	-503	-4.7%	
Interest rates -100bps	+388	+3.7%	

Dominating insurance risk – leading to low interest-rate sensitivity

¹ Risk of earnings less than risk-free interest used in pricing.
² For more detail on treaty categories, please see backup.

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Reinsurance life – Market Consistent Embedded Value 2012

MCEV result 2012

Munich RE **MCEV life reinsurance 2012**

€m

MCEV 31.12.2011	9,992	
1 Opening adjustments	232	
Adjusted MCEV 31.12.2011	10,225	
2 Value of new business	573	
Expected return	336	
Experience variances	23	
3 Assumption changes	146	
3 Other operating variance	-139	
Operating MCEV earnings 2012	939	
4 Economic variances	233	
Other non-operating variance	0	
Total MCEV earnings 2012	1,172	
1 Closing adjustments	-781	
MCEV 31.12.2012	10,616	

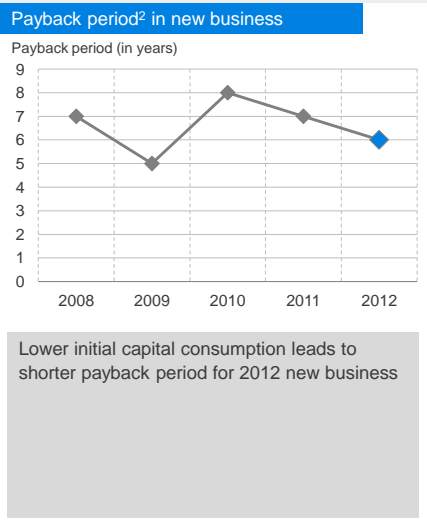
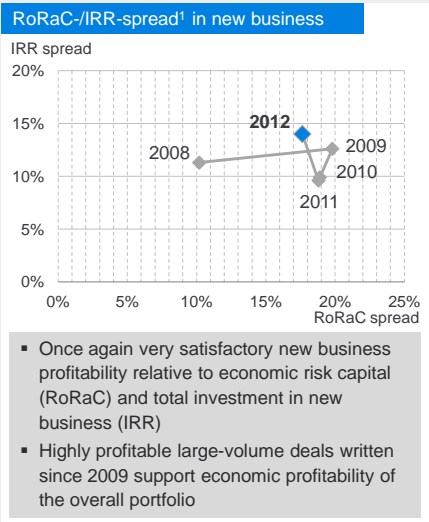
Main drivers

- 1 Neutral FX impact – material dividends
- 2 Sustainably high value of new business €573m (€643m)
- 3 Positive assumption changes (primarily mortality) – offset by increased prudence in modelling
- 4 Overall positive impact of economic environment

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Reinsurance life

New business profitability satisfying corporate requirements under all relevant metrics



¹ Spread in addition to reference rate (weighted-average swap yield curves).
² Number of years it takes to amortise the total investment in new business through future (undiscounted) shareholder cash flows. Analysts' Conference 2013 96

Reinsurance life

Free capital generated from in-force run-off more than covers investment in profitable new business

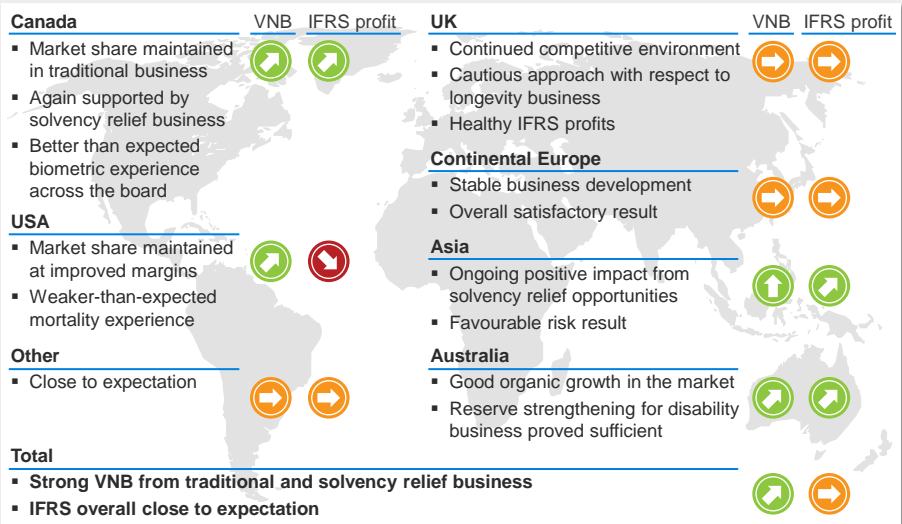


	Cash generation (Change in ANW) ¹		Change in required capital		Free capital generation (Change in free surplus)		€m
	2011	2012	2011	2012	2011	2012	
In-force	1,247	688	134	-234	1,112	922	
New business	-53	-68	768	338	-821	-407	
Total	1,194	619	903	104	291	516	

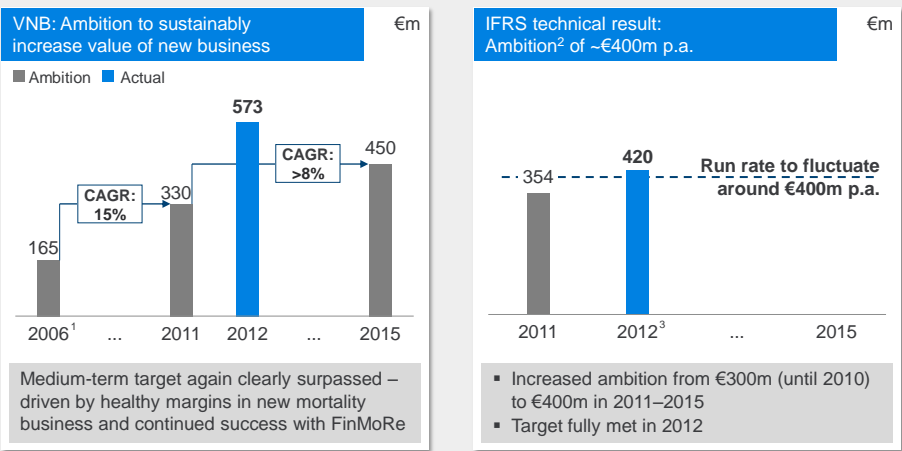
Less than 50% of free capital generated from in-force tied up through again very high new business production at attractive terms

¹ Adjusted net worth. Further details on slide "Adjusted net worth (ANW) development" see backup. Analysts' Conference 2013 97

Actual vs. expected business development 2012



Future value generation – High ambition levels continue to apply



Life reinsurance well positioned to reach and maintain aspired value creation level

¹ Restated from EEV to MCEV.
² Based on best-estimate assumptions and not taking into account major interest or currency movements.
³ €58m additional result contribution shown as part of non-technical result (deposit accounting – "fee income").

Agenda



Delivering steady growth of bottom line results	Nikolaus von Bomhard
Financial highlights 2012	Jörg Schneider
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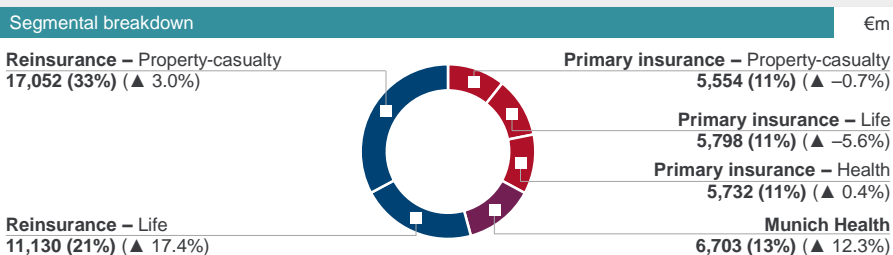
Backup

Backup: Munich Re (Group)

Premium development



Gross premiums written		€m
Q1–4 2011	49,452	
Foreign-exchange effects	2,162	
Divestment/Investment	–141	
Organic change	496	
Q1–4 2012	51,969	



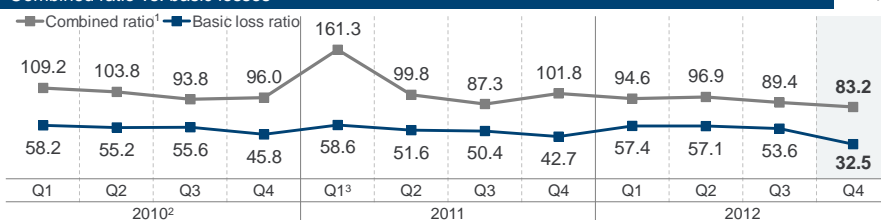
Backup: Reinsurance non-life – Combined ratio

Development of combined ratio

Munich RE

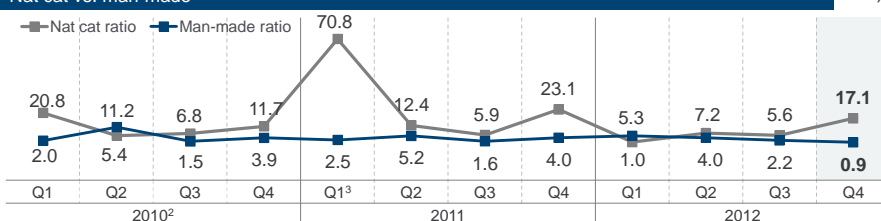
Combined ratio vs. basic losses

%



Nat cat vs. man-made

%

¹ Including overhead costs.² Figures up to 2010 are shown on a partly consolidated basis.³ After insurance risk transfer to the capital markets.

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Backup: Reinsurance non-life – Combined ratio

Large losses – Nat cat and man-made below budget

Munich RE

Large losses 2012

■ Natural catastrophes ■ Man-made

€m	1,799	1,284	515
%	10.8%	7.7%	3.1%
Budget	~12.0%	~8.5%	~3.5%

Natural catastrophe losses 2012¹

€m

Windstorm Sandy	800
US drought	160
Earthquakes Italy	150
Tornadoes USA	105
Hurricane Isaac	70
Other (incl. run-offs)	9
Total	1,284

Man made losses 2012¹

€m

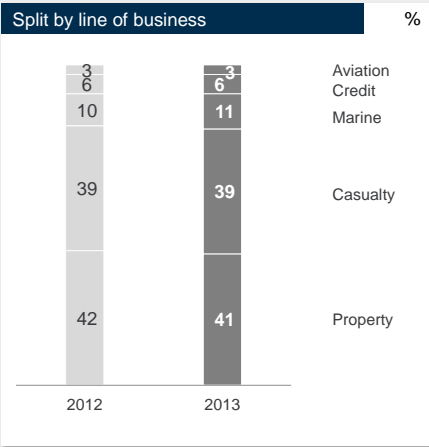
Accident cruise liner	80
Fire Germany	70
Several other claims below €40m each (incl. run-offs)	365
Total	515

¹ Rounded numbers.

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Backup: Reinsurance non-life – January renewals 2013

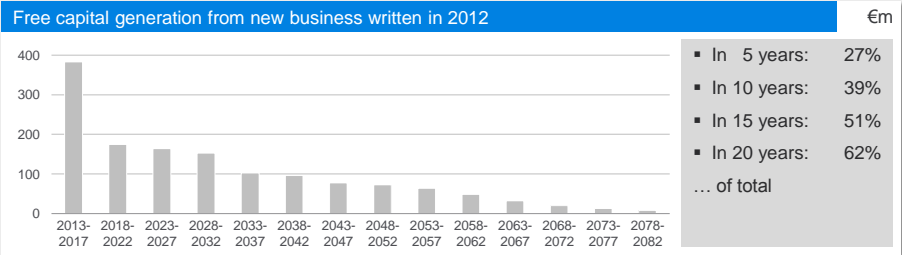
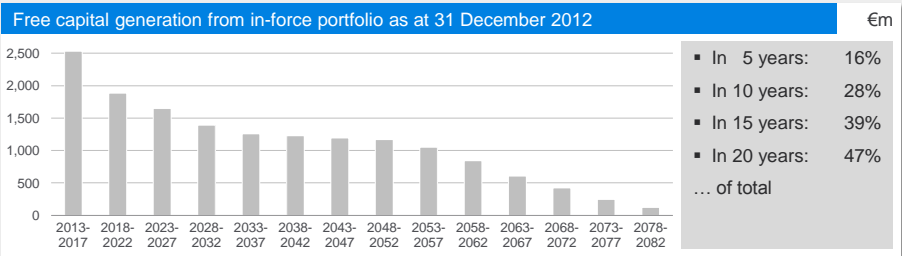
Portfolio composition remains largely unchanged



Growth in (worldwide) marine business and reduction of proportional business in Asia/Pacific leads to a slight reduction in property in favour of the marine portfolio

Backup: Additional segmental information – Reinsurance life

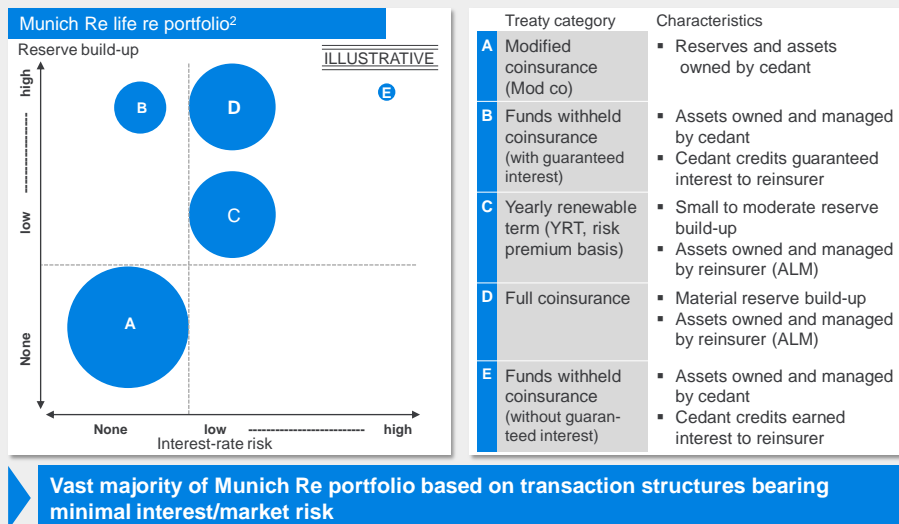
Sustainably high paybacks from in-force business secure capital generation going forward



Backup: Reinsurance life

Interest-rate risk¹ can be managed by selection of appropriate transaction structures

Munich RE


¹ Risk of earning less than risk-free interest used in pricing.

² Size of bubbles indicative of Munich Re business volume in the category.

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Backup: Primary insurance – Life – New business

Primary life – New business (statutory premiums)

Munich RE

Total					€m
	Total	Regular premiums	Single premiums	APE ¹	
Q1–Q4 2011	2,741	534	2,207	754	
Q1–Q4 2012	2,227	527	1,700	697	
▲	–18.8%	–1.3%	–23.0%	–7.6%	

Germany					€m
	Total	Regular premiums	Single premiums	APE ¹	
Q1–Q4 2011	1,806	352	1,454	497	
Q1–Q4 2012	1,433	340	1,093	449	
▲	–20.7%	–3.4%	–24.9%	–9.7	

International					€m
	Total	Regular premiums	Single premiums	APE ¹	
Q1–Q4 2011	935	182	753	257	
Q1–Q4 2012	794	187	607	248	
▲	–15.1%	2.7%	–19.4%	–3.5%	

Comments

- Private old-age provision business muted by overall economic uncertainty
- Germany: Lower single-premiums mainly due to drop in short-term investment product "MaxiZins"
- Decline in Austria, increase in Belgium

¹ Annual premium equivalent (APE = regular premiums + 10% single premiums).

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Backup: Primary insurance – Life

Comprehensive management of back book

Munich RE

Interest-rate hedging programme

- Started in 2005 – continuously buying additional slices every year depending on capital market and portfolio development
- Protection against reinvestment risk via receiver swaptions – but also preserving flexibility for rising interest rates via CMS floaters with floor
- First tranche: No hedge accounting – large P&L impact of interest-rate fluctuations
Later use of instruments suitable for hedge accounting – less P&L and balance-sheet visibility
- Annual performance costs: ~10bps

TARGET: Deliver guarantee promise to customers without additional shareholders' equityBuffers and key figures¹ (German business)

	Free RfB	Terminal bonus fund	Unrealised gains	Average coupon	Reinvestment rate	Average guarantee
2012	€0.9bn	€2.0bn	€8.1bn	~3.8%	~3.1%	~3.2%
2011	€1.0bn	€2.3bn	€3.2bn	~4.1%	~3.3%	~3.3%

ERGO well protected against "lower for longer" scenario¹ German GAAP figures for ERGO Leben, Victoria Leben and ERGO Direkt Leben.

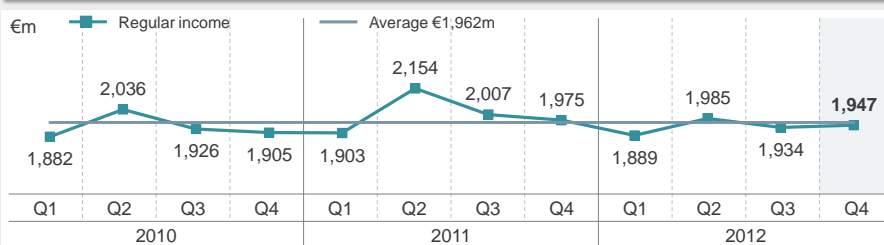
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Backup: Investments

Breakdown of regular income

Munich RE

Investment result – Regular income (€m)	Q4 2012	Q1–4 2012	Q1–4 2011	Change
Afs fixed-interest	996	4,073	4,305	–232
Afs non-fixed-interest	73	352	342	10
Derivatives	63	232	335	–103
Loans	562	2,242	2,174	68
Real estate	83	334	340	–6
Deposits retained on assumed reinsurance and other investments	170	522	543	–21
Total regular income	1,947	7,755	8,039	–284



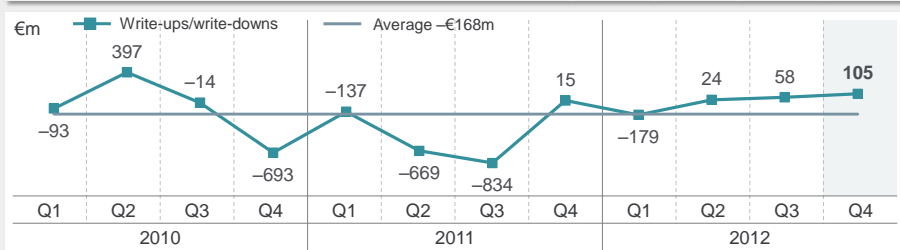
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Backup: Investments

Breakdown of write-ups/write-downs

Munich RE

Investment result – Write-ups/write-downs (€m)	Q4 2012	Q1–4 2012	Q1–4 2011	Change
Afs fixed-interest	8	8	-1,135	1,143
Afs non-fixed-interest	-44	-191	-541	350
Derivatives	157	347	278	69
Loans	-4	-7	-62	55
Real estate	-17	-84	-138	54
Deposits retained on assumed reinsurance and other investments	5	-65	-27	-38
Total net write-ups/write-downs	105	8	-1,625	1,633



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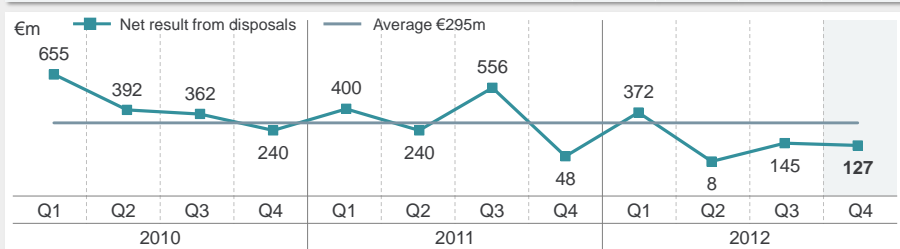
Backup: Investments

Breakdown of net result from disposals

Munich RE

/IR/PA

Investment result – Net result from disposal of investments (€m)	Q4 2012	Q1–4 2012	Q1–4 2011	Change
Afs fixed-interest	145	494	761	-267
Afs non-fixed-interest	52	524	537	-13
Derivatives	-81	-495	-497	2
Loans	2	65	95	-30
Real estate	7	59	90	-31
Deposits retained on assumed reinsurance and other investments	2	5	258	-253
Total net result from disposals	127	652	1,244	-592



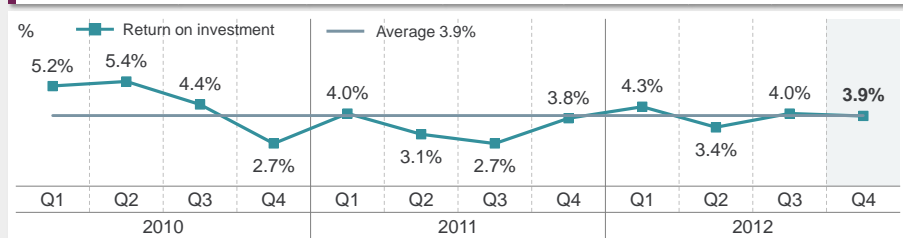
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Backup: Investments

Return on investment by asset class and segment

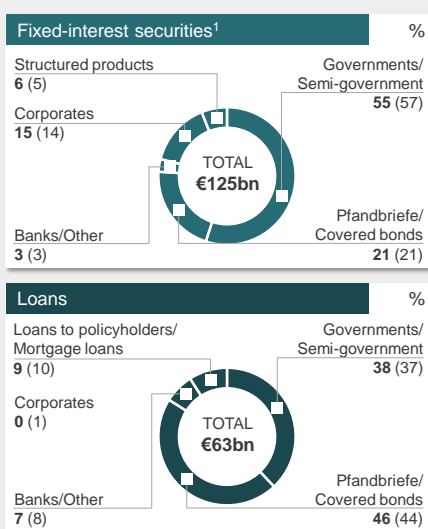
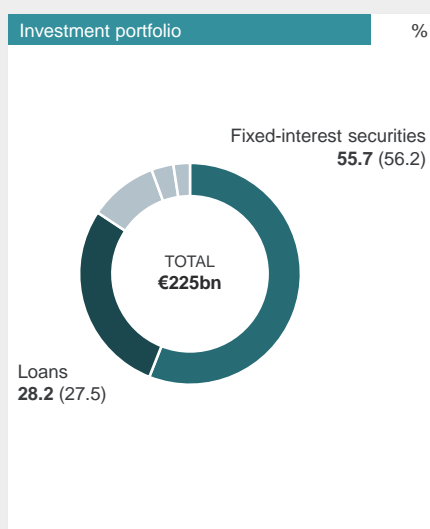
Munich RE 

% ¹	Regular income	Write-ups/downs	Disposal result	Other inc./exp.	RoI	Market value ³
Afs fixed-interest	3.4	–	0.4	–	3.8	120,436
Afs non-fixed-interest	4.1	–2.2	6.1	–	8.0	8,538
Derivatives	12.6	18.9	–27.0	–3.6	0.9	1,840
Loans	3.7	–	0.1	–	3.8	60,308
Real estate	6.3	–1.6	1.1	–	5.8	5,287
Other	2.6	–0.3	–	0.4 ²	2.7	20,132
Total	3.6	–	0.3	–	3.9	216,541
Reinsurance	3.4	–0.1	0.8	–0.4	3.7	83,086
Primary insurance	3.7	0.1	–	0.3	4.1	127,967
Munich Health	2.9	–0.3	0.3	–0.2	2.7	4,286

¹ Annualised. ² Including management expenses and impact from unit-linked business.³ In €m. Segments do not add up to total amount; difference relates to the segment "asset management".

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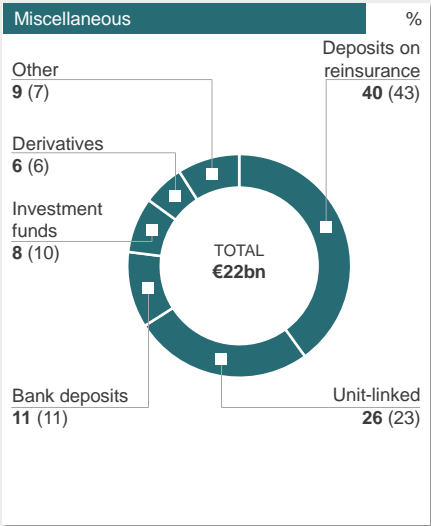
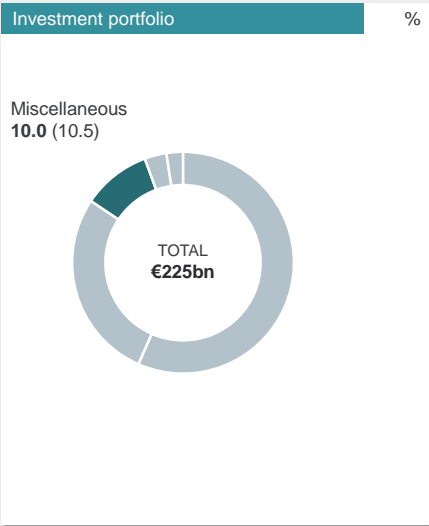
Backup: Investments

Investment portfolio
Fixed-interest securitiesMunich RE ¹ Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Investment portfolio
Miscellaneous

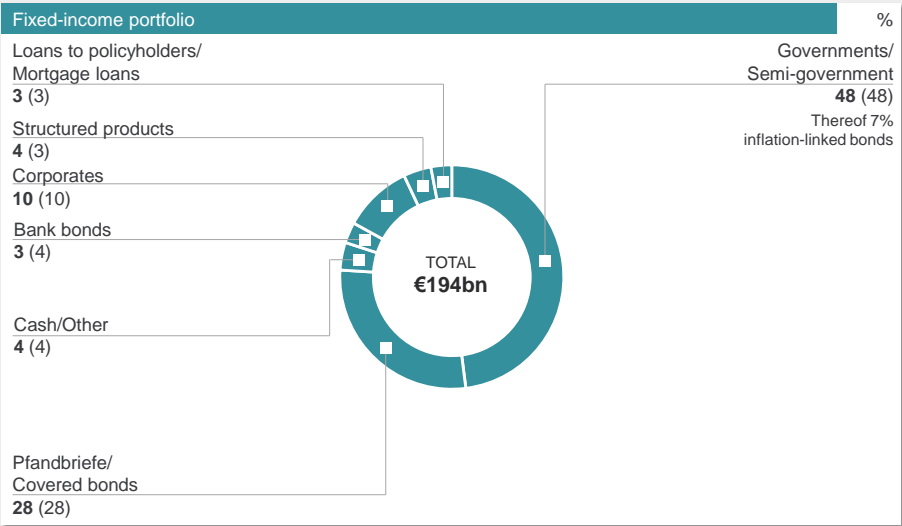


Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio
Total

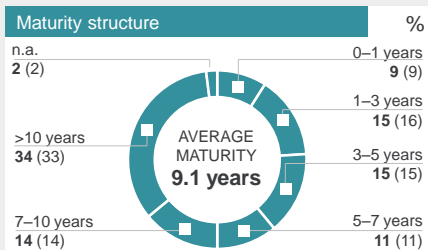
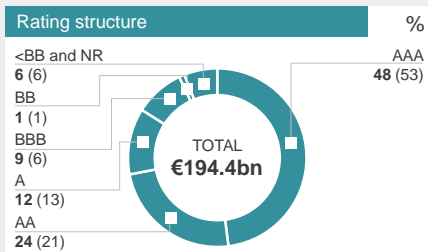


Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio Total

Munich RE 

Regional breakdown %

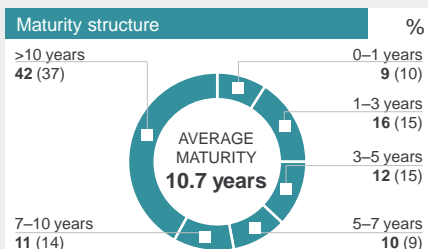
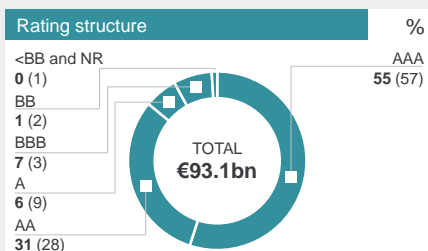
	Without policyholder participation	With	Total	
			31.12. 2012	31.12. 2011
Germany	6.2	27.2	33.4	35.4
US	14.1	1.1	15.2	16.0
France	2.3	5.3	7.6	7.7
UK	4.1	2.8	6.9	6.2
Netherlands	1.8	2.8	4.6	4.7
Canada	3.9	0.1	4.0	4.3
Supra- nationals	1.0	1.8	2.8	1.3
Austria	0.4	2.1	2.5	2.3
Spain	0.5	1.9	2.4	3.6
Ireland	0.6	1.6	2.2	2.2
Italy	0.5	1.6	2.1	2.0
Other	8.5	7.8	16.3	14.3
Total	43.9	56.1	100.0	100.0

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio Government/Semi-government

Munich RE 

Regional breakdown %

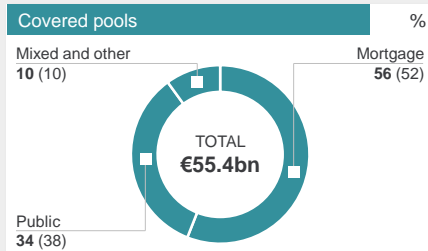
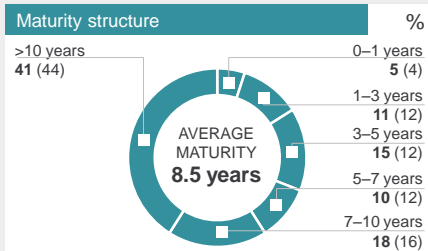
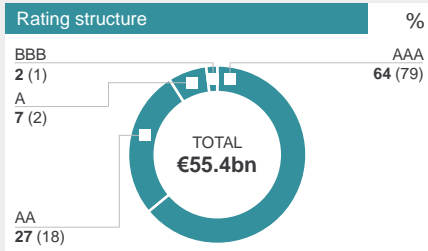
	Without policyholder participation	With	Total	
			31.12. 2012	31.12. 2011
Germany	8.1	25.9	34.0	35.0
US	15.8	0.6	16.4	16.9
Canada	6.4	0.2	6.6	7.3
Supra- nationals	2.0	3.8	5.8	2.6
UK	5.0	0.2	5.2	5.9
Austria	0.6	3.0	3.6	3.2
France	1.7	1.7	3.4	4.9
Australia	3.2	0.0	3.2	2.8
Italy	0.4	2.4	2.8	2.5
Spain	0.4	0.9	1.3	1.9
Ireland	0.1	1.1	1.2	1.6
Other	10.4	6.1	16.5	15.4
Total	54.1	45.9	100.0	100.0

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio Pfandbriefe/Covered bonds

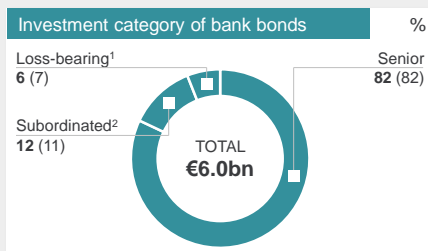
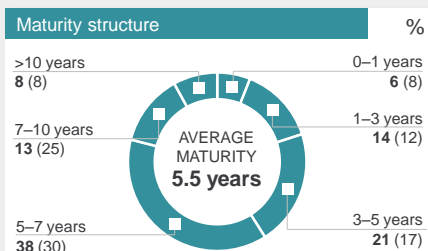
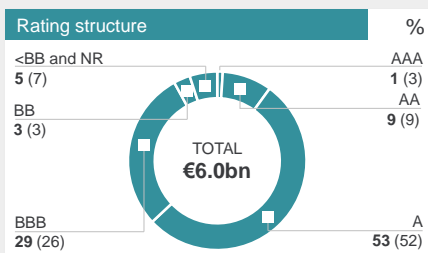
Munich RE 

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio Bank bonds

Munich RE 

¹ Classified as Tier 1 and upper Tier 2 capital for solvency purposes. ² Classified as lower Tier 2 and Tier 3 capital for solvency purposes. Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio

Bank bonds

Munich RE 

Senior, subordinated and loss-bearing bonds exposure by country

€m

Country	Senior bonds	Subordinated bonds	Loss-bearing bonds	Total
Germany	1,729	351	277	2,357
US	1,449	189	30	1,668
UK	573	42	7	622
Ireland	235	0	0	235
Canada	128	61	30	219
Australia	202	0	1	203
Austria	128	31	28	187
Jersey	121	10	2	133
France	89	11	0	100
Italy	36	3	0	39
Spain	9	0	0	9
Other	177	9	18	204
Total	4,876	707	393	5,976

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012.

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Backup: Investments

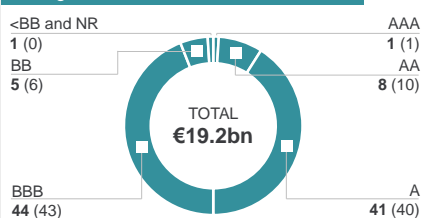
Fixed-income portfolio

Corporate bonds

Munich RE 

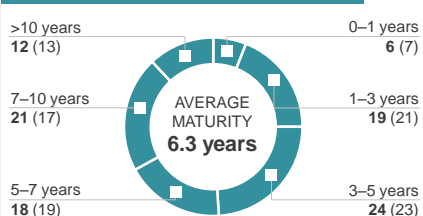
Rating structure

%



Maturity structure

%



Sector breakdown

%

	31.12. 2012	31.12. 2011
Utilities	19	19
Industrial goods and services	13	13
Oil and gas	13	13
Telecommunications	10	10
Healthcare	7	7
Food and beverages	6	6
Media	6	6
Technology	5	3
Retail	4	5
Financial services	4	3
Automobiles	3	4
Personal and household goods	3	3
Basic resources	3	3
Other	4	5

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012 (31.12.2011).

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Backup: Investments

Fixed-income portfolio Structured products

Munich RE 

Structured products portfolio (at market values): Split by rating and region

€m

		Rating						Region		Total	Market-to-par
		AAA	AA	A	BBB	<BBB	NR	USA + RoW	Europe		
ABS	Consumer-related ABS ¹	422	190	296	75	2	0	351	634	985	101%
	Corporate-related ABS ²	34	30	294	92	13	0	1	462	463	98%
	Subprime HEL	3	3	2	5	0	0	13	0	13	99%
CDO/CLN	Subprime-related	0	0	0	0	0	0	0	0	0	0%
	Non-subprime-related	78	128	85	30	0	29	41	309	350	92%
MBS	Agency	2,202	98	0	0	0	0	2,300	0	2,300	108%
	Non-agency prime	681	134	254	37	1	0	110	997	1,107	99%
	Non-agency other (not subprime)	64	75	58	0	0	0	25	172	197	99%
	Commercial MBS	1,133	258	519	141	14	3	1,056	1,012	2,068	101%
Total 31.12.2012		4,617	916	1,508	380	30	32	3,897	3,586	7,483	101%
In %		62%	12%	20%	5%	0%	1%	52%	48%	100%	
Total 31.12.2011		4,008	1,053	831	184	100	36	3,527	2,685	6,212	98%

¹ Consumer loans, auto, credit cards, student loans.² Asset-backed CPs, business and corporate loans, commercial equipment.

Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012.

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Backup: Investments

Sensitivities to interest rates, spreads and equity markets

Munich RE 

Sensitivity to risk-free interest rates – Basis points	–50	–25	+50	+100
Change in gross market value (€bn)	+7.6	+3.7	–7.1	–13.5
Change in on-balance-sheet reserves, net (€bn) ¹	+1.9	+0.9	–1.8	–3.5
Change in off-balance-sheet reserves, net (€bn) ¹	+0.4	+0.2	–0.4	–0.7
P&L impact (€bn) ¹	+0.1	+0.1	–0.1	–0.2
Sensitivity to spreads ² (change in basis points)			+50	+100
Change in gross market value (€bn)			–4.8	–9.3
Change in on-balance-sheet reserves, net (€bn) ¹			–0.9	–1.7
Change in off-balance-sheet reserves, net (€bn) ¹			–0.3	–0.5
P&L impact (€bn) ¹			–0.1	–0.2
Sensitivity to equity markets ³	–30%	–10%	+10%	+30%
EURO STOXX 50 (2,636 as at 31.12.2012)	1,845	2,372	2,900	3,427
Change in gross market value (€bn)	–3.0	–1.0	+1.0	+3.0
Change in on-balance-sheet reserves, net (€bn) ¹	–0.7	–0.4	+0.6	+1.8
Change in off-balance-sheet reserves, net (€bn) ¹	–0.5	–0.2	+0.2	+0.5
P&L impact (€bn) ¹	–1.3	–0.3	+0.1	+0.3

¹ Rough calculation with limited reliability assuming unchanged portfolio as at 31.12.2012. After rough estimation of policyholder participation and deferred tax; linearity of relations cannot be assumed. Approximation – not fully comparable with IFRS figures.² Sensitivities to changes of spreads are calculated for every category of fixed-interest securities, except government securities with AAA ratings.³ Worst-case scenario assumed including commodities: impairment as soon as market value is below acquisition cost. Approximation – not fully comparable with IFRS figures. Fair values as at 31.12.2012.

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Backup: Investments

On- and off-balance-sheet reserves (gross)

Munich RE 

€m	31.12. 2009	31.12. 2010	31.12. 2011	30.9. 2012	31.12. 2012
Market value of investments	185,097	196,398	207,108	222,431	224,537
Total reserves	7,905	7,374	11,236	20,100	22,488
On-balance-sheet reserves					
Fixed-interest securities	3,342	2,201	4,892	9,240	9,980
Non-fixed-interest securities	1,408	1,634	693	1,218	1,503
Other on-balance-sheet reserves ¹	233	249	250	288	291
Subtotal	4,983	4,084	5,835	10,746	11,774
Off-balance-sheet reserves					
Real estate ²	1,447	1,425	1,435	1,433	1,519
Loans and investments (held to maturity)	1,289	1,554	3,633	7,536	8,831
Associates and tangible assets	186	311	333	385	364
Subtotal	2,922	3,290	5,401	9,354	10,714
Reserve ratio (%)	4.3%	3.8%	5.4%	9.0%	10.0%

¹ Unrealised gains/losses from unconsolidated affiliated companies, valuation at equity and cash-flow hedging.² Excluding reserves from owner-occupied property.

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Backup: Investments

On-balance-sheet reserves

Munich RE 








On-balance-sheet reserves		€m
		Change Q4
Investments afs	11,483	1,025
Valuation at equity	79	–1
Unconsolidated affiliated enterprises	175	6
Cash flow hedging	37	–2
Total on-balance-sheet reserves (gross)	11,774	1,028
Provision for deferred premium refunds	–3,739	–785
Deferred tax	–2,007	–12
Minority interests	–20	–2
Consolidation and currency effects	–66	–3
Shareholders' stake	5,942	226

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Backup: Investments

Off-balance-sheet reserves

Munich RE 

Off-balance-sheet reserves			€m
			Change Q4
Real estate ¹	1,519		86
Loans and investments (held to maturity)	8,831		1,295
Associates and tangible assets	364		-21
Total off-balance-sheet reserves (gross)	10,714		1,360
Provision for deferred premium refunds	-7,874		-1,385
Deferred tax	-854		9
Minority interests	-1		-
Shareholders' stake	1,985		-16

¹ Excluding reserves for owner-occupied property.

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Backup: Risk management – Major developments in Munich Re's risk strategy

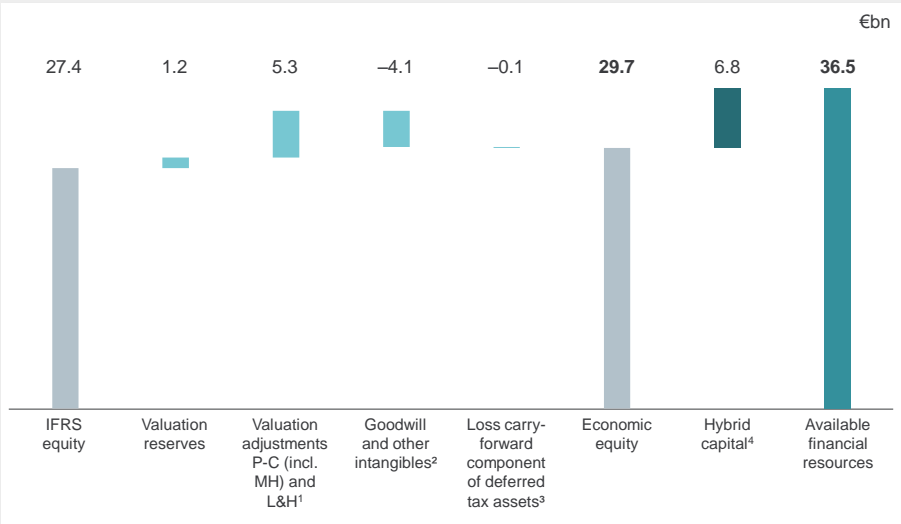
Set-up of Munich Re's risk strategy

Munich RE 

Category	Risk criteria	Measure	Criteria's objective	ERM objective addressed
Whole portfolio criteria	Financial strength	<ul style="list-style-type: none"> ERC Rating Solvency 	Safeguarding sufficient excess capital and limiting frequency of negative economic results of Munich Re's entire risk portfolio	Maintaining Munich Re's financial strength, thereby ensuring that all liabilities to our clients can be met
	Avoiding financial distress	Probability of breaching financial strength criterion		
Supplementary criteria	<ul style="list-style-type: none"> Acc. risk management <ul style="list-style-type: none"> Individual nat cat perils Financial sector limit Terrorism Pandemic Longevity ALM limits Liquidity 	VaR limits <ul style="list-style-type: none"> In % of AFR or Limit for maximum exposure Stress testing	Limiting losses from individual risks or accumulation exposure and liquidity risks that could endanger Munich Re's survival capability	Protecting and increasing the value of our shareholders' investment
Other criteria	<ul style="list-style-type: none"> Counterparty-credit risk Single risks Alternative investments Non-investment-grade investments ... 	Individual risk limits	Limiting risks that could sustainably damage the trust of stakeholders in Munich Re	Safeguarding Munich Re's reputation, thus perpetuating future business potential

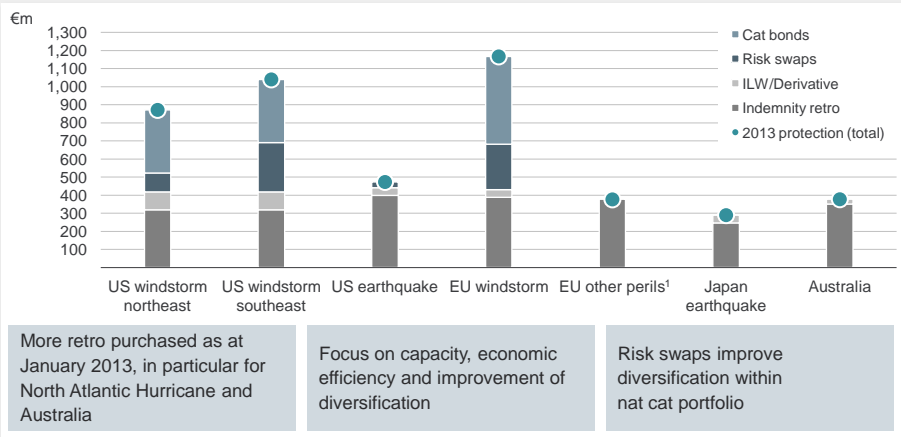
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Backup: Risk management – Capital position 31.12.2012
Reconciliation of AFR with IFRS equity



¹ Includes discount of reserves, embedded value not recognised in IFRS equity and change in p-c reserve basis: claims payments now projected using actuarial methods. ² Deduction net of tax effects. ³ Deduction only of the amount not covered by excess of deferred tax liabilities on solo-entity level. ⁴ Including funds financing new business.

Backup: Group – Risk transfer
Munich Re's maximum in-force nat cat protection



Munich Re's financial strength allows opportunistic purchase of protection

Backup: Risk management – Capital position 31.12.2012

Summary of economic capital disclosure

Munich RE 

Position as at 31 December 2012

€bn

	Capital with Solvency II calibration	Additional 75% buffer	31.12.2012	31.12.2011
Available financial resources (AFR)	36.5		36.5	28.3
Economic risk capital ¹	15.6	11.7	27.3	24.4
Economic capital buffer	9.2		9.2	3.9
Capital buffer under Solvency II calibration	20.9		20.9	14.4
Economic capital buffer after share buy-back and dividends ²	7.9		7.9	2.8
Capital buffer after share buy-back and dividends ² under Solvency II calibration	19.6		19.6	13.3

Strong capitalisation: economic solvency ratio at 129% according to internal model³ and 225% with Solvency II calibration

¹ Solvency II capital based on VaR 99.5%, Munich Re internal risk model based on 175% of Solvency II capital. ² After announced dividend payout of –€1.3bn for 2012 to be paid in April 2013. ³ Without recognition of the impact of restatement in the AFR at 124%.

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Backup: Market Consistent Embedded Value 2012

Sensitivities of MCEV

Munich RE 

€m	Reinsurance			Primary insurance		
	MCEV	Change in €m	Change in %	MCEV	Change in €m	Change in %
Base case	10,616			2,728		
Interest rates –100bp	11,004	388	3.7	–1,041	–3,769	–138.2
Interest rates +100bp	10,113	–503	–4.7	5,027	2,298	84.3
Equity/property values –10%	10,607	–9	–0.1	2,552	–176	–6.5
Equity/property-implied volatilities +25%	10,604	–12	–0.1	2,638	–91	–3.3
Swaption-implied volatilities +25%	10,615	–2	–0.0	2,542	–186	–6.8
Illiquidity premium 10bp	10,611	–6	–0.1	3,317	589	21.6
Maintenance expenses –10%	10,729	113	1.1	2,798	70	2.6
Lapse rates –10%	11,003	387	3.6	2,577	–151	–5.5
Lapse rates +10%	10,297	–319	–3.0	2,868	140	5.1
Mortality/morbidity (life business) –5%	12,484	1,867	17.6	2,835	107	3.9
Mortality (annuity business) –5%	10,546	–70	–0.7	2,548	–180	–6.6
No mortality improvements (life business)	5,929	–4,688	–44.2	2,728	0	0.0
Solvency II yield curve	10,627	11	0.1	4,707	1,979	72.5

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Backup: Market Consistent Embedded Value 2012

Sensitivities of value of new business

Munich RE

€m	Reinsurance			Primary insurance		
	VNB	Change in €m	Change in %	VNB	Change in €m	Change in %
Base case	573			146		
Interest rates –100bp	612	39	6.8	–63	–209	–143.3
Interest rates +100bp	527	–46	–8.0	258	112	76.3
Equity/property values –10%	573	0	0.0	145	–1	–0.8
Equity/property-implied volatilities +25%	573	0	0.0	150	4	2.5
Swaption-implied volatilities +25%	573	–0	–0.0	136	–10	–6.8
Illiquidity premium 10bp	569	–4	–0.7	151	5	3.4
Maintenance expenses –10%	585	12	2.2	148	2	1.1
Lapse rates –10%	634	61	10.7	139	–8	–5.2
Lapse rates +10%	523	–50	–8.7	136	–10	–7.2
Mortality/morbidity (life business) –5%	697	124	21.7	154	8	5.3
Mortality (annuity business) –5%	556	–17	–3.0	139	–7	–4.6
No mortality improvements (life business)	239	–334	–58.3	146	0	0.0
Solvency II yield curve	573	1	0.1	234	88	59.9

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Backup: Market Consistent Embedded Value 2012

IFRS uplift

Munich RE

Reinsurance		€m
31.12.2011		
■ Value not recognised in IFRS equity (IFRS uplift)		
IFRS equity	6,224	
MCEV	9,992	3,769
31.12.2012		
IFRS equity	6,653	
MCEV	10,616	3,963

Primary insurance		€m
31.12.2011		
■ Value not recognised in IFRS equity (IFRS uplift)		
IFRS equity	3,554	
MCEV	875	–2,679
31.12.2012		
IFRS equity	4,175	
MCEV	2,728	–1,447

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

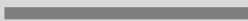


Backup: Market Consistent Embedded Value 2012

MCEV result 2012

Munich RE 

Primary insurance – German life

€m

MCEV 31.12.2011	-1,633	
Opening adjustments	0	
Adjusted MCEV 31.12.2011	-1,633	
Value of new business	-18	
Expected return	33	
Experience variances	-403	
Assumption changes	-170	
Other operating variance	-253	
Operating MCEV earnings 2012	-811	
Economic variances	1,475	
Other non-operating variance	0	
Total MCEV earnings 2012	664	
Closing adjustments	0	
MCEV 31.12.2012	-970	

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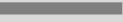




Backup: Market Consistent Embedded Value 2012

MCEV result 2012

Munich RE 

Primary insurance – International life

€m

MCEV 31.12.2011	761	
Opening adjustments	7	
Adjusted MCEV 31.12.2011	768	
Value of new business	59	
Expected return	48	
Experience variances	-19	
Assumption changes	16	
Other operating variance	23	
Operating MCEV earnings 2012	127	
Economic variances	320	
Other non-operating variance	5	
Total MCEV earnings 2012	451	
Closing adjustments	10	
MCEV 31.12.2012	1,229	

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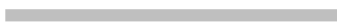






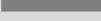




Backup: Market Consistent Embedded Value 2012

MCEV result 2012

Munich RE 

Primary insurance – Health

€m

MCEV 31.12.2011	1,747	
Opening adjustments	311	
Adjusted MCEV 31.12.2011	2,059	
Value of new business	104	
Expected return	79	
Experience variances	–46	
Assumption changes	–306	
Other operating variance	525	
Operating MCEV earnings 2012	356	
Economic variances	54	
Other non-operating variance	0	
Total MCEV earnings 2012	410	
Closing adjustments	0	
MCEV 31.12.2012	2,468	

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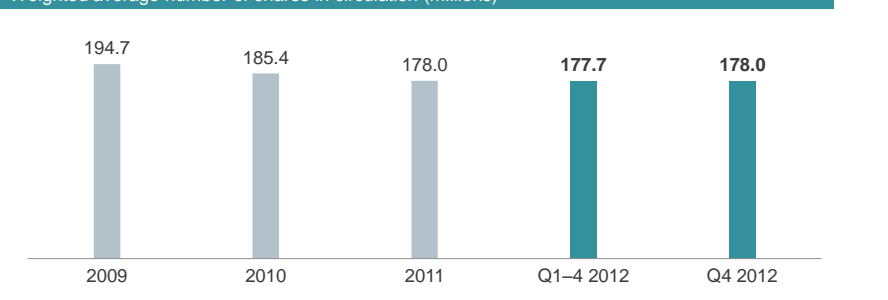
Backup: Shareholder information

Development of shares in circulation

Munich RE 

Shares millions	31.12.2011	Acquisition of own shares in Q1–4 2012	Retirement of own shares in Q1–4 2012	31.12.2012
Shares in circulation	177.6	0.9	–	178.5
Own shares held	1.7	–0.9	–	0.8
Total	179.3	–	–	179.3

Weighted average number of shares in circulation (millions)



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Backup: Shareholder information
Financial calendar



FINANCIAL CALENDAR	
19 March 2013	Morgan Stanley "European Financial Conference", London
25 April 2013	Annual General Meeting, Munich
26 April 2013	Dividend payment – Ex-dividend date
7 May 2013	Interim report as at 31 March 2013
7 August 2013	Interim report as at 30 June 2013
8 – 10 September 2013	Les Rendez-Vous de Septembre, Monte Carlo
7 November 2013	Interim report as at 30 September 2013

Backup: Shareholder information
For information, please contact



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Figures up to 2010 are shown on a partly consolidated basis.

"Partly consolidated" means before elimination of intra-Group transactions across segments.